

STATE OF CALIFORNIA
PUBLIC EMPLOYEE
POST-EMPLOYMENT BENEFITS COMMISSION



PUBLIC MEETING



Thursday, August 23, 2007
10:05 a.m.

California School Employees Association
2045 Lundy Avenue
San José, California



Reported by: DANIEL P. FELDHAUS, CSR #6949, RDR, CRR

Daniel P. Feldhaus, C.S.R., Inc.
Certified Shorthand Reporters
8414 Yermo Way, Sacramento, California 95828
Telephone 916.682.9482 Fax 916.688.0723
FeldhausDepo@aol.com

A P P E A R A N C E S

PUBLIC EMPLOYEE POST-EMPLOYMENT BENEFITS COMMISSION

Commissioners Present

GERRY PARSKY, Commission Chair
Aurora Capital Group

MATTHEW BARGER
Hellman & Friedman LLC

PAUL CAPPITELLI
San Bernardino County Sheriff's Department

JOHN COGAN
Stanford University

RONALD COTTINGHAM
Peace Officers Research Association of California

TERESA GHILARDUCCI, Ph.D.
Trustee
General Motors Retiree Health Pensions

JIM HARD
President
Service Employees International Union Local 1000

LEONARD LEE LIPPS
California Teachers' Association

DAVE LOW
California School Employees Association

ROBERT WALTON
Retired (CalPERS)

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A P P E A R A N C E S

PEBC Staff Present

ANNE SHEEHAN
Executive Director

JAN BOEL
Staff Director

TOM BRANAN
Policy Director

ADMAS KANYAGIA
Summer Intern

RICHARD KROLAK
Healthcare Consultant

MARGIE RAMIREZ WALKER
Office Manager

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Public Testimony

CAROL D. ADAMEK-FLATON
California School Employees Association (Retiree)

SARAH F. BAKER
California School Employees Association

PATRECIA C. BOLLIN
California School Employees Association

TIM CALLAHAN
Federated City Employees Retirement Board

LILA E. CANN
CSEA Retiree

DOUGLAS K. CORNELIUS
California School Employees Association

A P P E A R A N C E S

Public Testimony

continued

TED COSTA
The People's Advocate

EDWARD F. EVANS
NW Financial Group

WILLIAM FAWX
Ch 015 Cal State Retirees

BRIAN D. O'NEILL
SEIU, 521, Santa Clara County Chapter

CAROL C. RAMOS
California School Employees Association

HARVEY A. ROBINSON
RPEA

DAVID RODRIGUEZ
NIEF Local 101

MARILYNN M. SMITH
Service Employee International Union,
Local 521

ROWENA SMITH
California School Employees Association

LARRY YAMASAKI
SEIU, Local 521

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A P P E A R A N C E S

Presentations

SARA ROGERS
Consultant
Senator Sheila James Kuehl's Office

ROBERT A. BLUM
Hanson, Bridgett, Marcus, Vlahos & Rudy, LLP

GRANT BOYKEN
California Research Bureau

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1 It's a pleasure to host you. On behalf of the
2 California school employees and our 210,000 members and
3 staff, we welcome you. We hope you enjoy our facility.
4 We're very proud of it, and we hope that you use it well.
5 And you can come back and use it at any time. We
6 appreciate having you here. And we wish you a good
7 meeting today.

8 Thank you.

9 CHAIR PARSKY: Thank you very, very much.

10 Okay, I think that just a couple of comments
11 that I would make as we get started, before we turn to
12 our public comment period.

13 At all of the hearings that we have held
14 throughout the state, I have tried to introduce them by
15 first reviewing very briefly the purpose of the
16 Commission, and then making it clear to the audience and
17 to the public at large a basic tenet that has been put
18 forward by the Governor and the legislative leaders.

19 The purpose of the Commission is to identify
20 the amount of post-retirement pension and health-care
21 liability that Californians will need to face and
22 address, and then to evaluate approaches for addressing
23 unfunded liabilities in connection with retirement
24 benefits and health-care benefits, and propose one or
25 more recommendations to policymakers as to how to address

1 these liabilities in a prudently fiscal way.

2 The Governor and the legislative leaders have
3 made it clear that promised pension and health-care
4 benefits to existing employees and to retirees will be
5 met.

6 On a number of occasions, as we have held our
7 hearings throughout the state, people have come forward
8 expressing concern that somehow promises that have been
9 made were not going to be honored by the policymakers.
10 This Commission has no authority to act. What we can do
11 is to make recommendations. But the policymakers who do
12 have authority to act, have made it clear that they will
13 honor the promises that have been made.

14 The question is, how can we be prepared to
15 finance these policies and deal with them in a way that
16 doesn't harm the state from a financial and economic
17 standpoint.

18 To some extent, today we're going to move into
19 a new phase of our hearings. The purpose of these
20 hearings was to bring forward experts, people who could
21 provide on individual subject matters important input to
22 the Commission and to the public at large.

23 Today, in the afternoon session, we're going to
24 begin to discuss issues that, from the Commission's
25 standpoint, may lead to policy recommendations. And each

1 subsequent hearing that we have throughout the balance of
2 the year, we'll spend a little bit more time in trying to
3 see if we can't identify areas that the Commission wants
4 to make recommendations to our policymakers about. And
5 I think the public will have an opportunity to hear
6 dialogue among commissioners, and then we'll try to put
7 together by our deadline, which is January of '08, a full
8 report with recommendations included.

9 So with that introduction, any other comments
10 that anyone would like to make before we get started?

11 *(No audible response)*

12 CHAIR PARSKY: Okay, then we can now move into
13 the public comment period. Since I'm the keeper of the
14 script here, I hope I pronounce everyone's name properly.
15 It's a challenge. I'll ask Dave Low, if I'm in trouble,
16 to help me.

17 The first speaker is Ted Costa.

18 Ted?

19 MR. COSTA: Yes, I have two handouts here.

20 First, Mr. Chairman, thank you for allowing me
21 the opportunity to come here. I believe I will speak for
22 about five minutes, maybe six minutes, although I did
23 just change the presentation a little bit.

24 I got my information from The Daily News and
25 other newspapers. And nationally, I believe that the

1 average pension is something like \$19,000, and the PERS
2 average pension is something like \$19,300. So PERS is
3 probably right on.

4 Overall, I believe PERS to be a good system,
5 and I think PERS can be saved. I don't support the
6 notion that it needs to be shut down and open up a new
7 system. However, there are some things that can be done
8 and should be done that will make PERS and STRS even
9 better systems. And I am talking really about pension
10 spiking and retroactive benefits, those two things. And
11 it's very easy to do something about those.

12 So one of the handouts I'm giving you from
13 People's Advocate Research, is "30 Ways to Spike your
14 Pension."

15 So if you look at -- by and large, as I said
16 the last time I spoke here that it was something like
17 250,000 teachers all seem to be playing by the rules; and
18 in PERS, most all the people, all of the clerks, all the
19 janitors, all the bus drivers, all the maintenance people
20 are all playing by the rules. And if you go through the
21 computer, you'll get something like 427 people in STRS
22 who have pensions above 100,000. That's not very many as
23 a percentage; and you have to consider a thousand school
24 districts, a thousand superintendents, and probably two
25 or three retired for each one, and some big school

1 districts. So it's not too bad.

2 But when you get to Los Angeles and you get to
3 the county employees there, there's 1,200 people making
4 more than \$100,000. And ten of them are between \$210,000
5 and \$316,000 pensions.

6 And I believe you had your actuary here last
7 time told you that if you went from 2 percent at 60 to
8 3 percent at 60, it would only cost you 4 percent. And
9 that's probably true, if someone played by the rules,
10 like the vast majority of employees are doing, and each
11 year you go 3½ percent up, as in the actuaries, and then
12 you retire, you'd be fully funded. And most of those are
13 fully funded.

14 But those who wait until the eighteenth or the
15 nineteenth year and they pad their pensions in big
16 ways -- and I will give you one example here, but there's
17 30 of them and we don't have time for all of them -- but
18 the staff can tell you the tricks of the trade.

19 And incidentally, Mr. Chairman, I do believe
20 that I have in my office a consultant who advertises on
21 his Web site that he is partnered with PERS, that will
22 teach state executives how to spike their pensions.

23 Now, if I was an employee at PERS, I'd be
24 concerned enough about that to come to People's Advocate,
25 and I would give them all that information. It's a

1 little more serious than Martha Stewart, I believe.

2 Where are we at here now?

3 One of those ways, I want to talk about just
4 briefly is disability and how disability is used to spike
5 a pension. As I told you, there's 30 different ways to
6 do it. But on an average, when 79 percent of employees
7 are retiring on disability -- which is really another
8 word for tax-free pension -- you know something is wrong,
9 and we'd better shut down the police department if it's
10 that hazardous, or shut down the agencies that do this
11 sort of thing.

12 It's just, first of all, they're cheating the
13 system, they're not paying their taxes, they're not
14 paying their fair share, and it puts a burden on the
15 taxpayers. Because if in the last year you file workers'
16 comp, then you are entitled to one full year of pay
17 tax-free, and you get to add on your 3 percent on top of
18 that, all spiking your pension. That's only one of
19 30 ways to spike your pension.

20 And I'll just -- because someone sent this to
21 me, and I'll put maybe a little humor in the situation,
22 but it's a very serious subject.

23 It's called, "Lesson on how to get the highest
24 retirement." First of all, you become a sheriff with a
25 college degree, and you work the night shift, seven days

1 on, seven days off. You should work in traffic, on a
2 motorcycle, on a weekend, on Catalina Island. Each of
3 those, you get your pension spiked.

4 You want to be on-call on your days off. You
5 want to handle explosives at sometime in your career.
6 You want to take care of a dog or a horse.

7 And before the last year, you want to bank at
8 least one year each of vacation, holiday, sick time, and
9 take in-lieu cash payments for those hours in your last
10 year. Don't file any expense reimbursement claims the
11 last year, except allowances for incidentals, vehicles,
12 uniforms, animals, or food expenses. You get more in
13 your -- you get it every year in your pension if you
14 don't do that.

15 You don't want to enroll in your employer's
16 health plan, and you enroll in your spouse's health plan.

17 You get promoted within 13 months of your
18 retirement.

19 And I would dare say that if you get an actuary
20 and you just take those \$100,000 pensions, and you look
21 at the actuary on them, and you look at the actuaries on
22 the rank and file, there's no problem. The PERS actuary
23 told you at the last meeting that it wasn't a problem,
24 and I believe that to be true. But you will find out,
25 there's a rat hole there some place on this pension

1 spiking. People are getting pensions and they're not
2 funded.

3 If it be judged by the Legislature and the
4 Governor that all these things should be allowed, they
5 should be funded.

6 So if they're going to give this, there should
7 be a subvention of funds at the time they are given, and
8 then they find out maybe a couple of million dollars.

9 I believe the California Highway Patrol at the
10 present time, so many people on disability, that when
11 someone retires at age 50 with a potential 98 percent,
12 because the Legislature gave them 4 percent and then two
13 years later gave them another 4 percent on top of their
14 90 percent, that there's like \$130,000 in their fund.
15 It's gone within two years. And all of a sudden, the
16 Highway Patrol pensions are the same as Social Security
17 in the state of California.

18 You know, as a wise man once said: You can't
19 be just against everything and you've got to be for
20 something. I think there are two things that we could do
21 that would take care of the problem.

22 First, I have another hat I wear, I'm on the
23 Water Board. We hired EFI, which is PERS actuaries, to
24 do an actuary for ours, because we went from 2 percent at
25 60 to 3 percent at 60. And six years later, after we did

1 it, we found out that our pension obligation has gone
2 to 42 percent of salary, when we told -- I was told
3 4 percent -- 4 percent is absolutely right if someone
4 comes in today, works there 30 years and retires.

5 But when the general manager retires 30 days
6 after he takes on 3 percent at 60 and the chief financial
7 person does the same thing on a little district, it's big
8 numbers.

9 So we have already at San Juan Water, we've
10 already done a local ordinance to prevent pension
11 spiking. The ordinance simply says: It's on your basic
12 pay. And I would recommend -- I hope you would
13 recommend -- that a model resolution be adopted and sent
14 to the cities, the counties, the special districts of
15 this state, so that they may enact this, and they could
16 do a whole bunch at getting their actuaries in line.

17 Second is this: The retroactive benefits. I
18 understand there's a lawsuit in Orange County. I'm ready
19 to intervene in that lawsuit because I think that we need
20 relief and the courts could give us relief. But if not,
21 a simple initiative could probably stop the retroactive
22 benefits.

23 Nothing to be said that a bonus can't be given
24 to someone who has a pension that's maybe not adequate;
25 but when someone's a 200,000-dollar-a-year executive and

1 two months before they retire you've given this increase
2 in pension, it puts an obligation on the system that is
3 most unfair to all the rank and file people, to the
4 250,000 teachers and state employees who were playing by
5 the rules.

6 And if we could do those two reforms, I think
7 the system would, over time, adjust itself and go on to
8 be a fine system.

9 Mr. Chairman, I thank you for the opportunity
10 to present this to you.

11 CHAIR PARSKY: Thank you very much.

12 Okay, our next speaker is Lila Cann, and then
13 we have Carol Ramos, and then Patrecia Bollin.

14 If I didn't pronounce your name correctly, I
15 apologize.

16 MS. CANN: It was perfect.

17 CHAIR PARSKY: Thank you.

18 MS. CANN: Sorry, I'm a little short.

19 Good morning. My concern is the health care.
20 And the reason is, I have a story to tell that I know
21 happens to many, many people. The story I have to tell
22 is, when my husband was not quite 54 years old, he had a
23 massive stroke. He was in intensive care for over eight
24 weeks, in the hospital for over three months. And we had
25 coverage at that time from his employer.

1 After he was out of the hospital, we no longer
2 had coverage unless we wanted to buy COBRA. The COBRA
3 was \$1,075.

4 My husband got disability after 24 months of
5 \$1,600 a month.

6 I had to retire to take care of him because I
7 couldn't afford a full-time caregiver, and he was
8 paralyzed so he had to have full-time care.

9 My PERS, because I had to retire early, was
10 \$489 a month. Out of that, because, thank goodness, I
11 had signed him up with my health care in our school
12 district, it only cost us \$805 a month for insurance. So
13 as you can see, most of our income went to take care of
14 health-care benefits.

15 My family, my children, had to move in with us
16 to help us from losing everything that we did have.

17 The point I have is that my husband worked for
18 over 40 years paying into health care. When he needed
19 it, we needed it, it wasn't there for us. So something
20 needs to be done. We need a single-payer plan. We need
21 health care for all.

22 Thank you.

23 CHAIR PARSKY: Thank you very much.

24 Carol Ramos. Patrecia Bollin will be next, and
25 then Larry Yamasaki.

1 MS. RAMOS: I'm short also so I have to adjust
2 this.

3 I'm here today to share also a story with you
4 similar to Lila's. My husband had been working for a
5 company for 35 years, and was injured -- tore the rotator
6 cuff and a muscle in his arm. Was unable to continue
7 doing the job that he was doing.

8 Within six months of the time, he was put on
9 disability, his check became shorter, Workers' Comp
10 committed an error, and was sending him -- paying him
11 one-third of his salary.

12 My expenses went to the same as they were. My
13 income went to less than half what was our monthly
14 income. And I was the sole provider for my household,
15 making only \$1,200 at that time a month.

16 Luckily, my employer provided insurance that
17 was able to pay for my husband's care. However, I
18 retired three years ago at 62. I collect my PERS.
19 Because I am now 65, my insurance benefits, starting the
20 first of September, will be \$863.43, which is more than
21 half of what I receive from PERS.

22 At this point in time, I have read every piece
23 of material that Medicare has sent me, and I have no
24 choice but to stay with the plan that I'm at because I do
25 have preexisting conditions and most insurances will not

1 cover me. So I am totally disabled because of accidents
2 that occurred through my work, but I continued working.

3 Unlike the gentleman has said, many people that
4 are injured on the job do not stop working because their
5 employers understand and allow us to work with the
6 limitations that we have. Unfortunately, that isn't
7 always the case. And I hope that whatever decision this
8 committee makes, you consider that there are many, many
9 employees just like me who give service to districts from
10 anywhere from 20 years to 35 years and never ask anything
11 other than what we feel we deserve.

12 But we see that in this state, the employees
13 are the ones that are always injured as far as benefits.
14 We retire at age 65. You'd better have some money put
15 aside because you're going to have to pay the full amount
16 of your insurance, because it's not like before where you
17 were 65 and Medicare took care of you. As far as medical
18 purposes, that no longer exists. They only pay a portion
19 and we have to pay the rest.

20 Thank you for your time.

21 CHAIR PARSKY: Thank you.

22 Patrecia Bollin.

23 MS. BOLLIN: Yes.

24 Good morning. Thank you very much for
25 listening to us.

1 I'm speaking also to preexisting conditions.
2 When I was working for the school district, my husband
3 retired earlier, while I was still working; and I put him
4 on my plan as a dependent. I worked enough hours so that
5 I qualified for medical benefits.

6 Soon after his retirement, he came up with
7 cancer and so we were still covered. Then when I retired
8 in Monterey County, which is where I reside -- most of
9 the schools belong to a JPA -- we checked out all the
10 existing plans that we could everywhere, and we decided
11 to stay with the JPA as a supplement to our Medicare.
12 And so, therefore, he was kept on it.

13 Thank heavens for that because four years after
14 I retired, I had cancer. And we're both still on that
15 JPA.

16 What worries us is the fact that if for some
17 reason something happens to that, no other insurance
18 company will take us, I'm sure, because of our
19 preexisting condition.

20 So, therefore, I -- and, of course, with both
21 of us, and any of you that are familiar with cancer or
22 any other things, there's an ongoing that you're going
23 back to the doctor. In fact, I had quite a scare this
24 last January and, thank heavens, it was okay. But you
25 worry and you worry and you worry whether another company

1 would pick you up if it was necessary, would their
2 premium be out of sight that you could not -- in fact, my
3 Medicare medical premium right now, through the school
4 district's JPA, is over \$600 for the two of us. And we
5 must pay that on a six-months basis. So believe me, you
6 start saving. Because as I also sit down with employees
7 and help them make out their papers with CalPERS as a
8 retirement director, and I tell them, "You know what?
9 You need to look and look and look. Because just one
10 insurance will not do it nowadays."

11 So thanks. Please keep that in mind when you
12 give your reports.

13 Thank you.

14 CHAIR PARSKY: Thank you very much.

15 Larry Yamasaki, then Marilyn Smith, and then
16 Douglas Cornelius.

17 MR. YAMASAKI: My name is Larry Yamasaki. I
18 worked for the Santa Clara County Department of
19 Agriculture for 31 years as an agricultural inspector.
20 I enforce the California Code of Regulations on issues of
21 pesticide use and plant quarantine. Pesticide use
22 included proper application and worker safety. Plant
23 quarantine included insect and disease control.

24 I have a secure retirement and would like to
25 see all Californians enjoy the same. I have health-care

1 benefits for myself, but I'm concerned that health-care
2 issues are currently impacting many other Californians.

3 I am active with SEIU 521 in lobbying for
4 reform this year. Although all proposals are still on
5 the table, AB 8 appears to be the most promising. In its
6 amended form, it should address many of our concerns,
7 including affordability through adequate employer,
8 employee, and public participation. It should address
9 cost containment through public oversight, such as an
10 insurance commissioner.

11 Also, AB 8 should address usability through
12 lower deductibles and eliminate preexisting conditions as
13 a means to disqualify people.

14 Adequate drug coverage should also be
15 addressed.

16 I urge you to support AB 8 in its amended form.
17 It will help win the battle for better pensions and
18 health care.

19 Thank you.

20 CHAIR PARSKY: Thank you very much.

21 Marilynn Smith.

22 MARILYNN SMITH: That's me.

23 Good morning. My name is Marilynn Smith. I
24 worked for the State of California, for Santa Clara
25 County, and for Valley Transportation Authority, for a

1 total of 35 years. All public employment, all PERS. But
2 some of that was part-time, when my children were small.

3 My husband does not have a good retirement, so
4 I will support us both when he completely retires. I
5 retired in 2005, and I'm now 61.

6 Few public employees embark on their careers
7 with an idea of achieving great financial gain. That's
8 actually not a joke. That's serious. But they do expect
9 and deserve fair compensation within the constraints of
10 public budgets.

11 One of the consolations offsetting
12 less-than-stellar paychecks has been the anticipation
13 of a secure retirement benefit at the end of our work
14 rainbow.

15 For the past 15 years of my working life, I was
16 a computer systems analyst. I could probably have made
17 double my VTA salary -- double my VTA salary -- if I had
18 chosen to leave and go to the private sector. But I
19 chose a career in public service, and I stayed partially
20 because of the retirement.

21 If I didn't have a decent retirement to look
22 forward to, I would have had to make choices to leave VTA
23 and earn more each year working for Cisco or Google or
24 Yahoo!.

25 Workers and their unions should be the ones to

1 negotiate wages and benefits with their employers in the
2 public sector. That's the way it is in the private
3 sector.

4 I'm a proud retired member of Service Employees
5 International Union, Local 521. I'm thankful that I have
6 a secure retirement. Every person who works their whole
7 life should have the right to a secure retirement and
8 health-care benefits. There should not be a lesser
9 retirement for future public workers. Mr. Richman's
10 mean-spirited initiative needs to be opposed and
11 defeated.

12 Thanks for listening to me.

13 CHAIR PARSKY: Thank you.

14 Douglas Cornelius and then Brian O'Neill and
15 then Edward Evans.

16 MR. CORNELIUS: Good morning, gentlemen, young
17 lady. My name is Doug Cornelius. I was asked to talk
18 about health care and how it affects people like me.

19 I've worked my whole life literally, almost.
20 I started out as a fruit tramp. Before I was in school,
21 I went to the public school system. Worked the whole
22 time. Then I worked my way through college. I started
23 my own business in landscaping. I later went to a trade
24 school. Became a union carpenter and a mechanic. I'm
25 now working for Clovis Unified School District as a

1 maintenance mechanic/carpenter.

2 As I said, my whole life I've worked, and one
3 of the main reasons we all work is not just to make
4 money, but to take care of our family.

5 One of the reasons I chose Clovis Unified was
6 because they had said if I was to work five years and
7 attain the age of 55, my wife and I would have health
8 care for the rest of our lives. So under that guise, we
9 were willing to give up a percent and a half, and
10 sometimes more, each year to go for health benefits.

11 If you figure that out, if you just work the
12 minimum of 20 years, the last year you work, you've given
13 up 30 percent of what would have been on your paycheck,
14 plus 30 percent of what would be the basis for what your
15 retirement would be, which could be used to offset what
16 you get.

17 Well, that hasn't happened. That, as far as
18 their promise. Now, we are making co-pays. And we just
19 got a letter yesterday that the co-pays are going up,
20 both for doctors and for medicines, and that when we
21 retire, we will be making monthly payments also for what
22 I assumed we already paid for. Kind of like "The check
23 is in the mail."

24 Gentlemen, about three and a half years ago my
25 wife came down with breast cancer. It got into the lymph

1 nodes. And because it was delayed on the care, some of
2 the lymph nodes broke and it spread throughout her body.
3 So there was an aggressive regimen of treatment. A lot
4 of the coverage was taken care of; a lot of it wasn't.

5 I want you guys to think about this: Your wife
6 faces you under the circumstances I've just said and
7 tells you she is sorry. She is sorry because she got
8 sick. She knows that there is no way we could get
9 supplemental insurance to take care of her when I retire,
10 because guess what? Now, I can't retire and provide for
11 her. And that's why we all work, isn't it? It's not
12 recognition, it's not money. It's taking care of the
13 family.

14 She also realizes -- in her mind, she thinks
15 she is going to die, and there's only a million dollars'
16 worth of coverage. Well, that sounds like a lot of money
17 if you have none. But it isn't much money at all when
18 you go to the hospital.

19 So I would urge you folks, if you see fit,
20 to maybe address this issue. And I suggest Proposition
21 SB 840 is a really good answer. And thank you very much
22 for your time.

23 CHAIR PARSKY: Thank you very much.

24 Brian O'Neill.

25 MR. O'NEILL: Good morning, Mr. Chair and

1 Members of the Commission.

2 My name is Brian O'Neill. I am working at the
3 assessor's office now. I haven't retired yet. And I
4 have been working there for 11 years.

5 I am one of the chapter chairs for Santa Clara
6 County SEIU Local 521, and I'm the chair of the Committee
7 on Political Education for the entire 521 local.

8 SEIU in the County of Santa Clara County
9 represents 10,000 workers. Under the leadership of 521,
10 we have helped save jobs and public and mental health and
11 in drug and alcohol departments during this past fiscal
12 year. It was really tough for us this year.

13 I have been involved in several contract
14 negotiations and pensions and retiree health care has
15 always been an issue with both our members and the
16 county.

17 In Santa Clara County, SEIU 521 and the County
18 have worked together to have our medical retirement
19 prefunded. For more than a decade, the County and our
20 union have been as creative as we could be to make sure
21 we invested some money into medical retirement fund.

22 Over the last few years, the County and SEIU
23 have used every avenue to make sure that quality of
24 services are maintained, by our union delaying part of a
25 raise for six months and having modest gains in general

1 wages. However, the County still needs to be competitive
2 in order to attract the best employees.

3 SEIU 521 is planning for the fiscal '09 budget
4 process. We're going to ask the Board of Supervisors to
5 direct the County to invest our funds for medical
6 retirement into PERS' other post-employment benefit
7 bonds. We hope by getting a higher tax return on the
8 savings account will enable the medical fund to grow
9 faster and become fully funded sooner.

10 Our broken health-care system is the problem.
11 We all know our health-care system is broken and it needs
12 to be fixed by the state or the Feds. Universal health
13 care is the answer in the long run, and we are hoping
14 this year some reform will happen.

15 The committee should endorse a plan for
16 universal health care to take care of all retirees.

17 My 85-year-old mother is a retired SEIU member
18 from West Valley Community College. Last year, she had
19 major back surgery. It was successful. I don't know how
20 she could pay for all the medical costs if she didn't
21 have medical retirement from West Valley.

22 The answer is not taking away medical
23 retirement; the answer is fixing our broken health-care
24 system.

25 Thank you.

1 CHAIR PARSKY: Thank you.

2 Rowena Smith, Edward Evans, and then Carol
3 Adamek-Flaton. I hope I pronounced that right.

4 ROWENA SMITH: It takes me a little while, but
5 I get here.

6 Thank you. I'm going to talk to you a little
7 bit about the lack of health care.

8 I worked for a local school district for
9 32 years. Due to cuts, I needed to retire. I was not
10 65 so I could not get full Social Security. I was able
11 to participate in the District's plan at the cost of over
12 \$300 a month.

13 As you are well aware, classified employees are
14 not your highest paid, and so your retirement is not as
15 high as others.

16 But, fortunately, my husband is still working.
17 So I do have medical through him. As you can see, I do
18 need it.

19 As with others, we both have preexisting health
20 conditions, so no other insurance company is going to
21 take us. And I find the future very frightening. There
22 is no security, in that there will be health care for me
23 for a long time.

24 Kaiser Senior Advantage keeps going up and
25 covering less. Right now, if you're hospitalized with

1 Senior Advantage, you will pay \$275 to \$300 a day, plus
2 your medications and other things. That's just for being
3 in the hospital.

4 As you can see, it would not take long to wipe
5 out a small savings account.

6 One of the other things that -- when I served
7 on the State Board with the CSEA, I was out and about.
8 And some school districts offered a cafeteria plan. And
9 what they do is they say, "Here, you have X amount of
10 money. Get what coverage you can." And the person there
11 working would have to make a decision, "Who do I cover?
12 Do I cover my children or do I cover myself because I am
13 the head of household?" People should not have to make
14 that decision. Please, let's fix our health insurance.

15 Thank you so much.

16 CHAIR PARSKY: Thank you.

17 Edward Evans.

18 MR. EVANS: Good morning. Thank you for the
19 opportunity to speak to you.

20 My name is Edward Evans. I'm with a company
21 called NW Financial Group. Our main office is in Jersey
22 City, New Jersey, immediately across the Hudson River
23 from where the World Trade Center used to be.

24 I'm here to spread the word -- and I'm speaking
25 exclusively about funding of OPEB unfunded liabilities.

1 I realize that in many ways, people think that these
2 liabilities are so large that it's going to be impossible
3 to fund them in any way but by doing things like dropping
4 benefits and other negative maneuvers. But I'm here, as
5 I say, to spread the word. We have a funding structure.
6 It is an arbitrage, to be quite specific, because it must
7 be, where we will lend any amount of money -- literally
8 billions of dollars are available for this -- we will
9 lend the money to any G45 entity. The credit of that G45
10 entity is really not important because we then turn
11 around and invest the money that was lent. And it's
12 invested in government securities, U.S. Government
13 securities or agencies exclusively. And all of this has
14 a 13-year history, both in terms of the loan and the
15 investment.

16 And when we look at the 13-year history, it
17 actually not only can be paid and does it always cover
18 the debt service on the loan, but in about 13 to
19 14 years, the unfunded liability is funded. And what
20 remains in the bank are U.S. government securities.

21 Now I realize this might sound like it's pie in
22 the sky, and you have no idea who I am. I can tell you
23 that my company last year, we ended up, I think in terms
24 of volume, number seven in the country in terms of
25 financial advisory work. We also do, and have done work

1 for years, a large amount of work with HUD.

2 But we're in Wall Street, we're the type of
3 firm that really you don't see often, but we're there
4 doing the work. And I just wanted to spread the word and
5 let people know that the fact of funding is not
6 unavailable, and it's not only available through crazy
7 mechanisms, this is a conservative mechanism. And as I
8 say, it's money that's loaned. Not off of the G.O. of
9 the G45 of the entity. There is a requirement that there
10 be a pledge to pay, but it's not a general obligation
11 pledge. And it's held in government securities. And it
12 works.

13 So I just wanted to spread that word, if
14 anybody cares to talk about it. I'm here to speak to
15 anybody. But it's something that is some good news,
16 because this is a very daunting problem for everyone.
17 And it's not something that is unsolvable, I guess that's
18 what I'm here to say.

19 Thank you.

20 CHAIR PARSKY: Thank you very much.

21 MR. EVANS: And I really appreciate the
22 opportunity to speak.

23 CHAIR PARSKY: Thank you.

24 Carol Adamek-Flaton. Is that right?

25 MS. ADAMEK-FLATON: You're closer than most.

1 It's "Adam-ak Flay-tin."

2 I am a retiree of CSEA, and I worked 38 years
3 in Alum Rock School District, a district that does not
4 provide retiree benefits.

5 I now buy my insurance out of my ex-employee's
6 plan, and I pay \$435.74 a month. In addition, \$93.50 is
7 deducted from my Social Security for Medicare-D. This is
8 \$529.24 that reduces my retirement income.

9 When working, I paid less in the premiums, but
10 COLAs on our salary never kept pace with the insurance
11 premium increases.

12 A lot of people that I know, most of whom are
13 in school districts, are only working for the insurance.
14 They're part-time employees. Their salary doesn't cover
15 much more than that.

16 We had one lady who, one month, because of an
17 error in payroll, ended up paying the District \$1.98.
18 That's crazy.

19 Affordable insurance and retirement security,
20 if ever there was an oxymoron, that's it. 12 percent
21 annual insurance increases do not equate when PERS gives
22 2 percent annually. If the workforce needs to have more
23 security than that, then I would recommend that you go
24 for something like SB 840.

25 Thank you for your time.

1 CHAIR PARSKY: Thank you very much.

2 Sarah Baker, Harvey Robinson, and then Bill
3 Fawx -- F-A-W-X.

4 Sarah?

5 MS. BAKER: Thank you, Mr. Chairman, and
6 honorable board members. My name is Sarah Baker. I'm a
7 CSEA member, and I am still working.

8 I am a student advisor at Santa Rosa City
9 Schools, up in the wine country, and I'm also a Marine
10 Corps veteran and a fourth-year law student. So you can
11 tell I'm not staying in the public field for much longer.

12 I'm here to advocate for my future and the
13 future of Californians. In my future, I do not see
14 myself retiring. I will not be able to afford the
15 luxury.

16 My district pays a cap at the time of
17 retirement on medical insurance if that employee has
18 worked at least four hours per day and at least 15 years.
19 The retiree is responsible for any increase in insurance
20 premiums above that cap.

21 Last year, two health insurance companies
22 pulled their retirees out of their general pool. So
23 instead of spreading the risk across the board, they
24 decided to concentrate the risk in a single pool, and the
25 increases were between 30 to 40 percent for the retirees.

1 The retirement incomes, of course, are fixed
2 and does not compensate for these increases in health
3 insurance premiums.

4 Many retirees may be retired from their primary
5 jobs, but many are forced to seek supplemental income so
6 they can afford to be retired.

7 My husband is unemployed at this point in time,
8 and I had to add him to my health insurance.
9 Unfortunately, I owe my district over \$600 because I
10 added him to my health premiums.

11 If there was single-payer health care, which is
12 SB 840, I would not have had to worry about my husband
13 losing his job, and I would not at this point owe my
14 district \$600.

15 A young friend of mine that I know, who is a
16 college student, was looking for major medical insurance.
17 And because she takes antidepressants, she now pays \$280
18 a month for her health insurance for major medical.
19 That's all it covers. She's being penalized \$200 a month
20 because she takes antidepressants.

21 So I'm asking you, please to look at SB 840.
22 We need universal health care in this state.

23 Thank you.

24 CHAIR PARSKY: Thank you.

25 Harvey Robinson.

1 MR. ROBINSON: Good morning. My name is Harvey
2 Robinson, and I retired with 29 years of service with
3 CalPERS, 22 years of which was with Benefit Service and
4 seven years with the Office of Long-Term Care. And I'm
5 currently director of health benefits for the Retired
6 Public Employees Association.

7 RPEA, as an advocate organization with some
8 33,000 members, represents some 445,000 CalPERS
9 annuitants, encompassing some associated 226,000
10 health-covered lives.

11 The RPEA board of directors has unanimously
12 endorsed SB 840 Kuehl, in principal and as amended
13 July 10th, 2007; and by implication, its funding source,
14 SB 1014, as amended April 23rd, 2007.

15 This endorsement of the single-payer system
16 reflects not only support for a new structure that would
17 enhance negotiations with health providers and integrated
18 health-care systems, but would also provide more
19 affordable health care for public agency and classified
20 school annuitants and their employers.

21 By removing health insurers from the temple,
22 the OPEB liability would be substantially reduced for the
23 State of California, for cities and counties, for school
24 employers, and for other public employers.

25 Another method for reducing OPEB liability for

1 public employees hired July 1st, 2009, and later, has
2 recently been proposed.

3 The Moorlach-Richman initiative, possibly
4 conjured up from the Lord Voldemort School of Retirement
5 Wizardry, in reducing retirement allowances by 30 percent
6 to 60 percent from the current retirement benefit, would
7 dramatically impact recruitment, retention, and create a
8 hostile work environment.

9 In declaring war on the honorable career of
10 public service, not only would retirement and health
11 benefits for part-time employees be eliminated, but
12 entitlement to health benefits would be severely
13 diminished for those remaining eligible.

14 I would encourage you in writing your final
15 report not to include this morally unconscionable
16 initiative as a reasonable alternative to reducing OPEB
17 liability. Thank you.

18 CHAIR PARSKY: Thank you.

19 Three more speakers.

20 Bill Fawx and then Tim Calhoun, I think, and
21 then David Rodriguez.

22 MR. FAWX: Good morning, you all.

23 My name is Bill Fawx. Not "wolf" but "fox,"
24 spelled F-A-W-X.

25 CHAIR PARSKY: I apologize for not seeing the

1 "X."

2 MR. FAWX: It's a little unusual name, yes, it
3 is.

4 I'm here to speak on behalf of myself. I'm a
5 Chapter 15 Cal State Retirees. We're in the Sierra
6 Foothills just north of Sacramento.

7 And by way of background, I'm a survivor.
8 World War II, Korea, 26 years with the Naval reserve and
9 the State of California for 37 years.

10 Of those 37 years, DMV 12, State Board of
11 Medical Examiners for 12½ and the State Board of
12 Accountancy for 12½.

13 During that period of time, I have found it
14 useful -- useful -- to reflect upon the past in order
15 to assess the present to see where we might go in the
16 future.

17 And I address this question to you all: If you
18 had available to you a copy of a prior report on the
19 study of the State of California's employment practices
20 going back to a prior governor -- that governor was
21 Ronald Reagan. He appointed a task force of business and
22 professional people. I'm sure Bob Walton will remember
23 that. There was a report out of that thing. Part of
24 that report was a recommendation for PEMHCA legislation.
25 And I'm aware of that report because I was drafted -- at

1 that time I worked for the medical board -- I was
2 drafted to work for the medical board member of that task
3 force, Forest J. Grunigen, M.D.

4 It was an interesting assignment. But I would
5 urge you all to try to dig up and get a copy of that
6 report to see where we are at the present with respect to
7 that report, where you might want to go in the future.

8 I think it would be a useful thing.

9 Where to go to get it? The State Library might
10 have it. The Legislative Analyst's Office might have it.
11 Either house of the Legislature might have it. Some
12 place that study still exists in writing.

13 And last, a little note of humor. You're going
14 to get an awful lot of references to statistics,
15 statistical reports, and data. There is a book out that
16 I've used down through the years that says, "Don't be
17 blinded by statistics, and how to lie with statistics."

18 I'll leave you now and thank you very much.

19 CHAIR PARSKY: Thank you very much.

20 Tim Callahan -- or Calhoun? Callahan?

21 MR. CALLAHAN: It's "Callahan."

22 CHAIR PARSKY: Callahan?

23 MR. CALLAHAN: Hi, I'm Tim Callahan. I'm with
24 the Federated City Employees Retirement Systems, City of
25 San José. I'm a trustee and also an employee of the City

1 of San José for approximately 17 years. By no means do I
2 speak on behalf of our retirement board. My thoughts are
3 my own.

4 We do need a single-payer medical plan. We
5 are living longer. And I don't think people are getting
6 sicker, but the cost is going up. And I think the
7 insurance companies have proven that they know how to
8 break the system by taking too much money out. It needs
9 to be taken out of their hands.

10 Recently, in the City of San José, two of our
11 smaller unions had to undergo contract negotiations. And
12 part of the wedge the City attempted to use against them
13 was the GASB 45 reporting and OPEB. They were told that
14 vesting needed to go from 15 to 25 years for medical.
15 They were told they would have to make enormous co-pays.
16 They were told that they needed a two-tiered program.

17 None of this is true, although we have a local
18 publication, I think it's called the Mercury News, who
19 seems to rail against public employees for whatever
20 reasons. And the comments in that newspaper generally
21 refer to city employees as "union pukes," and on and on.

22 I actually somewhat resent that.

23 I worked 19 years in the private sector and
24 paid Social Security for 78 quarters. Because of GOP and
25 WEP, my Social Security benefits are substantially cut

1 because I now am a public employee. So I know both
2 worlds.

3 I took the job with the City of San José
4 knowing that I would get these benefits. But now,
5 apparently they're saying: It ain't so anymore, we can
6 change that. But I certainly have legal opinions here
7 that say they can't.

8 The unfunded liability is what it is. And I
9 guess it's right that it should be reported because some
10 of it is public money, although our pension funds
11 actually provide 70 to 80 percent of the pensions being
12 paid out. And with the retirement medical trust also
13 administered by a retirement board, more than likely, we
14 could cover that unfunded liability.

15 Now, I have unfunded liabilities myself. My
16 electric bill 30 years out is probably a lot more than
17 I have in my pocket right now. So is the food that I'm
18 going to eat and certainly my mortgage.

19 The medical retirement shouldn't be such an
20 enormous burden that it's going to break the bank. And
21 I don't believe it is. You can use statistics, as the
22 last speaker stated, to make your case any way you want.

23 But if, in fact, we can't cover our retired
24 public employees -- and I would assume in the private
25 sector, they can't cover them, either -- you know, I

1 don't know if we're supposed to walk out on the ice after
2 we retire or what. But I've worked 17 years with the
3 City of San José to secure this benefit, after I did not
4 secure the benefit in the private sector. I suppose I've
5 made sacrifices. But, actually, employment with the City
6 of San José has been rather good. I certainly can't say
7 anything against that. It's a very good place to work.

8 Although as a fiduciary on our retirement
9 board, I think if they tried to cut the benefits or put
10 vesting to 25 years, all those that can retire will go
11 now, and that will be a run on the bank, and that will be
12 an enormous hit to our retirement fund because we'll have
13 more people now receiving benefits than are paying in,
14 and nobody will be attracted to taking a job with the
15 City of San José if they can't get the benefits that the
16 previous employees have gotten.

17 This problem needs to be addressed, it needs to
18 be fixed. It's gone on for too long. Too many people
19 have gone into bankruptcy after retirement because they
20 can't pay their medical expenses.

21 I mean, maybe we should retire people and give
22 them a weapon or some medication to end it all if they
23 see that they can't pay their medical.

24 Another deal that they tried to put on some of
25 our union co-workers in the city was that you only get

1 the single medical benefit, nothing for your spouse or
2 any dependents. This isn't right. People shouldn't be
3 using GASB 45 as a tool against union employees. We need
4 to set the pace as public employees, and hope that the
5 private sector will fund what they need to do also.

6 Anyway, single-payer health is the way we need
7 to go.

8 Thank you for your time.

9 CHAIR PARSKY: Thank you.

10 The last speaker is David Rodriguez.

11 MR. RODRIGUEZ: Honorable Chair and Commission
12 Members, I came here this morning at the invite of my
13 co-workers there. I'm a City of San José employee. I've
14 been there approximately 21 years. I started work back
15 when I was about 11 years old and started paying into the
16 Social Security system. Little did I understand, you
17 know, what the future would hold, in that I express the
18 same sentiments as my co-worker, Tim Callahan. I don't
19 look forward to too much receiving from Social Security
20 because of the WEP and the GOP to offset pension there.

21 So I looked later on in life, I was working in
22 the real estate industry and was attracted to the City of
23 San José because of the promise for better benefits and
24 health care and retirement.

25 Now that I'm hearing that they want to take

1 that away because of this GASB 45/43 requirements that
2 they now have to meet, and that scares them, so they send
3 that message down the road to the rank and file, saying
4 that, "We're going to take away your benefits" or "we're
5 going to have to look into that."

6 And I have before me an article that talks
7 about that. And it seems to appear to me in this article
8 that it addresses it as a last resort. Not the first
9 forefront. You know, you don't go in there and start
10 bombing away and then try to find survivors. You know,
11 you go in there first and start talking reasonably and
12 logically.

13 I don't think that that's a good way to
14 approach it. I don't see this other initiative by -- I
15 think it's Mr. Richman there, our senator or assemblyman,
16 I'm not sure which, that has proposed this, that's coming
17 down the road for 2009. I think that, you know, whatever
18 it is that you do or whatever recommendations you've made
19 and the things you've heard here today -- and it's scary,
20 because I now qualify for retirement, I can walk away
21 from my job. And hearing that I have to go and look for
22 work elsewhere in order to supplement income and that I
23 am faced with the same situations. I have a condition
24 that is a preexisting condition. I won't mention what
25 that is. But I'm faced with that, having to go out into

1 the future in retirement and possibly have to get
2 coverage for that. I'm concerned about I still have a
3 young child at home, and I have a wife that I have to
4 take care of.

5 So, I mean, it's kind of scary to look out at
6 this and see some of the things that these folks are
7 faced with. And I think it's highly incumbent upon you
8 that you find a solution.

9 I don't think that the employers -- the
10 municipalities, the water districts, the public
11 agencies -- should be coming back to us for a promise
12 that they made to us, to say, "We now have to have you
13 reduce your benefits or totally eliminate them to make up
14 our obligation."

15 If the federal government has placed this
16 obligation upon the municipalities, then they should come
17 up with a way to figure out how to pay for it.

18 They promised us a retirement and health care,
19 so give it to us. Don't take it away from us. Find
20 another way, because I know there's a lot of money that's
21 being wasted in programs and funding. You hear about it
22 all the time in the newspaper.

23 And I think the newspapers should get it right
24 and stop attacking good working, hard-working, dedicated,
25 loyal public servants who give their life and time 20,

1 30 years at a time to service. I think they've got it
2 wrong.

3 And just because the private industry is
4 undergoing some turmoil in the financial areas where they
5 get laid off and suddenly they're not going to get their
6 cake and ice-cream, that they should now look at public
7 service employees and say, you know, "You've got to lose
8 yours, too." I don't think that's correct.

9 We all make choices and decisions early in
10 life. I made it 20 years ago to leave private industry
11 and to go into public service. And I thought I made a
12 good decision. Now, I'm questioning that from the things
13 that the way people are deciding the things should be or
14 should become.

15 And I think, again, it's highly incumbent upon
16 you, and hopefully you make the right choices, and that
17 you take everything that has been said today and go in
18 the right direction.

19 And I thank you for your time.

20 CHAIR PARSKY: Thank you all very much on
21 behalf of all the Commission.

22 I want to thank the public not only for being
23 here, but for the comments that have been made at each of
24 our meetings.

25 Just a few additional administrative comments

1 before we move into our first discussion panel.

2 Everyone is aware that our next meeting of the
3 Commission will be on September 21. It will be in
4 Los Angeles at UCLA, one of the great UC schools.

5 And the only other thing I would say
6 administratively is we're still working on trying to deal
7 with one administrative problem that we have with respect
8 to one meeting in November, because one of our commission
9 members can't quite attend for a very good reason. We'll
10 leave that as a mystery until he decides that he wants to
11 announce.

12 But today, a number of our commissioners have
13 felt that we needed to have a presentation about current
14 health-care proposals that are being considered. And
15 there are a few members of the panel that we had thought
16 would be here that can't because of pressing needs. But
17 I think we're going to be able to cover it with the help
18 of the panelists that are here.

19 And I just want to say that as we move into
20 this subject, that it is truly an important subject. But
21 I think it's important that we bear in mind that this
22 subject and anything that may be done in terms of broad
23 health-care proposals shouldn't so influence us that we
24 don't come forward with meaningful recommendations or
25 suggestions on how to deal with the subject of the

1 unfunded liabilities relating to health care, should
2 these proposals not be enacted. This is something we
3 don't have control of.

4 We do have a responsibility, it seems to me, to
5 come forward with proposals to assure people who have
6 been made promises, that they will be honored.

7 Anne, do you have any other comments that you
8 would like to make?

9 Oh, I'm sorry --

10 MR. PRINGLE: Mr. Chairman, if I could, for my
11 personal benefit, for members of the Commission and
12 others, I certainly welcome hearing what's happening in
13 the Legislature now. But I don't quite understand how it
14 necessarily applies to what we are doing at this single
15 moment in time. I mean, the Legislature, if they wish
16 to address this issue, the bills pending, many of the
17 speakers specifically pointed to them, that the
18 Legislature will recess on September 15th or prior. And,
19 therefore, we have a couple meetings after that to see if
20 we wish to engage in that discussion.

21 We don't know what any of these bills may look
22 like if they are passed and signed into law until later
23 on in our deliberations.

24 So it's nice to know at this snapshot in time
25 what might be talked about, but I actually -- and I

1 welcome enhancing my personal knowledge. But it doesn't
2 make much sense to me in terms of our full deliberation
3 as a body that's looking at how to make recommendations
4 to the Legislature at the end of this year, to hear
5 what's going on right now when, in fact, in the next
6 month it will be resolved in Sacramento to the point of
7 the Legislature activity for the year. And if they don't
8 resolve it, then we will certainly be able to apply ideas
9 in our report, if we wish for them to address it.

10 So I just do think that -- you know, I'm
11 willing to listen. I just don't quite understand what
12 value it adds seeing this snapshot before any legislative
13 activity takes place.

14 CHAIR PARSKY: Well, we try, in the operations
15 of this commission to be responsive to all commissioners.
16 And since several have requested a discussion about it, I
17 would just urge all of us to be a little bit patient.

18 I think you have a good point in terms of the
19 timing of decision. But I think it will -- any
20 deliberations we want to have later in the year will be
21 advanced by making sure we understand what's on the
22 table. And so that was the underlying purpose. But I
23 think certainly your point is well taken. But as I said,
24 I really don't think anyone intends to have prospective
25 or possible proposals legislatively in any way that would

1 prevent us, undermine us, do anything that would cause us
2 not to make meaningful proposals with respect to how to
3 deal with the liabilities that are accruing and that
4 exist in order to make sure we honor the promises. But
5 I appreciate your comments at all times.

6 Yes?

7 MR. HARD: Yes, I agree with some of
8 Mr. Pringle's concerns because there are three specific
9 proposals. And I thought that, personally, that the
10 issue -- since we are going to issue recommendations --
11 and it would appear from statistics that I've seen that
12 the inflation rate in health care and the lack of actual
13 quality, compared to, frankly, other industrialized
14 countries, that no matter what we come up with --
15 prefunding, other proposals -- perhaps that they will be
16 inadequate for any institution.

17 Apparently, they are inadequate for large
18 profit-making corporations. Certainly they will be an
19 extreme challenge to any government entity, no matter
20 what its commitment in terms of keeping commitments to
21 its employees.

22 So without addressing this crisis, which seems
23 obvious to most people, I think we're going to have a
24 very difficult time coming up with proposals that will
25 meet this challenge.

1 We might be able to come up with some proposals
2 that, in fact, do address that. I didn't see the charge
3 of this commission being limited to technical solutions.
4 But I do agree that those proposals will be disposed of
5 before the end of September, one way or another.

6 And so my interest was having the broader issue
7 and the implications of this, what I would consider a
8 crisis on the charge that we have.

9 So thanks.

10 CHAIR PARSKY: Other comments?

11 Dave?

12 MR. LOW: I would also state that even after
13 the legislative session ends, I don't believe that this
14 issue of health care is going to be completely disposed
15 of and not on the table. And I don't think that you can
16 talk about a GASB unfunded liability without talking
17 about the state of health care, the entire issue of
18 access to health care, the cost of health care. And I
19 think that we have to take that into consideration,
20 irrespective of an outcome in the legislative session
21 because it's a reality. So I believe this discussion is
22 timely, whether it occurs now or after the legislative
23 session. I think it's important that we hear this
24 morning of the health-care debate as part of the whole
25 discussion.

1 CHAIR PARSKY: Okay. Anne, do you have any
2 other comments, administrative, for us?

3 MS. SHEEHAN: No.

4 CHAIR PARSKY: Okay, Richard, would you --
5 Oh, I've just been reminded, if anyone has
6 their cell phones on, if you could turn them off, it
7 would be helpful.

8 As I said, there are two panelists who were
9 going to be here, but because of pressing issues, as
10 pointed out by one of our commissioners, in Sacramento,
11 they're not here. But I think we will be able to have a
12 presentation/discussion of, quote, the "trends," at
13 least, that are before us.

14 So, Richard or Sara -- Sara, you go first?

15 MS. ROGERS: Well, thank you very much for
16 giving me this opportunity to make this presentation to
17 you.

18 I wanted to ask how much time we have now that
19 there are two panelists that are not here.

20 CHAIR PARSKY: The same amount of time you
21 would have had with them.

22 MS. ROGERS: Remind me how much time that was.

23 CHAIR PARSKY: Why don't you go ahead with
24 about ten minutes or so, and then we'll hear from Richard
25 and then have some discussion.

1 MS. ROGERS: Thank you.

2 Well, as you know, SB 840, which has been
3 introduced in the California Legislature --

4 THE AUDIENCE: We can't hear. We can't hear.

5 CHAIR PARSKY: Maybe a little closer to you.

6 THE AUDIENCE: Your mike's not on.

7 CHAIR PARSKY: Now, it is.

8 MS. ROGERS: Now, can you hear?

9 CHAIR PARSKY: A little closer.

10 MS. ROGERS: I'll just do this.

11 Senate Bill 840 is California's plan to
12 establish, at long last, a truly universal health-care
13 system in California. I think all of you are aware of
14 that. And I think that the single-payer really does
15 offer a great deal to this discussion. I don't envy your
16 job at all. I think it is an incredibly daunting task
17 that you're looking at. But a universal single-payer
18 health-care system really has many practical applications
19 and can explain sort of the reasons why we have been so
20 unable to solve the health-care crisis over the last
21 decade.

22 We have a situation where health-care costs
23 are growing four times faster than wages. And in that
24 scenario, it's really unimaginable how you could possibly
25 solve any kind of prefunding obligation or GASB 45

1 obligation without addressing the underlying systematic
2 cost-containment problem that is pervasive throughout the
3 health-care system.

4 And with SB 840 and with a single-payer model,
5 what you actually have is the only proven and tested
6 model that actually can contain cost in the long term, as
7 well as provide up-front savings in the short-term. And
8 it is not something that is simply theoretic, it is not
9 something that is anecdotal, it is something that is very
10 proven. It's been scientifically proven.

11 We have a study that shows that under a
12 single-payer model, employers would actually be entirely
13 relieved of their retiree health contributions. In fact,
14 prefunding would no longer be required under a
15 single-payer model. Under SB 840, in fact, employers are
16 only asked to contribute a percentage of payroll on their
17 active employees, and would no longer be required to pay
18 anything for their retiree health-care obligations. And
19 so this would essentially relieve all employers,
20 including private-sector employers and public-sector
21 employers, for their retiree health obligations.

22 And the reason that we can afford to do it is
23 because it does contain cost. If you look at every other
24 industrial country in the world, as well as right here in
25 the United States, you see that the single-payer models

1 have, in fact, contained cost. And so whatever you may
2 believe about quality or access -- and I can address
3 those as well -- the simple fact is, it contains cost.
4 And that is something that I think every one of you ought
5 to consider.

6 And the reason that I think it's important for
7 you to consider SB 840 is that as you look at these
8 problems, you have a role to play in the way that the
9 Legislature actually does address them. And so that is
10 why I am here, in the hopes that this Commission actually
11 does play a role and offers an opinion to the Legislature
12 as we embark upon health-care reform this year, as well
13 as next year. As Mr. Low pointed out, there is, without
14 exception, nothing that could possibly be passed this
15 year that doesn't take away the need to establish a
16 single-payer system.

17 And I'm going to just talk briefly in the more
18 broad sense about why single payer and why it contains
19 cost, and the system that we have today is one that
20 segregates every one of us into different risk pools. We
21 put people into public programs if they're low-income.
22 If they're disabled, if they're seniors, they go into the
23 public risk pool. And those populations are uniquely and
24 specifically more likely to be sicker, have higher-acuity
25 illnesses, and more expensive to cover than the rest of

1 the population. And so then when we wonder why our
2 public sector systems are underfunded, it's really no
3 surprise. We've literally taken the highest-risk
4 population and put them into public pools.

5 And then, among the private sector, still we
6 split every one of us into different risk pools according
7 to our employment status, according to where employers
8 obtain coverage. And then each one of those risk pools
9 then competes with one another in a marketplace. Not on
10 the basis of health-care quality, but on the basis of
11 managing their risk.

12 And, of course, if I'm running an insurance
13 company, there is no reason for me in my business model
14 to seek to encourage high-acuity patients who can't
15 afford high premiums to be part of my risk pool. It
16 doesn't make sense.

17 And what we've actually envisioned in SB 840
18 is a true public-private partnership, where we are simply
19 the single-risk pool. Instead of splitting every one of
20 us into different risk pools and then spending 30 percent
21 of every health-care dollar just to figure out -- and
22 hire actuaries, figure out who's sick and how sick
23 they're likely to ever be and then assign a premium to go
24 along with it, a complete waste of money. Instead, put
25 people into one risk pool and let them choose their own

1 doctor, let them choose their own hospital, and let
2 competition among providers actually prevail, and let
3 that bring the highest-quality competitive system within
4 our health-care system that can improve quality. It can
5 also contain cost.

6 And so with that basic model, you actually
7 achieve the best of both worlds. You achieve a system
8 that you can contain cost because we're the single
9 purchaser and, at the same time, you have a system with a
10 truly competitive marketplace of health-care providers.
11 And that's the kind of choice we believe people really
12 want.

13 A recent field poll just came out yesterday
14 that showed a huge and sudden shift in the public's
15 perception of single-payer, and it is now turned around,
16 it has completely shifted in terms of where the people
17 are. More Californians now actually support single-payer
18 than reforming the insurance-based system. So the public
19 opinions are quickly changing on this point. And I
20 think businesses will also find that they save money.
21 Employers outright save money. The premiums paid under
22 this system are less than the premiums they pay
23 currently. And all of their employees are covered
24 through retirement.

25 So with that, I think I will leave it to

1 questions.

2 I'm getting a little look that maybe it's time.
3 So thank you very much.

4 CHAIR PARSKY: I don't think there was any look
5 at all.

6 Richard -- and then we'll come back to
7 questions.

8 MR. KROLAK: Thank you.

9 There we go.

10 I am, as you indicated, pinch-hitting a little
11 bit this morning. So I'm going to be trying to very
12 quickly go over the basic ideas behind the Governor's
13 proposal and Assembly Bill 8, which now stands as the
14 legislative leadership's proposal on health-care reform.

15 Very quickly, I think that, given some of the
16 comments from the commissioners earlier and some of the
17 people you heard commenting from the public, I think that
18 the basic themes here are that there are questions about
19 who is to be covered, what is to be covered, what
20 benefits, and ultimately how do you pay for it. And,
21 obviously, in terms of dealing with OPEB obligations,
22 to the extent that you have valuations that make certain
23 assumptions about baseline benefit designs and long-term
24 medical trends, those elements clearly have a big impact
25 on those valuation numbers.

1 So to the extent that any proposal, whether it
2 be SB 840 or AB 8 or the Governor's proposal, to the
3 extent that they address those issues and change the
4 nature of the long-term medical trend in particular, then
5 you're going to see an impact on those valuations and the
6 corresponding impacts on the OPEB valuations going
7 forward.

8 So with that -- again, bear with me. Again,
9 I'm going to try to hit the highlights, first of all, in
10 the Governor's proposal, which basically is referred to
11 as the "Shared Responsibility Model." Some of the
12 architects behind that proposal participated in the
13 development of the package that is actually being
14 implemented as we speak in the state of Massachusetts.
15 It does revolve around the notion of both an employer
16 contribution as well as an individual mandate. So you
17 have a situation where employers will be asked to provide
18 a basic contribution, but at the same time, something a
19 little different, there will be something that's called
20 an "individual mandate." So that if you're an individual
21 who does not receive care through your employer or
22 provide it in some other means, you will be required to
23 purchase a baseline level of coverage.

24 So clearly, that's a little bit different.

25 One of the other elements around the Governor's

1 proposal that is a little bit different is that there is
2 a recognition of one of the concerns, it's called the
3 "cost shift." And in California, particularly that
4 revolves around the reimbursement rates for Medi-Cal and
5 the other public programs that were just mentioned.
6 California is known for providing broad benefits but with
7 low reimbursements. So that creates a situation where
8 private insurers are oftentimes, they feel they're put in
9 a situation where they have to make up the difference,
10 and providers basically shift cost to those of us who
11 have insurance.

12 The Governor's office estimates -- and you can
13 see in their presentation -- it's something on the order
14 of 17 percent of the premium is a result of this cost
15 shift. So one of the other elements that's included in
16 the Governor's proposal is basically what they refer to
17 as fees to be levied against physicians and hospitals.
18 And in return, there would be increased reimbursements
19 for the Medi-Cal and other public programs.

20 So, again, some elements that are a little bit
21 different from perhaps some of the other proposals that
22 have been discussed previously in California.

23 Clearly, the Governor's proposal tries to lay
24 out baseline benefit designs, an emphasis on wellness and
25 preventive care. There are discussions around diabetes

1 prevention and treatment, obesity prevention, tobacco
2 cessation, so on; all of which would presumably be taken
3 into consideration in terms of, again, requirements for
4 benefit designs. And one would presume or the assumption
5 is that there would be corresponding reductions in
6 long-term costs.

7 So you have a situation where basically, again,
8 under the Shared Responsibility Model, the idea is that
9 the Government has a responsibility to provide a healthy,
10 productive, economically competitive state. Doctors and
11 hospitals are in a situation where they will have an
12 expanded population with insurance. The number of
13 uninsured, the uncompensated care goes down. The
14 presumption is that there will be fairer compensation for
15 those providers; but then in return, again, there are
16 some revenue situations that impact providers as well.

17 For health plans, again, they get an expanded
18 market. The presumption, again, fair compensation; but
19 at the same time, there are some requirements on them as
20 well. Some of the issues around guaranteed issues,
21 guaranteed renewal, that would change the underwriting
22 requirements and, again, would try to address some of
23 these questions that were raised earlier around the
24 question of preexisting condition that makes it extremely
25 difficult for someone to particularly go into the

1 individual insurance market.

2 And there's also a requirement that insurers
3 would spend at least up to 85 percent of their revenues
4 on actual care. So that's actually something that is in
5 the HMO world to some extent in California now, but that
6 would become a formal requirement.

7 And then for employers and individuals, then
8 they would have access, presumably, to a more affordable
9 and more stably priced coverage and consequently they
10 would have a healthy, productive workforce.

11 So the Governor's proposal does try to take
12 into account a number of elements. Some are relatively
13 old, some of them are new. But the idea, again, of
14 shared responsibility and the idea that all the
15 participants in the process -- employers, individuals,
16 insurers, providers -- would all participate in reforming
17 and remodeling the system.

18 There are some interesting elements here in
19 terms of funding that become a little bit problematic
20 in the sense of, again, the discussion around raising
21 additional revenues. And part of the assumption of the
22 Governor's proposal, as well as AB 8, for that matter,
23 is there will be increased matching funds from the
24 federal government.

25 To the extent that you increase reimbursements

1 under Medi-Cal and Healthy Families and the other public
2 programs where there is federal financial participation,
3 the assumption is that the federal government will
4 participate in that process and that will be part of the
5 new revenue stream.

6 One of the interesting elements that -- again,
7 this is very much a moving target as some of you clearly
8 recognize. One of the programs that has been talked
9 about again, both by the Governor and by AB 8, has to do
10 with what's called CHIP, the State Children's Health
11 Insurance Program. Both proposals basically talk in
12 terms of expanding eligibility and bringing more people
13 into those programs. And the assumption is that there
14 would be, again, the additional federal financial
15 participation to help pay for it.

16 To give you an idea of how all the parts have
17 to fit together, as I'm sure most of you know, the CHIP
18 expansion has been a major issue of debate at the federal
19 level. There are separate House and Senate bills that
20 are awaiting some sort of conference action, literally,
21 as we speak, to try to expand those programs.

22 Interestingly enough, the national
23 administration, the Bush Administration on Friday came
24 out with additional information to states, outlining
25 what they see as their bottom line, meaning the

1 Administration's bottom line, in terms of what would be
2 the state requirements for expanding the eligible
3 populations under the CHIP Program.

4 Generally speaking, the analysis that I have
5 seen very quickly over the last few days is that
6 virtually no state will be able to meet those
7 requirements. And so the question of that additional
8 funding is immediately thrown into the mix.

9 So, again, lots of moving parts here. And,
10 again, under the Governor's proposal, certain assumptions
11 about how all the various players will participate --
12 again, shared responsibility, a key element in terms of
13 adding in the individual mandate.

14 There are a couple other elements that again
15 are similar to AB 8 and so you'll again bear with me if
16 you see some commonalities or some themes across both
17 proposals. Both proposals would expand statewide
18 purchasing pools. The idea would be that those who,
19 through no other means, could provide access to
20 insurance, would be able to participate in an expanded
21 purchasing pool.

22 The specifics of the purchasing pool are really
23 not very clear at this point. They would be largely left
24 to the Managed Risk Medical Insurance Board to define the
25 specifics. But the idea would be that there would be

1 this -- again, as referenced earlier -- the ultimate
2 solution would be the public purchasing pool that would
3 provide coverage.

4 There is also, under the Governor's proposal,
5 a proposal for what I'm going to call tax conformity, in
6 the sense that the California tax code would be changed
7 to conform with the federal laws around health savings
8 accounts. So that would be a change for California.

9 There's also the requirement that all employers
10 would provide a section 125 plan. Very simply, the idea
11 is that that way, employees can set aside money for their
12 share of cost in a tax-advantaged situation.

13 So, again, the emphasis tends to be one on
14 reducing the so-called hidden tax to address the
15 question of the lower reimbursements in public programs,
16 to provide coverage to all through a variety of both
17 employer and employee mandates and the
18 individual mandates, and try to, again, have shared
19 responsibility by all the participants in the system.

20 So, again, I hope that I've done the Governor's
21 proposal reasonable justice.

22 And if you like, since there are so many themes
23 that are common to AB 8, I think I'll just move into
24 that.

25 One of the major differences with AB 8 -- and,

1 again, it is literally, as we speak, there was about
2 150 pages of amendments that came out on Monday so
3 everyone's digesting what all that means -- one of the
4 fundamental changes with AB 8 is that it does rely more
5 extensively on an employer mandate. Whereas the
6 Governor's proposal relies on a shared responsibility
7 between employers, employees, and individuals, AB 8
8 relies predominantly on employer mandate and an expansion
9 of public programs, existing public programs, and, again,
10 expansion of a public purchasing-pool arrangement.

11 So there are some similarities.

12 Again, both the Governor's proposal and AB 8
13 do rely, to some extent, on what are referred to as
14 "pay-or-play" formulas. The Governor, 4 percent on
15 payroll, AB 8, 7½ percent on Social Security wages. The
16 idea being that an employer either provides coverage that
17 meets the baseline requirements or they pay into a
18 separate pool.

19 Instead of an individual mandate, in AB 8 it
20 basically says that employees of firms that pay into the
21 pool -- again, they pay rather than play - they would
22 receive care through an expanded purchasing-pool
23 arrangement. And part of that arrangement would be a
24 sliding scale. So depending on their income, family
25 income as a percentage of federal poverty level, they

1 would have some obligation, some responsibilities in
2 terms of a co-insurance or a co-payment on the premium.

3 Basically, AB 8 would look to, again, expand
4 eligibility in Medi-Cal, Healthy Families. Again, as I
5 just mentioned a few minutes ago, there is obviously some
6 very lively discussion at the national level about
7 allowing states to do that, and how that would actually
8 work. But in any case, one of the assumptions about
9 AB 8, like the Governor's proposal, is the ability to
10 make those kinds of adjustments and expand those
11 programs.

12 There would be, under AB 8, again, a new
13 expanded -- it's called the "California Cooperative
14 Health Insurance Purchasing Program." Again, it would be
15 the expansion of a new publicly supported purchasing
16 pool. Again, it would have a sliding scale requirement,
17 depending on family income for individual contribution.

18 Like the Governor's proposal, AB 8 does require
19 employers to establish section 125 plans, so that, again,
20 employees could take advantage of a pretax situation for
21 their share.

22 Under insurance market changes, again, similar
23 in some ways to the Governor's proposal, guaranteeing
24 issue does require community rating of all plans by 2010.
25 It does some things in terms of trying to expand the

1 existing high-risk pool. Again, what is now called the
2 Managed Risk Medical Insurance Program, not so many years
3 ago, was called the Medical Risk Program and it was
4 originally started as a high-risk pool. That was the
5 first program managed by what is now the MRMIB board. So
6 the idea is you would expand that.

7 And there has been prior legislation that would
8 basically assess an additional fee on existing premiums
9 to expand the enrollment in the high-risk pool. And so
10 that has now become part of AB 8.

11 It would also expand what are currently
12 underwriting requirements for the two to fifty. The
13 small group market would be expanded up to 250. That,
14 again, revolves around guaranteed issue, put some
15 limitations around underwriting requirements that
16 insurers are able to apply. It basically has floors and
17 caps in terms of annual increases, so that all of those
18 things would now be applied to a broader range of the
19 insurance market. And then it also has the 85 percent of
20 premium requirement on health plans.

21 Both the Governor's proposal and AB 8 try to
22 address the question of cost containment by, again,
23 emphasizing wellness, preventive care, so-called healthy
24 lifestyles. Both proposals try to talk in terms of
25 expanding what are referred to as pay-for performance

1 criteria. Very simply, the idea is that if medical
2 groups perform in certain ways in terms of meeting
3 certain benchmarks, in terms of how their treatment
4 modalities roll out, they are, in effect, compensated at
5 higher levels. So if someone has a heart attack and
6 their physician immediately starts them on, say, aspirin
7 therapy and beta blockers, then that counts as a good
8 thing and helps them in terms of their pay-for
9 performance criteria.

10 So both the Governor's proposal and AB 8 look
11 to expand those kinds of, in a sense, evidence-based
12 medicine criteria that would actually -- the feeling is,
13 hopefully begin to impact not just the insurance
14 marketplace, but also the delivery of health care.

15 So, again, both the Governor's proposal and
16 AB 8 have some commonalities. Actually, the major themes
17 there in terms of what role for the employers, what roles
18 for individuals, expansion of existing public programs,
19 what would be, again, the federal financial participation
20 in the expansion of those programs, those are all major
21 themes here in California. Those are all themes we see
22 being played out in a number of other states across the
23 country.

24 So in some ways, the debates that are occurring
25 here in California are not all that unique. The number

1 is a little bigger here in California, but a lot of the
2 issues are essentially the same.

3 So if I can, just very quickly, let me mention
4 a few of the -- some of the other sort of national and
5 state trends that seem to be coming into focus. Again,
6 the idea of how to expand access to insurance, how to
7 expand access to care. And those two may not be the
8 same.

9 One of the things we're finding is that a
10 number of people who have insurance still find themselves
11 in the emergency room. So there is a question of access
12 to insurance, there is also a question of access to care.

13 What is the role of the employer? What about
14 the so-called shared-responsibility model? What is the
15 role of the individual?

16 The question of, again, maximizing federal
17 finance participation, virtually all states look at
18 Medicaid and the CHIP programs. And, obviously, as I
19 indicated, the national administration of the Congress is
20 weighing in on those issues literally right now.

21 Most states, like California, are looking to
22 expand or establish high-risk pools. And also one of the
23 things that was talked about by some of the public
24 speakers this morning about dependent coverage --
25 covering spouses, covering children -- so that is also

1 another theme that we're seeing in a number of areas
2 throughout the country.

3 Again, AB 8 and the Governor's proposal, to a
4 large extent, maintain the existing linkage to the labor
5 market. They look to expand public programs and expand
6 public purchasing pools. Again, themes we see in other
7 states.

8 The Governor's proposal and AB 8 both would try
9 to modify the insurance marketplace through underwriting
10 reform, guaranteed issue, requirements on health plans in
11 terms of how much of their premium dollars to be spent on
12 patient care and so on. And, obviously, SB 840 stands
13 in a slightly different picture in all of these issues
14 and addresses some of these same concerns about who is
15 covered, what is covered, how it's paid for, obviously
16 in a very different way.

17 There are some unique issues in California that
18 I just want to mention real quick. Because the
19 Governor's proposal and AB 8 both rely on a particular
20 role for employers, there will be some discussion about
21 ERISA. It's federal legislation. Generally speaking,
22 the legal analysis around ERISA is -- I'm not an
23 attorney, so I'm not going to delve into it. I'll simply
24 say that for most analysts, they agree that either of
25 those proposals is likely going to have to withstand a

1 judicial challenge. The pay-or-play proposals, generally
2 speaking, raise questions around ERISA and the federal
3 mandate in terms of states trying to regulate employer
4 benefit packages. So there will probably be an ERISA
5 issue.

6 We have another unique characteristic here in
7 California in terms of how we deal with tax increases.
8 So both the Governor's proposal and AB 8 talk about fees.
9 "Is a fee a tax?" remains to be seen. That's another
10 issue that will likely have to stand some judicial
11 testing.

12 If it's, in fact, a tax, not a fee, then you
13 raise the question of two-thirds vote requirement. And,
14 again, the funding mechanism for SB 840 also that's an
15 issue that will need to be addressed.

16 Again, in California, we have a relatively high
17 number of uninsured so it makes our problem a little more
18 difficult to deal with.

19 Current public program reimbursements, as
20 I mentioned, generally are a little bit low compared
21 to other states. To give you an example, generally
22 speaking, in Massachusetts, which has a
23 shared-responsibility model that they are trying to
24 implement as we speak, generally speaking, their
25 uncompensated care reimbursements were somewhere in the

1 area of about \$1,300 per individual. California, the
2 estimate is around \$300 to \$400. So you're starting from
3 a much lower base in terms of public contributions.

4 The California labor market is somewhat unique
5 in the sense that a very high percentage of our employed
6 people are employed by small employers. All the numbers
7 suggest that it is small employers who are least likely
8 to provide a comprehensive employer-based health
9 insurance.

10 So, again, another part of the California
11 puzzle that makes the solution a little bit more
12 difficult.

13 And, obviously, the initiative process in
14 California -- again, anything that happens in the
15 Legislature has already been mentioned by some of you,
16 that even if the Legislature and the Governor would agree
17 on something in the next three to four weeks, that
18 probably won't be the end game. There will likely be
19 judicial challenges. There may be even an initiative
20 process. I'm sure many of you recognize that a couple of
21 years ago there was a pay-or-play proposal, SB 2, that
22 was passed. It was challenged through the initiative
23 process and overturned.

24 So we have some unique factors in California
25 that will make this process even more interesting, I

1 guess, for lack of a better term, and may take a little
2 bit longer to arrive at a solution.

3 California is not unique or not alone in
4 addressing this issue. Again, I mentioned that a number
5 of other states are trying to deal with this. And there
6 are also some proposals at the national level that are
7 being discussed.

8 Very quickly -- and, again, these are painting
9 things with a very broad brush here, just to give you a
10 theme. There are sort of basic three reform approaches
11 that are being discussed within Congress. One, I'm going
12 to call fundamental reform in the nation's health
13 insurance system, expansion of existing public insurance
14 programs, and strengthening the employer-based health
15 insurance system, the current system.

16 Under the fundamental reform, you're seeing
17 proposals to significantly alter the tax environment for
18 both employer and employees. So the idea would be to
19 level the playing field and to make all insurance
20 premiums basically tax deductible. The argument is that
21 that would fundamentally alter the relationship and begin
22 to address the questions of access and cost.

23 There is at least one major proposal on the
24 Senate side that would, in effect, eliminate the existing
25 employer-based system with a two-year phase in and move

1 everyone into what, in essence, would look very much like
2 the current system for federal employees. Basically,
3 regional purchasing arrangements. There would be a
4 two-year phase-in, where employers that currently provide
5 coverage would, in effect, cash out the premium. That
6 would become salary. And then individuals would be in a
7 position to purchase care through competing health plans
8 within regional health-insurance exchanges. Again, it
9 would look very similar to what federal employees
10 currently have access to.

11 There are discussions in Congress about
12 federal-state partnerships. Basically, adjustments to
13 the matching relationships and trying to have more
14 extensive waiver programs and some things like that, that
15 would allow states more revenue from the federal
16 government to be more creative in terms of providing
17 access to care.

18 And then, last, there's actually a proposal in
19 the House that would basically remove or eliminate much
20 of the existing employer system and, in effect, expand
21 Medicare so that virtually everyone would receive care
22 through the Medicare program. So that would become the
23 version of a universal single-payer system.

24 There are some, again, proposals to expand
25 existing public programs, things like allow Medicare

1 buy-in at an earlier age. One of the concerns that,
2 again, you've already heard from a number of speakers,
3 both today and in previous meetings, is the sort of
4 pre-65 group, the early retirees. So there are proposals
5 at the federal level to allow a buy-in to Medicare
6 generally around 55. Some have discussed it going down
7 to 50.

8 The idea of eliminating the two-year waiting
9 period for eligibility for Medicare if you're disabled.
10 Again, you heard one speaker this morning raise that
11 issue.

12 So there are proposals in Congress to modify
13 those eligibility criteria and allow people to get into
14 the Medicare system sooner.

15 We've already mentioned the expansion of
16 Medicaid and CHIP. Again, obviously a very hot issue
17 right now, one that will be played out over the next few
18 weeks and months, probably years.

19 And also the idea that expand Medicaid
20 eligibility and CHIP eligibility to include single adults
21 and parents. One of the things that some states were
22 able to do under the existing CHIP Program was if the
23 children were eligible for CHIP, they were able to get a
24 waiver from the federal government and cover the parents
25 of the children. So if the children were in CHIP, they

1 could cover the parents as well.

2 Typically, those waiver programs are designed
3 like the Medicaid waivers, but they have to be done under
4 cost neutrality. And so it is now becoming somewhat
5 problematic for states to come back and basically want to
6 expand that and say, "Well, we need additional funding."
7 And again that gets us back to the debate that's going on
8 in Congress today.

9 And then lastly, there are some proposals that
10 would try to strengthen the current employer-based
11 system. There are some proposals for employer mandates.
12 There are other proposals that would try to address
13 questions of affordability for small employers. In
14 particular, there have been a number of proposals that
15 would try to expand association health plans so that
16 particularly small employers would participate through
17 larger purchasing arrangements through associations that
18 would go across states.

19 So there are a number of proposals in Congress.
20 Again, it remains to be seen just where they will land.

21 Because we're in a presidential election
22 year, I wanted to take just a quick minute to comment
23 that virtually all candidates clearly recognize that
24 health-care reform is a major issue. The reference is
25 made to the field poll here in California that you're

1 seeing the same themes across the country.

2 Many of the proposals that currently you're
3 seeing from the candidates -- and, again, as you move
4 through the campaigns, I suspect the candidates will be
5 in a position of having to flesh those proposals out, and
6 you'll see more and more detail -- right now, you're
7 seeing the differences that are occurring between the
8 major candidates reflect the long-term differences
9 between the political parties. So, generally speaking,
10 you see Republican candidates tend to focus on tax
11 incentives and private insurance, and the Democratic
12 candidates tend to strengthen the employer-based system
13 with an expanded role for public programs. And again,
14 there are some nuances there across the candidates. But
15 as a general rule, that's what we're seeing from the
16 candidates in the two major parties.

17 So what does all this mean? The reality is,
18 again, as you've already heard, there are factors that
19 are affecting the health-care cost. And while we do see
20 some evidence that insurance premiums seem to be
21 moderating, sometimes that's referred to as the
22 "underwriting cycle," oftentimes this is a result more of
23 plan design changes, shifts in cost sharing, and
24 reduction in pharmaceutical costs because of greater
25 reliance on generics. So many employers, for example,

1 in their benefit designs are changing their co-pays,
2 they're incentivizing their members to use generics. And
3 so we are seeing some moderation because of those
4 activities.

5 But it seems to also be the case that the major
6 factors affecting health-care trends, demographics,
7 utilization, technology, and provider consolidation are,
8 in fact, continuing. If anything, they may, in fact, be
9 accelerating.

10 So the reality of the demographics is that we
11 do have an aging population, we do have lifestyle issues.
12 Again, you've heard enough about the number of -- the
13 increase in the number of diabetics, the questions of
14 obesity, coronary artery disease, and so on and so on and
15 so on, that most of medical science would agree to a
16 certain extent that they are lifestyle-based.

17 There is the reality of cost-shifting from
18 public programs. The extent that there is that
19 cost-shifting goes on, it's certainly subject to debate.
20 But I think most would agree that there is some
21 cost-shift clearly here in California because of low
22 reimbursements, that clearly is an issue.

23 We are seeing greater utilization. There are
24 new treatments. There is more intensive diagnostics.
25 We do see consumer demand going up for a variety of

1 reasons. Again, much has been made, for example, of
2 pharmaceutical directives, consumer advertising. There
3 is, again, more intensive diagnostics. There was
4 actually, in my local newspaper, there was an article
5 last Saturday that, by a local physician, who talked
6 about a young woman who brought her son in from soccer
7 and hurt his ankle, and he went through the
8 evidence-based analysis, concluded that he had a
9 sprained ankle, and the mother insisted having an X-ray
10 or an MRI. And the doctor -- and he had to engage in
11 this conversation that basically said, "Based on the
12 evaluation, the evidence-based criteria, I don't need to
13 do that."

14 But consumers do expect and we think we're
15 paying for it, so we think we should get it.

16 Clearly, technology is having an impact. We
17 are seeing new prescription drugs, some of which are very
18 expensive. We are seeing new imaging technologies. We
19 all want access to them.

20 We all talk about health IT. And certainly,
21 there will be some beneficial aspects to health IT in
22 terms of less errors, the clarity of diagnostics, the
23 idea of being able to have clear personal medical records
24 and so on, those are all pluses, those are all positives.

25 But those health IT systems won't fall out of

1 the sky; they will cost money. So there will be some
2 ramp-up costs that we will all have to figure out how to
3 cover.

4 And finally, there is the reality provider
5 consolidation and enhanced market position for providers.
6 We went through a period of time in the early nineties,
7 the sort of heydays of the managed-care world where the
8 health plans, the health insurers had the heavy hand.
9 They were able to negotiate very, very good rates. You
10 did see some dramatic, even year-to-year declines in
11 premiums. That's changed.

12 We now see providers and health insurers on a
13 more equal footing. In some marketplaces, providers
14 have the upper hand, they are able to demand higher
15 reimbursements. Those reimbursements get passed on, and
16 that is a reality that we're seeing in the marketplace.

17 So there are some things that simply are there.
18 Any health-care reform proposal is going to have to try
19 to address those. And, obviously, the proposals that are
20 being discussed here in California, other states, and
21 nationally, in various ways, in their own ways, try to
22 address each and every one of those concerns.

23 Finally, the question of preventive care.
24 Evidence-based medicine, you see that theme continually,
25 regardless of the proposals.

1 Whether or not that will really reduce the
2 long-term health-care trend is -- frankly, it's a mixed
3 bag at this point. We don't know. The track record we
4 have right now is open, the evidence is mixed. Even the
5 other countries that are oftentimes referred to that have
6 universal systems, in some ways, they are all, in their
7 own ways, again, having to address a lot of the same
8 issues that we're seeing here in the United States.

9 The demographics, the technology, and so on,
10 are beginning to affect those systems as well. They're
11 all trying to figure out how they're going to continue
12 those systems.

13 Much was made, for example, of the French
14 system. Just within the last few weeks, the new French
15 administration tried to raise the issue of how much --
16 because a major funding source for that system is, in
17 fact, a payroll tax. I believe it's around 18 percent.
18 The administration there is recognizing that is beginning
19 to have a substantial dislocation impact on that labor
20 market. And there are a couple of economists who are
21 much better about talking about those things than I am.
22 But clearly, that administration is saying, "We can't
23 continue that. We have to find another way to fund this
24 system. We have to broaden the base or figure out how it
25 is we're going to continue to provide the care."

1 So even those systems are having to address
2 some of these same issues today.

3 And ultimately, you're down to a question of
4 what's covered and what's not covered? The question is,
5 again, who says no and how does the "no" get said?

6 The last line I included in your presentation
7 is from Jonathan Gruber. And you can all read it, so I
8 won't bother. And the reason I mentioned or wanted to
9 use this quote is, actually, Dr. Gruber is an economist
10 at MIT. He was a major architect of the Massachusetts
11 plan. He is a participant in the actual implementation
12 of that plan. And he had a role in the Governor's
13 proposal here. And, in fact, many of the financial
14 analyses of the proposals here in California were
15 completed by Dr. Gruber.

16 So I thought it was informative that I would
17 include this quote from him as kind of the final comment
18 here so that, again, you're still back to who is covered,
19 what is covered, and how you're going to pay for it. And
20 that ultimately those are the real questions.

21 CHAIR PARSKY: Thank you very much.

22 Sara, if you would like to make any additional
23 comments given the fact that was a little longer than
24 ten minutes, we'll certainly --

25 MR. KROLAK: I was wearing three hats, so...

1 CHAIR PARSKY: No, I'm joking.

2 Do you have any comments?

3 MS. ROGERS: I'd honestly like to respond to
4 the questions from the Commission.

5 CHAIR PARSKY: Okay. Yes? Let's start.
6 Teresa?

7 DR. GHILARDUCCI: In order to maybe bring up
8 the differences between AB 840 and the Governor's --

9 MS. ROGERS: SB --

10 THE AUDIENCE: Microphone.

11 DR. GHILARDUCCI: -- SB 840. Just to elaborate
12 on those differences again, I can't imagine how the ERISA
13 challenge is going to be overcome, frankly. The federal
14 law says, "Look, you can't tell an employer in California
15 to do something differently," and expect that employer to
16 be able to compete in Illinois. You know, so that's the
17 reason for that ERISA problem.

18 Does SB 840 eliminate that issue? And what is
19 the revenue base for SB 840? Because it's quite clear
20 that both the Governor and the AB 8 -- the revenue base
21 is, again, the employer, which means, of course,
22 employees -- below the Social Security maximum, which is,
23 it's paid for entirely by employees and their employers
24 for wages under, what is it, \$96,000.

25 MR. KROLAK: \$96,000, yes.

1 DR. GHILARDUCCI: So can you tell me
2 differently about the revenue base and the ERISA issue?

3 MS. ROGERS: Regarding ERISA, we think we
4 actually are not subject when we run into ERISA, because
5 we are trying to skirt that line between fee versus tax.
6 We are tax. We're a two-thirds vote in order to fund the
7 bill or the initiative.

8 So with that, we would tax the population, and
9 the employers as well, to provide those benefits. And
10 so, therefore, we don't run into ERISA, in our view.

11 And in terms of -- and you're asking for
12 specific percentages. And the base would be above
13 \$7,000, so there's a \$7,000 floor for both the employer
14 and the employee, and up to \$200,000 of income for the
15 basic premium structure, which is a combined
16 11.95 percent, with the employer, under the bill as
17 currently drafted, contributing 8.14 percent and the
18 individuals contributing 3.87 percent. And then as
19 currently drafted, there's a 1 percent surcharge above
20 \$200,000 of income for the individuals.

21 So that would offer employers a very
22 significant, sizable savings, because any employer that
23 is currently offering any type of benefit is spending
24 significantly more than that for their health benefits.

25 DR. GHILARDUCCI: So are the employers in

1 favor of SB 840?

2 MS. ROGERS: Well, some of them are. And many
3 public employers are, many counties and local government
4 officials, school districts. LAUSD, for example,
5 recently passed a resolution of support based on
6 estimated savings of about \$300 million in the first year
7 alone. And then a large number of small businesses have
8 become supporters of the bill from both parties. And
9 then we are also having conversations with large
10 employers. And we hear behind the scenes that there is
11 an openness to this that there hadn't been in the past.
12 No one so far has come out and actually supported it,
13 I think more for kind of cultural reasons than anything
14 else. So we're working on that, and do expect to see
15 more employers come out in support.

16 MR. COTTINGHAM: Hi. Thank you.

17 My question basically goes to the pooling, and
18 it would be for each of you. Because under SB 840, you
19 talked about having one pool, there would be one pool for
20 Californians in its entirety. And under either the
21 Governor's plan or AB 8, because it's kind of mixed back
22 and forth, you talk about expanding a high-risk pool.

23 Now, it seems that pooling is part of the cost
24 factor of insurance. So it seems like one major pool
25 that everybody is in would kind of level out the cost, or

1 just expanding high risk would tend to have increased
2 costs.

3 I guess I would ask both of you to address your
4 high-risk pool and then how the universal pool would
5 react.

6 MR. KROLAK: I think the existing arrangements,
7 again, as have already been indicated, both the
8 Governor's proposal and AB 8, in a sense, try to build
9 upon existing arrangements. So those broad categories of
10 risk-pooling that do currently exist would be continued.
11 So you would have, again, the expansion of an individual
12 marketplace. Because of underwriting reforms, the
13 assumption is that that risk would become more manageable
14 and therefore more affordable.

15 The employer-based system would, again, because
16 of some of the other changes that are discussed, would
17 become more stable, more manageable.

18 The public purchasing arrangements, the current
19 sort of Healthy Families pool, for lack of a better term,
20 again, the idea, I think, that both AB 8 and the
21 Governor's proposal is that they would become more
22 stable, therefore, more affordable. And then,
23 obviously -- ultimately, the high-risk pool where
24 everyone else is left, the idea that that would become
25 a situation where because, again, of some of the

1 underwriting reforms and doing away with preexisting
2 condition, you would have a more stable arrangement.

3 But clearly, there would have to be
4 cross-subsidization. It would be a situation where you
5 have a de facto, if I can use that term, broader pool
6 because you're going to continue to have the
7 cross-subsidization across each those of pools.

8 To the extent that you're continually relying
9 on an employer-based system and you ask employers to
10 basically provide the baseline of funding, you're always
11 going to have some degree of that.

12 And so I think your point is well taken, that,
13 you know, there are some things to try to stabilize those
14 pools and to address the questions of access and cost
15 over time. But ultimately, the baseline that you have
16 today will basically still be in place.

17 MS. ROGERS: And I think that is exactly the --
18 that's one of the primary points of 840, is that not only
19 do you have the up-front, kind of simple administrative
20 costs that go into figuring out who is sick and how
21 likely they are to get sick, but you also have a
22 situation where the competitive and creative forces in
23 a system with many risk pools are one that drive risk
24 pools to figure out ways to shed risk rather than simply
25 provide up-front, long-term care.

1 If I'm moving from plan to plan year after year
2 as I have in CalPERS, been in three different plans,
3 there's little financial incentive for one single risk
4 pool to invest in preventive health care, or and also
5 invest in some of the other technological advances, like
6 infrastructure, like electronic infrastructure, for
7 example. The funders of our health-care system are
8 different risk pools, insurance companies, and it's
9 fragmented. And when we look at our needs for cost
10 containment, such as electronic infrastructure,
11 investment in preventive primary health care, investment
12 in our health education workforce, you see that the
13 fragmentation of all of that funding is not structured in
14 a way that you can actually implement those changes. And
15 that's something that many health economists speak to a
16 lot, is that the fragmented funding situations we're in
17 prevent us from investing in things we know save money,
18 like electronic medical records.

19 And so fundamentally we think that the system
20 that splits us up is just simply never going to give us
21 the health-care system that we all deserve. And it's not
22 a radical thing to put everybody into one pool.

23 MR. KROLAK: If I can just make one other
24 comment. It's actually one of the elements of the debate
25 that's going on now about the expansion of the state

1 children's health program in effect gets to this
2 question, because one of the concerns is that, to the
3 extent you expand the eligibility of that program, then
4 you get what's called "crowd out," and that some number
5 of those children would otherwise be covered by private
6 insurance. And I think even the congressional budget
7 office came out with an estimate, something like
8 40 percent of the new enrollees in an expanded CHIP
9 would, in fact, have been individuals that were covered
10 by private insurance. And so you do have that
11 arrangement that you're going to have to address.

12 CHAIR PARSKY: Dave?

13 MR. LOW: Two issues, Mr. Krolak, the same for
14 Ms. Rogers.

15 The first one is how, under AB 8 and the
16 Governor's plan, are retirees covered for health care,
17 and what would the impact of those initiatives be on
18 GASB?

19 MR. KROLAK: Fundamentally, they don't call out
20 retirees as a specific category. They basically
21 maintain, in a sense, the existing employer-based system.
22 So there are assumptions that, again, because of these
23 kinds of reforms, you're able to stabilize those
24 environments, reduce the long-term trends, therefore,
25 you're not providing disincentives for employers to

1 continue that kind of coverage.

2 But neither of those proposals, at least as
3 they're currently construed, specifically address retiree
4 coverage. They simply try to stabilize, make the current
5 system more affordable, and then in that sense, again,
6 provide hopefully a system that doesn't continue the
7 disincentives to provide retiree coverage.

8 MR. LOW: So that, in essence, unless there is
9 some significant cost savings, there would be no impact
10 on GASB?

11 MR. KROLAK: Right. Yes, I would argue that,
12 again, and go back to my original comments, that one of
13 the key elements about a GASB, you know, OPEB valuation
14 is the long-term trend: What's the long-term medical
15 trend? And to the extent that these proposals address
16 that, then you will see some impact.

17 MR. LOW: And the second question is, how do
18 those two proposals address or how would they impact the
19 current PEMHCA pool, which is, I guess, the second
20 biggest purchasing pool in the nation?

21 MR. KROLAK: Again, the assumption -- they
22 don't address PEMHCA specifically so that the existing
23 arrangement would continue.

24 The assumption, again, it was by -- the
25 spillover effect, in terms of stabilizing the insurance

1 marketplace, reducing costs overall, there would be
2 clearly a benefit, presumably, for PEMHCA. Because,
3 obviously, PEMHCA participates in that marketplace.

4 Certainly, the health plans that participate in
5 PEMHCA, even the self-insured elements of it, to the
6 extent that there is a commonality of evidence-based
7 medicine, the IT investments and so on, they would all
8 benefit from those initiatives.

9 MR. LOW: The same questions for you, Sara.

10 MS. ROGERS: Well, under SB 840, as I already
11 mentioned, retirees would be part of this system. And
12 essentially every California resident would have access
13 to this plan regardless of where they were employed and
14 when.

15 And I think what you see in the current system,
16 is that individual employers are liable and on the hook
17 for the failure of the larger system to contain cost.
18 And what this bill does is it pools that risk, and it
19 relieves the State of California, as well as other
20 employers, from the risk and puts it into -- it kind of
21 pools that risk.

22 And so in addition to kind of expand slightly
23 further, is the existing arrangements could also purchase
24 benefits above and beyond anything that was offered under
25 this plan. So the benefits under this plan are extremely

1 comprehensive. However, the existing systems could
2 potentially still engage in the marketplace to purchase
3 additional benefits above and beyond what they were
4 already eligible for.

5 Does that answer your question? Or is there
6 further?

7 CHAIR PARSKY: Any others?

8 *(No audible response)*

9 CHAIR PARSKY: Let's try to bring this back a
10 little bit to the efforts of this commission.

11 Comments from either of you in terms of --
12 going back to what Curt said as we entered -- given the
13 time frame for this Commission, given the time frame for
14 these proposals, and maybe your anticipation of what may
15 happen, what role can the Commission play in this process
16 from your perspective?

17 MR. KROLAK: I think my general comment would
18 be that the role for the Commission would be, again, to
19 highlight the importance of medical care at cost care
20 trend. I mean, clearly that is going to be a major
21 element in terms of any employer's OPEB liability going
22 forward.

23 I wouldn't endorse at this point any one
24 proposal because, obviously, there are, again, lots of
25 moving parts.

1 CHAIR PARSKY: I don't think you have any
2 concern about that.

3 MR. KROLAK: Good. But conceptually, I think
4 the idea that you recognize that there are lots of moving
5 parts, that there are lots of issues, particularly here
6 in California, but ultimately to the extent that since
7 you're able to get a modification of the long-term
8 health-care trend, then you are going to see some
9 modifications in the ongoing OPEB liabilities for all
10 employers.

11 CHAIR PARSKY: Sara?

12 MS. ROGERS: Well, I think that, first of all,
13 you have a very significant role to play in that you are
14 a commission that is uniquely tasked with understanding
15 how we are going to pay for the liabilities that we in
16 the state of California have taken on. And I think that
17 it's clear that those liabilities can really only be met
18 in the context of fundamental health reform of the
19 overall health-care system.

20 And with regard to SB 840, certainly we are
21 continuing to allow the proposal that evolve and ensure
22 that it does meet the needs of the retirees that you are
23 responsible for. So we are, A, extremely happy and
24 asking for any assistance, any input that you might have
25 with regard to our proposal to improve upon it and ensure

1 that it does achieve the goals; and then I think, at the
2 same time, it is our hope that this Commission convey to
3 the public and to the Legislature the need for the
4 comprehensive reform to address these issues.

5 And we do think that SB 840 is, in fact, the
6 only proposal that has any hope of actually, truly
7 achieving the goals of your Commission.

8 And I know that you mentioned you probably
9 aren't going to take a position on particular
10 legislation. But I think, hopefully policy goals and
11 broader discussions around the direction that the state
12 is heading in, I think the Legislature is extremely
13 interested to hear your perspective on the broader
14 health-care policy.

15 CHAIR PARSKY: Thank you very much.

16 Okay, with that, I think we'll take our lunch
17 break, 30 minutes. And then I think we can move along
18 with the afternoon agenda rapidly.

19 *(Midday recess taken from 12:14 p.m.*
20 *to 1:07 p.m.)*

21 CHAIR PARSKY: The first subject for the
22 afternoon is a subject that some people may fear will not
23 be exciting enough. It has to do with federal tax issues
24 and the implications for Californians.

25 Now, Robert has decided that he is going to

1 make this so interesting that no one dozes during this
2 session.

3 Is that right, Robert?

4 MR. BLUM: Absolutely. Absolutely. Taxes
5 after lunch is very exciting.

6 CHAIR PARSKY: No, this is obviously an
7 important subject and one in which we're going to need to
8 step back as we develop our recommendations and see how
9 tax recommendations at both the state and the federal
10 level fit in to the overall recommendations coming from
11 the Commission. So with that, we'll try to move this
12 along.

13 Leave enough room for high-level questions,
14 Robert, but proceed ahead, Bob.

15 MR. BLUM: Okay. Thank you, Mr. Chairman,
16 Members of the Commission.

17 DR. GHILARDUCCI: Your microphone button needs
18 to be turned on.

19 MR. BLUM: Well, we just tried it. Is it
20 working now?

21 THE AUDIENCE: Yes.

22 MR. BLUM: Start again.

23 Thank you very much for inviting me.

24 This is taxes after lunch. This is very
25 exciting. We'll keep you all awake.

1 My name is Bob Blum. I'm a lawyer with Hanson
2 Bridgett in San Francisco. I'm a tax lawyer. I do
3 benefits work. I've done it for longer than I care to
4 admit. I work in the public sector and the private
5 sector. I actually was one of those people who wrote
6 ERISA when it was before the Congress, so I do a lot of
7 Washington work, as well as work with private clients.

8 And I want to talk with you about federal
9 taxes, and kind of why in the world would a California
10 commission want to bother with federal taxes? I think
11 there are a number of answers.

12 The first is you cannot avoid the Feds. You
13 just can't.

14 The first question to the last speakers was
15 what about ERISA, an ERISA preemption? The federal
16 government is there, the federal regulation is there.
17 It's going to affect all benefits, pensions and retiree
18 health care.

19 The second reason is, I think that you can
20 actually have an impact. You have a mission of
21 developing good policy. The Feds listen to that, and
22 they particularly will listen, I believe, to a commission
23 that does not have an axe to grind. You're not a
24 taxpayer. You're not a lawyer that's coming in and
25 saying, "Please do this for my client." You'd be going

1 to them and recommending good policy, which would be good
2 policy for them, as well as for retirement systems and
3 members of the retirement systems.

4 A number of the suggestions I have would be
5 of extreme importance and cut the costs, not only for
6 members, but for retirement systems. If you can do that,
7 if you can be a catalyst to get the Feds to change what
8 they're doing, that would be of extraordinary value.

9 Now, the third reason is, I have had
10 substantial success in getting the federal government
11 to pay attention to issues of this type. So I think
12 that it's absolutely doable. There's no guarantee, but
13 why not try?

14 We have had, in the last 2½ years, very
15 substantial success on major policy, federal tax policy
16 issues that were driven by California needs, that
17 California systems led with. And we got excellent
18 legislation. Now, if we can get legislation, we also can
19 get Treasury and Revenue Service regulations.

20 So those are reasons why I think it's useful
21 for you to take this on and to listen to this and to
22 think about it.

23 And what I want to talk with you about is both
24 pension and health-care issues. This is a long
25 presentation, I'm not going to go through the whole

1 thing. I'd like to talk to you about two key issues
2 first. I'd appreciate questions during the time. No
3 reason for you to sit back and wait. And then if there's
4 some more time, we can talk about additional issues.

5 So you also need to know a little bit about the
6 history of California pension systems. And if you're
7 looking at this handout, it starts on page 4, it's called
8 "The Legacy Systems." California has the largest pension
9 systems in the country, public and private. It has the
10 most successful pension systems in the country. They are
11 the public systems. They were established, for the most
12 part, in the 1930's or even before that. And when they
13 were established, taxes were irrelevant. Nobody thought
14 that the tax code -- and there was one at that time, and
15 it dealt with pensions -- nobody thought the tax code had
16 anything to do with the California retirement systems.
17 Taxes were irrelevant because states were immune, and
18 still are, from taxation. I think that's how they
19 started out.

20 But that's not what happened. And in the early
21 1970's, the St. Joseph, Missouri, Police and Fire System
22 was audited by the Internal Revenue Service; and the
23 Internal Revenue Service said it is not tax-exempt, which
24 created a firestorm in the public sector retirement
25 community.

1 And so in 1977, the Revenue Service said,
2 "Okay, we're going to go study this and we're going to
3 see when the rules, the tax rules, really should apply.
4 So we will not audit, we will not treat as taxable the
5 trust funds that hold public-sector retirement system
6 money."

7 And from that point on, most public-sector
8 retirement systems -- certainly the ones in California,
9 certainly the ones that were established under PERS and
10 STRS and the '37 Act -- ignored the federal tax system,
11 which was not a great idea. Because in the early
12 eighties, they discovered that, in fact, the tax system
13 did have -- the federal tax rules had an adverse impact
14 on the members of the retirement system. Under
15 section 415 of the Revenue Code, which if you really want
16 to know about it, I'll tell you about it, a lot of people
17 have heard that number, which is why I use it. And in
18 1988, CalPERS led to get special legislation. It led the
19 nation to get special legislation to create a special
20 rule for public-sector retirement systems.

21 And at that point, the public-sector systems
22 started to wake up and started to think, "Gee, maybe we
23 really have to pay attention to the federal tax system."

24 Now, there has been other special legislation;
25 but what has happened since that time is, we have had an

1 extremely uneasy relationship between the Revenue
2 Service, the Treasury, and the largest and most
3 successful retirement systems in the country that cover
4 hundreds of thousands of people and provide retirement
5 benefits for hundreds of thousands of people for decades.
6 An extremely uneasy relationship.

7 The Revenue Service does not understand the
8 public-sector system. They know it's out there, they
9 know it holds enormous amounts of money, but they don't
10 know how it works.

11 So I've had conversations with senior Treasury
12 lawyers, saying, "Do you know this is what we do in
13 California?"

14 And he says, "Pardon me? No, I've never heard
15 of anything like that before."

16 And then he has said something else, which is
17 important for you to know. He said, "Will you please
18 write me a letter and tell me about that?"

19 Now, I'm engaged by a client. I go back to the
20 client and say, "Would you like me to write this letter?
21 I think it would be of value."

22 And they say, "No."

23 And I say, "Why?" And the answer is because
24 they want to keep their head down, because the
25 public-sector systems are very wary of the Revenue

1 Service throughout the retirement community. And,
2 frankly, there's good reasons for that.

3 But the point for the Commission is that you
4 can take issues to the Revenue Service, you can take
5 issues to the federal government in ways that are
6 policy-based and do not raise issues for particular
7 retirement systems.

8 Now, why are retirement systems concerned?
9 Because the Revenue Service doesn't understand them.
10 Their policies and their procedures and their programs
11 are all private-sector-based, the legacy systems have
12 been around for a very long time. And the Revenue
13 Service announced rule is there is no statute of
14 limitations with respect to qualification of pension
15 plans.

16 So if I were to follow the private-sector
17 methodology, and I were to go to the Revenue Service and
18 say, "Will you please issue me a letter that says that my
19 client is okay?" -- and I'll explain what that is in a
20 minute -- it goes to a GS-13 or a GS-14, who has never
21 seen anything like this before. And if one of those
22 people starts to go through the private-sector
23 methodology, it may work and it may not work.

24 I'll give you one very little, simple example.
25 What you do when you talk with the Revenue Service is,

1 you negotiate, you know, "Is this okay? Is that okay?
2 Do you want some language changed?"

3 Usually what happens is the Revenue's reviewer
4 asks for some change in the plan document, governing plan
5 document. That's our statute. That's the '37 Act or the
6 PERS law or the STRS law.

7 And then the rule is, you've got 90 days to get
8 that changed. If you don't get it changed in 90 days,
9 you're out the window. The likelihood that you could get
10 the legislation that you need in 90 days through our
11 Legislature without change is probably not very high.
12 The process doesn't work well for the public systems.
13 The process can change, and that's really a key part of
14 what I want to talk with you about because the policy is,
15 it should change from my perspective.

16 So I've been talking about something called
17 "IRS letters of approval." And what's this about? Way
18 more than 90 percent of the private-sector retirement
19 systems go to the Revenue Service and say, "Please tell
20 me if my pension plan is okay, if it complies with the
21 tax laws." This is actually very good for the Revenue
22 Service. The Revenue Service has an opportunity to
23 review most of the retirement systems in the country,
24 private-sector, to help them comply, because that's
25 really their mission. Their mission is not to collect

1 taxes in this area, their mission to help them comply,
2 to get the documents in order. So the Revenue Service
3 gets the private-sector, gets the taxpayers to do things
4 right; and the taxpayers know, in a very complicated
5 field, that they are doing it right. It gives them
6 substantial assurance.

7 We don't do that in the public sector. We
8 don't do that for the reasons that I described. We don't
9 do it because the Revenue Service doesn't understand,
10 because the processes don't work, because the
11 public-sector systems are quite concerned about this.
12 And there is a process for the private sector to fix
13 things, the corrective process. And that doesn't work
14 very well, either.

15 Now, how are these things set up? These were
16 set up -- all these processes were set up by the Revenue
17 Service through its administrative process.

18 Do we know they work for the private sector?
19 Sure.

20 Do we know that they are supported by the
21 Congress? Absolutely, yes.

22 The most recent piece of major pension
23 legislation has a section in it that says, "We support
24 what you're doing with the corrective process, and we
25 want you to continue." But it does not work for the

1 public sector.

2 And I think that that's very unfortunate. We
3 have a situation where we have people at this end of the
4 Revenue Service and people at that end and the retirement
5 systems; and it would be a value -- substantial value --
6 for both to get together and to work this out. And
7 there's nobody who is pushing that who has taken the lead
8 and that's what I think you folks can do. I think you
9 can be the catalyst to get that going.

10 Now, there is no revenue involved. When you
11 talk to the people in the federal side, they always ask,
12 "Gee, is there revenue loss? Is there evidence that it's
13 going to lose taxes?" And the answer is, no, not at all.
14 The proposal is administrative, to make the world work
15 better, and give greater assurance to both the Revenue
16 Service and to the retirement systems, which means to all
17 the members of the retirement system, and frankly, to
18 reduce costs on people like me. Why bother paying me to
19 do this kind of thing if you can actually get it done
20 through a different process?

21 So I think that the Commission's role in this
22 is to state what the best policy is. And from my
23 perspective -- and this is on page 12 of the handout --
24 from my perspective, the best policy is to assure both
25 the Revenue Service and the retirement systems that these

1 systems are in compliance with the tax law.

2 And the recommendation that I propose is that
3 the Revenue Service develop, in conjunction with the
4 public-sector retirement systems, a corrective process,
5 so they can go in, they can get fixed, they can get
6 compliance. They don't have to worry about large
7 penalties or losing a tax-exempt status, and move forward
8 and get this behind them and get everybody in compliance
9 in a manner that is cost-efficient.

10 And as I said, I truly believe that the
11 Commission has a special role here, that you can actually
12 act as an excellent catalyst. You can't get it done
13 yourself, but you can act as an excellent catalyst to get
14 this done.

15 Any questions about this?

16 *(No audible response)*

17 MR. BLUM: Okay, well, let's turn to the second
18 most important part of this, which is back on page 25,
19 Retiree Health.

20 Now, I want to talk about investment of assets,
21 which is on 26. We have public-sector retirement
22 systems that, in California and elsewhere -- but let's
23 just focus on what I know about, which is California --
24 public-sector retirement systems that are extremely
25 successful in investment of their assets, and they hold

1 large pools of assets. And by "large pools," I'm not
2 talking just about CalPERS or CalSTRS, but the '37 Act
3 systems and other large agency retirement systems such as
4 the City of Los Angeles and the City of San Francisco and
5 the City of San José have large pools of money. When I
6 think of "large pools," I'm thinking of anything from
7 four or five to eight billion dollars.

8 Now, agencies are going to start putting money
9 into what I call OPEB trusts, trusts that hold money for
10 retiree health care, health benefits. It will take quite
11 a while for most agencies to build up a trust of any
12 size. A hundred million dollars in an OPEB trust these
13 days would be a lot of money. A hundred million dollars
14 in the investment market, I'm sorry to tell you, is not
15 a lot of money. But if the hundred million dollars could
16 be pooled easily, without tax barriers, with other
17 investment monies, where there already is substantial
18 success -- specifically, pension-pooled monies -- if
19 I could put OPEB monies together with pension monies on a
20 voluntary basis, only if you want to do it, that could
21 increase the net return for the OPEB money, reduce the
22 cost of investment, and increase the amount of money
23 available to pay this benefit -- which seems to me to be
24 of substantial value. I don't know of any reason why you
25 would not want to do that, again, on a voluntary basis.

1 But the tax laws have a barrier to this. The
2 tax laws allow the pooling of money in this manner only
3 for certain very specific types of sourced money.
4 Specifically, tax-qualified plans, something called
5 403(b) plans, IRA, and also, interestingly, the trust
6 which is being held by the Pension Benefit Guaranty
7 Corporation.

8 Now, this comes out of old administrative rules
9 from 1956. And gradually, over the years, and with some
10 sense that there's really some value for doing this, the
11 Revenue Service has expanded the ability to pool the
12 money. But I cannot pool money -- and I'm going to give
13 you a technical phrase -- I cannot pool money under a
14 115 trust with money that's from a qualified plan. The
15 Revenue Service says, "Forget it. That will disqualify,
16 lead to taxation of the retirement system." You
17 certainly don't want to do that. So that just doesn't
18 make sense, frankly.

19 I have a situation where roughly the same pool
20 of people will be receiving the benefits. The money is
21 being held in both circumstances to be paid on
22 retirement. In one circumstance, it's paid as pension,
23 and another circumstance it's paid as health benefits.
24 The money can certainly be accounted for properly. We
25 can do something called -- I can give you another

1 technical term -- we can do something called a
2 "unitization," which sets up an accounting process, so
3 everybody knows whose funds are whose. All of the money
4 must be held solely for the benefit of participants and
5 beneficiaries. The money is not going to be used for
6 some commercial venture or for some other reason, other
7 than to provide these benefits. And there is no revenue
8 loss, because a 115 trust is tax-exempt, and pooled money
9 of pensions are tax-exempt. Why not allow them to be put
10 together?

11 And I think the answer is because no one has
12 asked yet.

13 Now, the Revenue Service may say "yes," the
14 Revenue Service may say "no"; but there are very sound
15 policy reasons to allow this to be done and there is no
16 revenue loss.

17 Now, this is not the only way to do this.
18 CalPERS has got a pool of health-care money. What I
19 understand they're doing is what's called "parallel
20 investing," which is different from pooling. And in
21 talking with different people who administer and deal
22 with investment monies, I'm told that parallel investing
23 sort of works. It's not as good. The money managers
24 don't like it. They will sometimes charge you more.
25 There are issues about what you can really do with

1 parallel investing. It certainly can be done, but it's
2 not as good. It's not as smooth. It's certainly not as
3 efficient as actually commingling all the money and
4 investing it in that way.

5 So, again, what's the role of the Commission?
6 The policy that strikes me should be that best-practice
7 investments should not be prevented by the tax laws, by
8 the Revenue Service, unless there's a strongly overriding
9 tax policy, of which I know of none.

10 So if that is the policy, then it strikes me
11 that the recommendation is easy. The recommendation is
12 the Revenue Service should allow retiree health-care
13 money and pension assets in the public sector -- there's
14 reasons not to do it in the private sector -- in the
15 public sector, to be invested together for sound funding
16 of these benefits.

17 Those are the two most important
18 recommendations. If you were successful in getting the
19 Revenue Service to establish a process so we could have
20 clear tax compliance and understanding on both sides --
21 Revenue Service and retirement systems -- and if you
22 could get commingling of assets without a tax barrier,
23 those two would be enormous successes for California
24 retirement systems and members of those retirement
25 systems.

1 Now, do you have any questions about that one?

2 CHAIR PARSKY: Let me just ask a question
3 because the second recommendation is driven, from your
4 standpoint, by the ability to generate higher returns?

5 MR. BLUM: Yes.

6 CHAIR PARSKY: Why would that necessarily be
7 the case? Because it's not necessarily the case that
8 size brings better return.

9 MR. BLUM: At a minimum, because the cost of
10 investing will be -- as a matter of basis points per
11 dollar, will certainly be lower with a large pool of
12 money.

13 CHAIR PARSKY: So it's the cost side of it, not
14 the ability to necessarily achieve a gross better return?

15 MR. BLUM: Well, there's two things that would
16 happen: Your costs would go down, and you would probably
17 have access to more sophisticated money managers.

18 CHAIR PARSKY: Matt, do you think that's
19 necessarily true?

20 MR. BARGER: Well, if you have a
21 hundred-million-dollar fund, you probably can't afford
22 to have the best -- you can't get into a lot of these
23 funds --

24 MR. BLUM: I couldn't hear.

25 MR. BARGER: You can see, people have done the

1 separate accounting, like the City of New York does it in
2 five different accounts so you can do it, certainly, but
3 it would be more efficient to do it the way you're
4 talking about.

5 MR. BLUM: Sure.

6 CHAIR PARSKY: Bob?

7 MR. WALTON: Thanks.

8 Bob, I think you make a very strong argument
9 for your points.

10 I know from the public sector there's a risk
11 involved. And the risk is not getting the right opinion
12 from IRS. There's a risk in asking.

13 MR. BLUM: Yes, there is.

14 MR. WALTON: And what's the risk in asking if
15 you get an adverse opinion?

16 MR. BLUM: On which of the issues?

17 MR. WALTON: On the latter.

18 MR. BLUM: On the latter?

19 Right now, we know what the answer is because
20 we've talked with them.

21 MR. WALTON: Well, but you haven't got a
22 letter. But it doesn't count until you get a letter.

23 MR. BLUM: Well, let's put it this way: When
24 they tell you over and over in conversations that there
25 is no way they will give you a letter, it's usually not

1 worthwhile asking for the letter unless, for some reason,
2 you actually have to have that piece of paper in hand.
3 We've actually gone through this in the last four or five
4 months with a retirement system that wanted to do that;
5 and the Revenue Service said, "Forget it."

6 You know, if you read the rules as they are
7 now, it really is clear. And let's be technical for a
8 moment. The issue is, what you can put in an 81-100
9 trust? And the answer is, you cannot put retiree health-
10 care money into an 81-100 health-care trust unless it's
11 401(h) money, which this is not.

12 MR. WALTON: So if they can't now, what would
13 change? What are you recommending would change --

14 MR. BLUM: I think that --

15 MR. WALTON: -- to allow that?

16 MR. BLUM: Again, I'm going to use jargon for a
17 minute. 81-100 is a revenue ruling that was established
18 by an administrative policy.

19 MR. WALTON: Correct.

20 MR. BLUM: Not established by laws of the
21 Congress.

22 MR. WALTON: I understand.

23 MR. BLUM: 81-100 can be changed by the Revenue
24 Service if they wish to do it -- that would be the
25 Revenue Service and Treasury, obviously -- but if they

1 wish to do it.

2 Now, why would they want to bother; okay? And
3 the only reason they would want to bother is because they
4 would think that there is no adverse tax policy impact,
5 there is no revenue loss, and it's good policy.

6 Now, you may think they don't respond to that,
7 but I do. I think they do respond.

8 MR. WALTON: Well, then if it's that logical,
9 why don't they just do it?

10 MR. BLUM: Oh, come on. You have to have a
11 catalyst to get it going.

12 MR. WALTON: Well, my experience with the IRS
13 is they don't act logically, and there's a big risk in
14 asking.

15 MR. BLUM: Well, I hear you. What I'm saying
16 is, that I don't think there's any risk in asking on this
17 one, because we've asked. And I think that -- I won't
18 tell you it's uniform, by any means, but I have had
19 substantial success in getting positive response.
20 There's no guarantees.

21 CHAIR PARSKY: I guess, Bob, one of the main
22 points you're making is that it's one thing for a, quote,
23 "interested party" to ask for something --

24 MR. BLUM: Yes.

25 CHAIR PARSKY: -- and it's another thing for a

1 disinterested Commission to shine a light on the fact
2 that it covers the three points you make.

3 MR. BLUM: Yes, yes.

4 CHAIR PARSKY: Teresa?

5 DR. GHILARDUCCI: It would make sense for our
6 commission to act on this if there is a big problem. I
7 mean, we -- and I'm not saying that there isn't -- but we
8 haven't heard any testimony from employers or people who
9 are not getting their tax break that they want. But that
10 doesn't mean that we shouldn't move; but I want to get
11 some sense of the magnitude of the problem.

12 We also should probably do something if somehow
13 public employees are being treated worse than private
14 employees in similar circumstances for no good reason
15 except historical accident.

16 So I just wanted to make sure I understand
17 your testimony. The big problems for public employers
18 and employees is that when they go to repurchase past
19 service, they often have to pay more tax than a
20 private-sector employee would have to do.

21 Two: That if an employer wants to rehire a
22 retiree -- your example was for training purposes they
23 run up against, you know, what ERISA calls this -- what's
24 it called? What is it called?

25 MR. BLUM: Separation problem.

1 DR. GHILARDUCCI: Separation problem, even
2 though private employers are making too much of it,
3 actually, they can get around it if they want. But
4 you're somehow saying this is a problem in California.
5 And then there's this issue that, I don't know if I
6 understand it, that the public employee has a tax risk if
7 their agency is classified as a different kind of
8 government entity than a previous one.

9 Can you talk a little bit about, in sort of
10 plain language and numbers of people affected, to the
11 Commission about if we did act to say there should be
12 parity, how many people would we help out, how many
13 public employers is this a problem for? Because we've
14 had no other evidence but from you that it was.

15 MR. BLUM: Sure. And the issues that you've
16 raised are separate issues from the ones that I've just
17 asked. So let's go through them very, very quickly.

18 For those of you who participate in
19 public-sector retirement systems, you know there's such
20 a thing as purchase of service or redeposit. When
21 somebody leaves and he or she takes a refund, takes the
22 contributions from the system, then there's a forfeiture
23 of all benefits provided by the employer. On rehire,
24 that person can buy back in, can repurchase that service,
25 and in some circumstances, can buy additional service

1 credit. For example, military time or prior public
2 service time.

3 Under present law, that can be done pretax.
4 And that's because of a statute that was enacted in 1974
5 in ERISA. And I can tell you that that was a political
6 deal. ERISA would not have passed without that statute.

7 The Revenue Service has never been comfortable
8 with it because it is different from what happens with
9 the private sector. In the private sector, in fact, you
10 cannot do this. So the Revenue Service is not very happy
11 about it; but for the last 12 years, they've issued
12 hundreds of rulings, saying you can do it. All of a
13 sudden we're told, "Stop, forget it."

14 Now, how many people does this affect? It
15 affects everybody in every retirement system in
16 California who takes a refund, who withdraws his or her
17 money from the system, and then wishes to buy back.

18 Can I give you precise numbers? No.

19 Bob may have a much better sense from his
20 experience at CalPERS than I would have. But I know that
21 just one small system that I'm talking with now, it's
22 hundreds of people.

23 Bob, do you have any sense as to how many
24 people buy back in?

25 MR. WALTON: No, actually, I don't because you

1 would change circumstances. And, you know, we know how
2 many people -- PERS knows how many people refund each
3 year, and then you know how many people redeposit, and so
4 you can get on a sense of that number. But how many
5 would make that decision if tax laws apply differently?
6 I don't know.

7 MR. BLUM: But everybody who redeposits would
8 be adversely affected because they would have to pay
9 more.

10 MR. WALTON: That's correct. And whether that
11 would change their decision or not...

12 MR. BLUM: That part, we don't know. We just
13 know that they would have less money in their pocket to
14 buy, to reinstate their pension.

15 MR. WALTON: Correct.

16 MR. BLUM: It would cost them more.

17 MR. WALTON: Correct. But when they retire, a
18 part of their retirement, a larger part of their
19 retirement is going to be already taxed, and their taxes
20 will be less in retirement.

21 MR. BLUM: Right.

22 MR. WALTON: So an individual can make a
23 different decision based on their own circumstances.

24 MR. BLUM: My sense is, it's frequently an
25 immediate cash-flow decision.

1 MR. WALTON: Sure.

2 MR. BLUM: People in the public sector don't
3 make that much money. And to the extent you can save
4 money at the outset, that's what people look for.

5 So that's one issue. What's going on there is
6 the Revenue Service is changing its position. There's
7 been no change in law. You know, that will be fought.
8 And the question is, is it something that the Commission
9 wants to raise and say to the Revenue Service, "We think
10 essentially you're off base, you shouldn't be doing it,
11 there's been no change of law," or is that something that
12 you want to let somebody else to go after? That's one
13 issue.

14 I'm sorry, I need to get that back in mind to
15 get all the issues that are here.

16 DR. GHILARDUCCI: The separation and then...

17 MR. BLUM: The separation issue is -- there's
18 really two things going on with the separation issue. It
19 all involves a concept called "normal retirement age,"
20 which is very important for public safety officers and
21 health benefits, retiree health benefits, as well as
22 being very important for the way that retirement systems
23 operate. This concept fits in several places. So normal
24 retirement age is a concept that's in the Revenue Code
25 for private-sector plans and not really for public-sector

1 plans.

2 We don't have, in many California systems, we
3 don't really have a, quote, "normal retirement age." We
4 don't write the plans that way. They don't operate that
5 way.

6 Well, Congress passed a law last year that
7 allows retired public safety officers to have up to
8 \$3,000 of their pension used tax-free to buy health
9 care -- enormous value -- but only if they retire after
10 normal retirement age or are on disability.

11 How in the world do you know if you retire
12 after the normal retirement age in California? We don't
13 have that concept. It's very ambiguous.

14 What that means is that either the retirement
15 systems will establish a normal retirement age, which
16 most likely will be higher than most public safety
17 officers think is appropriate, or -- and I think this is
18 what's really going to happen -- many retired public
19 safety officers will be at risk from a tax perspective.
20 Very inappropriate.

21 Now, who does this affect? It affects every
22 public safety officer who has retired before the age of
23 55 and not on disability in California. Every single one
24 of them. I said 55 because that's a safe harbor for 55.

25 Now, what about the separation? There's

1 another rule that's keyed around normal retirement age
2 that says you can't get your pension if you are working
3 and it's before normal retirement age. And if, by the
4 way, the retirement system pays that pension, the
5 retirement system can lose its tax-exempt status. Not a
6 good thing.

7 So what happens? And I hear this over and over
8 from my clients at counties. What happens is that
9 somebody gets ready to retire, they have someone
10 designated to put into that position. Under the civil
11 service laws, can't put that person into that position
12 until the -- the new person -- until the old person
13 leaves. The old person leaves. The old person comes
14 back and trains the new person. There's no separation
15 from service. That's a tax-qualification issue. That's
16 very uncomfortable.

17 People do it, but it puts the retirement
18 system -- which means everybody in the retirement
19 system -- at risk. So these are barriers that frankly
20 should not exist.

21 But, again, from my perspective, these are
22 important, they're somewhat lower level than those first
23 two that I talked about. The first two were really
24 global.

25 CHAIR PARSKY: Any other questions?

1 (No audible response)

2 CHAIR PARSKY: Bob, thank you very much.

3 Oh, I'm sorry, yes?

4 MR. COTTINGHAM: Mr. Blum -- actually, we had
5 some conference calls on it because we were dealing with
6 some legislation for our association on the normal
7 retirement age which, again, like you say, can adversely
8 affect the public safety officers. Because one of the
9 things in the discussion is, in HR 4, the discussion of a
10 plan, retirement plan versus a retirement formula.

11 MR. BLUM: Right.

12 MR. COTTINGHAM: And that even though this was
13 designated as a public-safety benefit, that if a normal
14 retirement age is established, that it would have to be
15 established for the entire plan; it can't be set by the
16 plan contractor. You would have to reestablish the
17 entire plan, which would include everybody, which could
18 greatly skew that normal retirement age.

19 MR. BLUM: Correct. That is one of the issues
20 that if we were to dig into normal retirement age, I
21 think that's a critical issue. I think that to the
22 extent that the Revenue Service would take the position
23 that you can only have a single normal retirement age
24 within a plan which covers both safety and general
25 members or miscellaneous members, I personally think

1 that's wrong, I think it's bad policy; and I think that's
2 the kind of thing, if the Commission were interested in
3 recommending policy to the Revenue Service on this one,
4 I think that that's one that, in fact, should be
5 addressed.

6 MR. COTTINGHAM: Essentially, that wouldn't
7 just affect just California, that would affect all the
8 systems of the United States because they're all under
9 that same guideline. Because some of these are
10 definitions in the way they've defined it as opposed to
11 actual code. So we could actually ask for a
12 clarification or a change of language on, as you said,
13 81-100, and for some clarifications in HR 4.

14 MR. BLUM: I think that you absolutely can ask
15 for clarifications with respect to the HR 4 as well as
16 the 81-100, yes.

17 MR. COTTINGHAM: Because I think there was a
18 previous incident where they were not going to consider
19 self-insured health plans as being eligible for the
20 benefit. And then on a simple -- well, not a simple
21 inquiry -- it came through a Congressman for a request to
22 the Treasury, stating there would be legislation that
23 they change their guideline on that.

24 MR. BLUM: Yes, yes. So it was clear that they
25 will change when pushed.

1 MR. COTTINGHAM: And, actually, they changed
2 without having to do actual legislation.

3 MR. BLUM: Right.

4 MR. COTTINGHAM: They just decided to do it
5 through the Treasury Department.

6 MR. BLUM: Yes.

7 CHAIR PARSKY: Lee?

8 MS. BOEL: We should talk about the
9 domestic-partners issue.

10 MR. BLUM: You want me to talk about domestic
11 partners? Okay, very briefly.

12 Domestic partners. The domestic-partner issue
13 is one that is new from, again, within the last six
14 months. It comes, and it affects retiree health care.
15 And it affects not only people who have domestic
16 partners; it affects -- could affect everybody who
17 receives a benefit, a retiree health-care benefit under
18 a plan that covers domestic partners.

19 Now, I have to tell you, I find it very
20 bizarre -- and we had substantial arguments with the
21 Revenue Service about this -- but they were adamant, and
22 they have issued a ruling -- it's a private ruling -- but
23 they have issued a ruling to the effect I'm going to
24 describe.

25 Their rule currently is that if a single

1 individual in a health plan, a retiree health plan has a
2 domestic partner and that domestic partner can receive
3 retiree health-care benefits, that the only way that
4 everybody -- not just that couple -- everybody in that
5 health plan can have tax-exempt benefits the way
6 everybody anticipates they will be. The only way that
7 can occur is if during the working lifetime of the
8 employee who has a domestic partner, income is taken into
9 account -- is reported on a W-2 every year equal to the
10 value of the retiree health-care benefit for the domestic
11 partner that is earned that year.

12 Now, it's bizarre, okay, but this is the
13 ruling. And it comes out of their interpretation of the
14 revenue ruling that was issued in the year 2006. 2006-36
15 is the number of the Rev. Rule. I understand where
16 they're coming from. I absolutely understand what their
17 policy issue is and why they're doing this.

18 The problem is from a tax-policy perspective --
19 forget for the moment about domestic partners, about
20 California law -- from a tax-policy perspective, this is
21 bizarre. And it's bizarre because how in the world do
22 you measure it? How in the world do you know that
23 somebody is going to have a domestic partner at the time
24 of retirement? And if you take this money into account,
25 if you really do, in fact, report it as taxable income,

1 when the money is paid in retirement, that then is
2 tax-free, and that's the policy.

3 Well, let's take a modestly aggressive tax
4 position. If this is the rule and we should have been
5 doing this for the last -- let's just take a number of
6 years -- 20 years, there's a three-year statute of
7 limitations in terms of reporting income on the 1040.

8 And so maybe I've not been doing this, but
9 that's okay, nobody can go back and try and open up for
10 my tax return for three years beforehand. So when I go
11 retire, I'll just take income, the value in income for
12 the next three years. When I go to retire, hey, the
13 income -- the amount of money that's paid for my domestic
14 partner coverage is tax-free.

15 Well, this is silly.

16 So we have a situation where you can't value
17 it, it's extremely bad policy, and it loses money for the
18 Revenue Service. Why in the world would you do that?

19 I can tell you why you'd do that. You'd do
20 that because the policy is being made at a mid-level of
21 the Revenue Service, and it's not being challenged. And
22 that's unfortunate.

23 So if the Commission wishes to take this on,
24 frankly, the proper policy, I think, is that you tax the
25 person who has earned the income, the retiree, on the

1 value of domestic-partner tax benefits. That's clear
2 under the Revenue Code at the time it's paid, and that's
3 when the Revenue Service picks up its proper tax, and
4 that's when you know how much the value is. And you
5 don't jeopardize -- because their rule is, you
6 jeopardize, otherwise, the health care, the tax status,
7 the health-care benefits of everybody else.

8 Now, that's something that I think the
9 Commission, if it wished to take it on, could bring to
10 the attention of the Revenue Service and point out that
11 it's bad tax policy.

12 Now, one more issue, one more thing you need
13 to know: I do not believe that this is being driven by
14 some social policy of the Bush Administration. I just
15 absolutely don't think that's happening. I haven't heard
16 a thing about that.

17 What I've heard is good, solid, very narrow,
18 with blinders on, mid-level Revenue Service people who
19 say, "Oh, this is the logical extension of Rev. Rule
20 2006-36." They're not thinking social policy. And, in
21 fact, they're not thinking. Pardon me.

22 CHAIR PARSKY: One more question, Lee.

23 MR. LIPPS: Yes, Mr. Blum. Many school
24 districts self-insure their medical benefits for their
25 employees and retirees.

1 Could you flesh out some of the details on your
2 slide number 28 relating to retirees who are covered by a
3 self-insured health plan --

4 MR. BLUM: Sure.

5 MR. LIPPS: -- and how that is taxed, or how
6 that can be taxed?

7 MR. BLUM: Sure. This was another surprise
8 that came from the Revenue Service. We had a ruling
9 before them that was what we considered to be a very
10 simple, standard retiree health-care program, which said,
11 "Okay" -- this is for firefighters -- "if you worked for
12 ten years, you vest in 50 percent of the benefit. If you
13 worked for 15, it's 75 percent," et cetera. 100 percent
14 vesting after 20 years. And the benefit was not just the
15 payment of premiums for Kaiser or some other fully
16 insured plan; the benefit was payment for any medical
17 expenses that were deductible under section 213, plus
18 premiums. So these are, quote, "self insured." That's a
19 technical phrase again, trying to avoid too much of the
20 technical phrases. And we felt that that was just fine.
21 It was collectively bargained, it was negotiated, signed
22 off.

23 And the standard through the Revenue Code is,
24 and every place else: If you have a bargained benefit,
25 that's okay.

1 We were told that's not how they read the
2 language for a critical section of the Revenue Code on
3 health care. And we were very surprised. And we went
4 back to it and went through it with them, and they said,
5 "No, no."

6 And their problem was this: Their problem was
7 people who stay around longer tend to have higher
8 incomes. And if they have higher incomes, that means
9 that they're going to get a better benefit than the
10 people with the lower incomes, and the statute is
11 designed to say that you cannot, quote, discriminate,
12 cannot give a better deal for people who have higher
13 incomes.

14 So they said, you know, "If you want to keep
15 what you have, we'll give you a ruling, and we will tell
16 you that the top 25 percent of the earners in that unit,
17 in that bargaining unit, will be taxed."

18 And we said, "No thanks. We'll find a
19 different way to do it."

20 And we had a number of discussions with them
21 about what is "high pay." And, again, they are reading
22 these rules in an extraordinarily narrow way. And,
23 again, the policy is being made at mid-level, without
24 people who are really thinking about what the issues are
25 here.

1 So, once more, from the Commission's
2 perspective, if the Commission wanted to take this on,
3 it strikes me that the policy is that the Revenue Service
4 should not interfere and prevent or put barriers into a
5 situation where you have a benefit which is negotiated
6 between an employer and employees in good faith, signed
7 up in a bargaining agreement MOU, and fits with standard
8 tax policy, because that's what standard tax policy has
9 been since 1974.

10 And, by the way, in terms of the language, the
11 exact language in the Revenue Code, we think you could
12 get either reading of it. There's no reason for them to
13 go where they went.

14 CHAIR PARSKY: Bob, I think as we move forward
15 in developing recommendations relating to the tax here,
16 I think the question that Teresa raised, I think, will
17 want to develop the impact that these recommendations may
18 have on California pension funds overall, so that we can
19 categorize -- as we make recommendations, the larger the
20 impact, your two major issues, for sure, we will want to
21 make sure we can in some way quantify.

22 Thank you very much. We really appreciate it.

23 MR. BLUM: Thank you.

24 CHAIR PARSKY: Okay, we're going to move now
25 into some further staff reports.

1 Tom, are you ready for that?

2 I think what we'd like to do now is to indicate
3 now -- Tom, are you going to go first or is Grant going
4 to go first? Tom?

5 We're developing a number of case studies which
6 can serve as an important framework for the ultimate
7 report. And Tom is going to kind of give us an example
8 of that. And then Grant will talk a little bit about --
9 a little further on what's happening in other states.
10 And then we'll come back and talk about a few issues
11 before we conclude.

12 MR. BRANAN: Well, Mr. Chair and Commissioners,
13 I'm actually only here to add a little glamour to the
14 proceedings.

15 CHAIR PARSKY: Well, is that why you asked to
16 follow the tax area; is that it?

17 MR. BRANAN: Yes, I figured that I couldn't go
18 wrong.

19 CHAIR PARSKY: That's good.

20 MR. BRANAN: Actually, we will be talking on
21 two things. Grant will be talking about what is going on
22 in other states, and Admas is going to give the first
23 three of our case studies that you've heard discussed.
24 And I think we've decided Admas was going to go first.

25 CHAIR PARSKY: Okay, Admas. Thank you.

1 MS. KANYAGIA: Okay, good afternoon.

2 For those of you who don't know me, my name is
3 Admas Kanyagia. I worked this summer as a graduate
4 student intern with the Commission. And they've given me
5 this wonderful opportunity to present to the Commission
6 today as I end my summer internship. So I'm very
7 appreciative of that. But I'm here to give a preliminary
8 glimpse on the project that I worked on this summer,
9 which is the case study project.

10 So in terms of the presentation today, I was
11 just going to give a brief overview of the case study
12 project and how we came around to doing it, and then
13 present three case study profiles: The City of Thousand
14 Oaks, the County of Alameda, and Western Municipal Water
15 District, a small water district in Riverside, and then
16 talk about the next steps for the report.

17 Please feel free to interrupt me if you have
18 any questions, either on the text or on the content.

19 I was hoping to have some staff members from
20 the individual cities or counties or districts here, but
21 I think only one attended, Catherine Walker from ACERA.

22 CHAIR PARSKY: Is Catherine here?

23 MS. KANYAGIA: Hi, Catherine.

24 And she's available for differential questions,
25 if Commissioners do have any.

1 So the purpose of the case study project was to
2 document a range of approaches that different public
3 employers across the state had used to address pension or
4 OPEB strategies. We really didn't want to endorse one
5 approach but really show a variety of different models
6 that have been used by public employers in California.

7 In terms of methodology, what we did is we
8 worked with Commission members, with agency staff, and
9 also just to try to solicit participants to offer to be
10 part of the case study project. And all participants
11 who will appear in the report are doing it voluntarily.
12 I couldn't force them to do it.

13 And then we really made an effort to have
14 agencies of different sizes, from different geographic
15 regions, and had multiple strategies. And we solicited
16 the information using both written surveys and a series
17 of informal interviews.

18 So far, we hope to have a projected 23 city,
19 county, and/or special districts represented in this
20 study. And then we will also be having my other
21 colleague, the other graduate student intern who worked
22 for the Commission this summer, Crystal Robinson, will be
23 doing ten profiles on different school districts.

24 So today's presentation will just give some
25 preliminary results. And we hope to have the report

1 completed and available to the Commission by October of
2 this year.

3 CHAIR PARSKY: One thing I would say, I think
4 the Commissioners should keep in mind as you hear this,
5 that as we move forward to try to develop
6 recommendations, one of the things that I would like all
7 of us to think about is in areas where there may not be
8 one solution, we may want to think in terms of presenting
9 best practices or elements of these case studies that
10 would identify what has been done in certain bodies that
11 has been quite positive as a way to kind of come forward
12 with recommendations that policymakers ought to be
13 thinking about.

14 MS. KANYAGIA: Yes, I'm very glad you said
15 that. That's exactly the purpose of the project, in
16 order to inform the Commission, as you move forward with
17 the recommendations.

18 So the first case study profile I'll be talking
19 about is the City of Thousand Oaks. And, first of all,
20 I'll start out with a brief overview of the benefits that
21 are offered at that particular employer, and then talk
22 about the strategies that they implemented.

23 The City of Thousand Oaks is located in Ventura
24 County. And as you can see from the slides and from the
25 presentations in front of you what the benefit formulas

1 are, the City of Thousand Oaks is a participant or a
2 sponsor in the CalPERS system, so participating both for
3 pensions and for retiree health care. Since they're in
4 the CalPERS health benefits program, health-care benefits
5 are pooled for both actives and retirees. But due to
6 rising health-care costs, the City decided to cap retiree
7 health-care premiums at \$435 a month. The cap was also
8 enacted for actives, but actives have an opportunity to
9 participate in a cafeteria plan, which retirees do not.

10 And so to date, the City has decided, due to
11 rising health-care costs, to start to look at how to
12 address rising OPEB costs in the future.

13 In terms of vesting and eligibility, the City
14 follows the general CalPERS requirement in terms of
15 vesting for both pensions and health care. But because
16 of the PEMHCA statutes and because of its participation
17 in CalPERS, health-care benefits are considered vested in
18 the City of Thousand Oaks.

19 So how did Thousand Oaks assess its OPEB
20 liability? The City, as I said, had been looking at
21 increasing health-care costs for a while, but in 2006,
22 decided to conduct an actuarial study that identified a
23 \$22.8 million liability.

24 They later conducted an additional study in
25 2007, and decided to compare two funding options. One

1 was the pay-as-you-go system that they were currently
2 using, and the other one was prefunding. But not just
3 prefunding alone, but prefunding with an initial,
4 substantial investment. And the number that they picked
5 was \$6 million.

6 So as you can see in the chart, they compared
7 the two in the actuarial study. And in terms of the
8 pay-as-you-go method, normal costs were currently set at
9 about \$900,000. And with the pay-as-you-go system, the
10 study found that they would rise to \$1.3 million in five
11 years. Because it was a pay-as-you-go method, it was
12 subject to a lower discount rate. And their annual
13 required contribution or ARC would start at \$2.3 million,
14 but would increase in time. And that would give them
15 an unfunded liability at that point in time of
16 \$22.8 million.

17 When they compare that to the second method of
18 funding, which was prefunding but with an initial
19 substantial investment, the \$6 million was well above
20 their normal costs and whatever annual required
21 contribution they had that year. But prefunding would
22 allow you to use a higher discount rate, thus reducing
23 their annual required contribution to \$1.13 million, and
24 really stabilizing it. It would only rise to \$1.2 million
25 in five years. And that would give them at that point in

1 time an unfunded liability of \$17 million.

2 Why Thousand Oaks is really interesting is
3 because it shows this example of somebody who is trying
4 to prefund, but prefunding with an initial substantial
5 investment. Again, the idea of putting down a larger
6 down payment in order to have lower mortgage payments in
7 the future.

8 So the City decided on the results of this
9 study to prefund and to prefund with an initial
10 substantial investment of \$6 million. And they reviewed
11 several different options, but decided to go with the
12 CalPERS Employers' Retiree Benefits Trust Fund, also
13 known as CalPERS Health Trust Fund.

14 So the City became the first public employer to
15 enroll in CalPERS' Health Benefit Trust Fund. The trust
16 fund, as I'm sure you've heard before, was established to
17 give a funding mechanism to public employers for
18 addressing OPEB costs. Even though the trust fund was
19 created in 1988, it was not enacted or activated until
20 March of this year, with Thousand Oaks being the first
21 participant.

22 So the fund is subject to the same rate of
23 return as CalPERS PERF. There are no minimum
24 contributions for employers to participate, and employers
25 can make withdrawals when needed.

1 As Mr. Blum mentioned earlier, there is
2 parallel investing with the Health Benefits Trust Fund,
3 but the investments are made similar to the PERF; but one
4 area is that they avoid illiquid investments in order to
5 allow employers to make withdrawals.

6 Currently, only public employers that contract
7 with CalPERS are allowed to participate in the program,
8 but there's legislation looking at how to add -- allow
9 additional public employers to participate. And that
10 would increase the program to a potential 6,000 public
11 employers in the state of California.

12 So the City of Thousand Oaks made that initial
13 contribution of \$6 million this year and became the first
14 employer to participate in CalPERS' Health Benefits Trust
15 Fund.

16 One of the questions that we really hoped to
17 ask in the case study was: What were the motivations for
18 prefunding and what were the budgetary trade-offs that
19 were taken in order to make substantial investments?

20 We found with the City of Thousand Oaks, since
21 they had been looking at addressing rising health-care
22 costs for a while, they had actually been putting away
23 money over a six-year period into fund balance reserves
24 in order to address the OPEB liability. And at the time
25 that they made the initial investment, that they had

1 built in the cost of the OPEB liabilities into user fees
2 and utility fees.

3 So all future contributions to the trust are
4 set at the City's ARC. And the City is very excited, I
5 guess, in order to stabilize all future OPEB payments in
6 the future.

7 So this is an example of a new funding
8 mechanism for OPEB that's available in California within
9 an established pension system, which is CalPERS.

10 Any questions?

11 CHAIR PARSKY: Any questions?

12 MR. PRINGLE: Yes.

13 CHAIR PARSKY: Yes, Curt?

14 MR. PRINGLE: Yes, just a couple. We were
15 chatting about what was the motivation with Thousand Oaks
16 kind of taking this preliminary step; and, secondly, one
17 of the elements of uniqueness that you found is that they
18 did not have any public safety membership in their
19 retiree pool; is that correct?

20 MS. KANYAGIA: Yes, well, the City of Thousand
21 Oaks doesn't hire any safety employees. They contract
22 with the County of Ventura for safety services.

23 One of the questions we did not ask is how
24 retiree benefits for that contract might -- you know, has
25 potentially affected the cost of that contract, and it's

1 something that we can definitely look -- you know, ask
2 them again.

3 But in terms of their motivation, I think it
4 was just primarily due to rising employment costs, and
5 kind of seeing this large, looming picture in the future.
6 And the fact that they had been setting aside fund
7 balance reserves for six years is really evidence that
8 they were seeing this impending -- you know, large cost
9 coming at them. It just took them a while to figure out
10 what mechanism they would choose to push for.

11 MR. PRINGLE: And as you put together all of
12 these -- and eventually there will be a matrix, I'm sure,
13 so we can kind of see different movements of what similar
14 agencies have done -- could you include things like the
15 annual general fund budget of these agencies, the number
16 of current employees, and the number of retirees that
17 would be participants in that system?

18 MS. KANYAGIA: Yes, that is what we hoped to
19 include in each profile.

20 MR. PRINGLE: I see.

21 MS. KANYAGIA: Because we wanted to give an
22 idea of the size of the particular city. And we tried to
23 pick a variety of different sizes.

24 MR. PRINGLE: Sure.

25 MS. KANYAGIA: So we have the Western Municipal

1 Water District who has 12 retirees to the County of L.A.
2 with 85,000, I think.

3 MR. PRINGLE: Right. So what is the annual
4 budget of Thousand Oaks?

5 MS. KANYAGIA: Actually, I don't have it with
6 me right now, but those numbers will be provided.

7 MR. PRINGLE: Okay, thank you.

8 MS. KANYAGIA: And what we also asked the
9 employers to give us is, what their employer
10 contributions to pensions, if they had that information,
11 was, as a percentage of their total operating budget.
12 And we hope to represent that within each profile, again,
13 looking at whether or not pension costs have been a
14 significant part of their budgeting processes over the
15 last couple of years.

16 Oh, yes. Yes, we do have that.

17 Were you asking as of today? Would you like to
18 see their annual budget numbers today?

19 MR. PRINGLE: You don't have it right with you
20 so that's okay. We can get it later.

21 MS. KANYAGIA: Yes, we've collected it. I
22 don't have it right with me, but it will be included in
23 the case profile. I just didn't include it in the
24 presentation.

25 MR. CAPPITELLI: I have a question.

1 CHAIR PARSKY: Yes.

2 MR. CAPPITELLI: And I want to commend you, I
3 think you've done a stellar job as an intern.

4 MS. KANYAGIA: Wait until you read the report.

5 MR. CAPPITELLI: Great job.

6 This is really a question for Commissioner
7 Walton, because I'm curious from a historical
8 perspective. This fund, this PERF was established in
9 1988 and been activated this past year.

10 What was the genesis of that and why was it not
11 used? I was curious.

12 MR. WALTON: I have personal knowledge of that
13 history.

14 MR. CAPPITELLI: I imagine you do, sir.

15 MR. WALTON: Dave Elder, did Dave leave?

16 Dave gave a brief history. He was the author
17 of that bill back then, when he was chair of the Assembly
18 Retirement Committee. Tom was there at the time. And I
19 think it's important to remember -- and this is the
20 underlying basis on why it wasn't implemented -- the
21 retirement system, the retirement program is a separate
22 trust, a separate program from the health program. The
23 health program has its own operating budget and is
24 subject to the Department of Finance, the legislative
25 process on an annual basis.

1 So when this bill passed, it was determined
2 that it was going to take significant amounts of dollars
3 to implement. You have to have an actuarial staff, you
4 have to do all these valuations. That's something that
5 wasn't within the health program.

6 And so we went through the Department of
7 Finance, the Legislature, to get budget authority to
8 implement that bill. And the shorter answer is, we were
9 denied. And it wasn't progressed until recently under
10 GASB that that authority was given and monies were found,
11 and so forth and so on. That's the short answer.

12 MR. CAPPITELLI: And just so I understand
13 clearly, the hope here or the goal here is that the more
14 entities that contribute to this, the larger the pool,
15 the larger the return, the greater the benefit,
16 et cetera; is that the --

17 MR. WALTON: Certainly. And you spread the
18 risk of the pool, the larger it becomes. It's the same
19 advantages you see in the retirement side to properly
20 funding the retirement benefits, you'll reap those same
21 benefits on the health side.

22 MR. CAPPITELLI: Okay, thank you.

23 CHAIR PARSKY: Matt?

24 MR. BARGER: The one other thing that you note
25 that's unusual about them is they cap the retiree health

1 care at a fixed cost. So when they're sitting there,
2 making their assumptions about inflation and health-care
3 costs, they don't have to, they're just a fixed number.
4 So that's a very unusual situation.

5 MS. KANYAGIA: Yes. And I think that that
6 might be something also interesting to point out when we
7 complete -- in the conclusion of the case study report,
8 is the entities that actually set the benefit at a
9 premium cost or a specific plan cost versus those who
10 just picked a specific allowance or subsidy, and whether
11 or not that has made it easier or harder in making the
12 decision to address the OPEB liability.

13 MR. BARGER: Yes, thank you.

14 MS. KANYAGIA: But, yes, they've set it at a
15 certain subsidy. And whatever the difference between the
16 premium payment and the subsidy is borne by the retiree.

17 CHAIR PARSKY: Dave, do you have a question?

18 MR. LOW: Just when you issue the final report,
19 it would be helpful -- you have a column here saying,
20 "Pay-as-you-go." But really, what that is, that's what
21 the ARC would be if they didn't put any money in.

22 MS. KANYAGIA: Yes.

23 MR. LOW: Which is different from what the cost
24 to the agency would be on a pay-as-you-go basis, which
25 would be the cost of that capped premium on an annual

1 basis, so it would be helpful to have that as a separate
2 line, because that's a totally different issue.

3 MS. KANYAGIA: Okay.

4 CHAIR PARSKY: Okay.

5 MS. KANYAGIA: Okay, great.

6 Next, we'll move on to the County of Alameda.

7 And I'm sure you are all aware, the County of Alameda is
8 an independent system, one of the 20 '37 Act counties.

9 The retirement system in Alameda County is the
10 Alameda County Employees Retirement Association, or
11 ACERA, which administers the defined benefit plan for all
12 county employees in Alameda. Described is the pension
13 systems benefit formulas and the investing eligibility
14 for pensions in the presentation. But as you can see,
15 the net assets that are held in trust for ACERA, at the
16 most recent evaluation, was about \$5.2 billion, and the
17 fund is considered 85.5 percent funded for pensions.

18 In terms of OPEBs, what's different about the
19 County of Alameda is that retiree health care is not
20 considered a vested benefit. So the county itself does
21 not provide retiree health care to its retired employees.
22 But all funding of retiree health care comes through the
23 retirement system, so through ACERA, and specifically
24 through the Supplemental Retiree Benefit Reserve. That's
25 the SRBR. And I'll talk more about that in the next

1 slide.

2 But retirees receive a monthly medical
3 allowance or subsidy. And the amount of the subsidy
4 depends on their years of service. So if you have 20 or
5 more years of service, 100 percent of your premium is
6 covered, and so on.

7 So what is the SRBR? Under Article 5.5 of the
8 '37 Act, any of the 20 '37 Act counties have the option
9 to adopt the article 5.5 provision. And what that does,
10 is to create a supplemental retiree benefit reserve, the
11 SRBR. To date, only two other counties, apart from
12 Alameda, have elected to adopt this option: That's Kern
13 and Tulare. But it is completely available to any of the
14 other 17 of the 20 '37 Act counties.

15 So what the SRBR is, is that after funding
16 various reserves that are required by law, 50 percent of
17 excess earnings can be placed into this reserve for the
18 use of the retirees and their beneficiaries. And here,
19 we're defining "excess earnings" as net surplus earnings
20 over the actuarial assumed interest rate.

21 The other 50 percent of what is defined as
22 excess earnings can be placed into an account for the
23 employer or employee to count against employer-employee
24 reserves for future pension contributions. But the SRBR
25 creates a potential source for funding of retiree health

1 care.

2 The law grants all discretionary authority over
3 the SRBR to the Board of Retirement. And as of 1985,
4 Alameda County has been using its SRBR to fund retiree
5 health-care benefits.

6 In addition to retiree health-care benefits,
7 the SRBR includes benefits for things like COLAs,
8 Medicare supplement plans, and death, vision, and dental
9 benefits.

10 And as I described before, SRBR funding is
11 limited to 50 percent of net surplus earnings over the
12 actuarial assumed rate of return.

13 ACERA semi-annually credits this 50 percent to
14 the reserve and the other 50 percent, as I mentioned
15 before, can go towards counting against pension
16 contributions for the employer or employee.

17 As of 2006, over \$500 million was available in
18 the SRBR for use for retiree health-care benefits. And
19 the most recent actuarial valuation found that the
20 post-employment medical leave benefits program, which is
21 a subaccount under the SRBR, was 79 percent funded.

22 I think when I looked it up right before this
23 meeting, Alameda County's unfunded liability is about
24 \$118 million which, in comparison to other counties of
25 its size, is significantly less.

1 The report also mentioned that they can fund
2 their health-care benefits until 2023 using this
3 particular reserve.

4 So federal tax rules require that all
5 post-employment medical benefits be paid out through a
6 401(h) account. So Alameda County has a very unique
7 relationship with ACERA in which the county makes
8 contributions to a 401(h) account. And ACERA, in turn,
9 credits the County for pension contributions with monies
10 from the SRBR or the post-employment medical benefits
11 subaccount.

12 There's no requirement, though, that the
13 employer, the County itself, put money into this 401(h)
14 account, and ACERA does not have the authority to demand
15 that it does. And perhaps one interesting thing to look
16 at is why the County continues to have this unique
17 relationship with ACERA.

18 But here, we see a very successful utilization
19 of the use of pension fund excess earnings to address
20 OPEBs. And, again, there's a lot of other examples
21 around the state of California that we will be including
22 in the report, and the different approaches that they
23 have used to address this issue of excess earnings is
24 very interesting.

25 Any additional questions?

1 CHAIR PARSKY: Dave?

2 MR. LOW: So my understanding of this account
3 is that the benefit is only available to the extent that
4 there is money in the excess earnings account?

5 MS. KANYAGIA: Exactly.

6 MR. LOW: So then wouldn't the GASB reporting
7 requirement be zero?

8 MS. KANYAGIA: Yes, because it's not
9 technically a vested benefit.

10 MR. LOW: Okay.

11 MS. KANYAGIA: Okay.

12 So then I'll talk about the very last
13 example -- oh, I'm sorry.

14 CHAIR PARSKY: Sorry, yes, go ahead.

15 MR. COTTINGHAM: A question. Of the
16 twenty '37 Act counties, only two use the 5.5?

17 MS. KANYAGIA: Right.

18 MR. COTTINGHAM: And as you said in Alameda,
19 there's no requirement -- I guess the GASB liability they
20 have is because they are contributing to the 401(h);
21 would that be correct?

22 MS. KANYAGIA: No, they have none because
23 technically retiree health care is not considered a
24 vested benefit from the employer itself.

25 MR. COTTINGHAM: Okay, but that's the way it is

1 through all the '37 Acts, and the other '37 Acts still
2 are reporting a GASB liability.

3 And maybe this is also a question that, since
4 Mr. Palmer is here that he could maybe address, because
5 couldn't the other 18 counties, couldn't they use their
6 401(h) account in this same manner? Because there is a
7 similarity in the fact that both of these are designed --
8 can be used to put money away for supplemental benefits.

9 MS. KANYAGIA: I think what you mean, instead
10 of 401(h) account, you mean the SRBR.

11 MR. COTTINGHAM: Yes. The other 18 counties,
12 instead of having an SRBR account, that they could use
13 the 401(h) account in this same manner.

14 MR. BRANAN: I don't know if Bob's coming up or
15 not, but --

16 MR. COTTINGHAM: Yes, I think he is.

17 MR. BRANAN: Other '37 Act counties do that.

18 But the difference with 5.5 is that it formalizes what's
19 often a year-by-year arrangement of sharing excess
20 earnings.

21 So under 5.5, everybody knows, once the
22 required fundings within the system are done, everybody
23 knows 50 percent of that is going to go to the retiree
24 account. But as far as making kind of the trade you're
25 talking about with the employer paying part of the health

1 care and the retirement system reimbursing them, that
2 does happen in some counties.

3 MR. COTTINGHAM: Okay, thanks.

4 MR. PALMER: I think the piece here is that the
5 SRBR, the 5.5, is taking as its funding source excess
6 earnings over and above the required reserves that are
7 necessary. And those monies then come into this
8 particular trust fund, which is half of it -- excess
9 earnings is 50-50. 50 goes onto the other side, towards
10 the employer. This side goes to the retirees.

11 Now, the County is still taking the position
12 that they are not responsible for funding the retirees.
13 There is no vesting. And, therefore, they're not
14 responsible for funding, they're not vesting. Therefore,
15 they have no GASB responsibilities. And that's where we
16 get back to Admas's position with them, is that there is
17 no GASB requirements for the County, yet there is this
18 funding source taking excess earnings into this reserve
19 that then is, what, 71.9 percent funded, I think by your
20 latest study.

21 MS. KANYAGIA: Yes.

22 MR. COTTINGHAM: What is the other criteria
23 they use in the other 18 counties for putting into the
24 401(h) account?

25 MR. PALMER: Those funds in other counties go

1 for a variety of things. They go for ad hoc benefits,
2 they go for STAR COLAs. They don't have to go towards
3 health insurance. It's really amongst the other
4 18 systems how they want to use their excess earnings.
5 This one is very unique. When the County adopts a 5.5,
6 it's very clear that 50 percent will go for the
7 betterment of the retirees. And Alameda County, their
8 position is they're using it for health, vision, I think
9 I heard you say, death benefits, so it's very clearly
10 earmarked that those excess earnings are being routed for
11 those specific uses.

12 Other systems when they have excess earnings
13 sometimes come up with ad hoc or sometimes permanent
14 benefits under the '37 Act. And those are generally
15 added to the retirement check itself rather than paying
16 for health care. At least that's historically how we've
17 done it.

18 MR. COTTINGHAM: Okay, thank you.

19 MS. KANYAGIA: Thank you, Bob.

20 If we're done with all questions on Alameda
21 County, I'll move to the third case study profile, which
22 is Western Municipal Water District, a small water
23 district in Riverside County. We tried really hard to
24 get representations from special districts. And we
25 continue to work very hard to get them to be represented

1 in this study. But we were very successful with getting
2 the assistance of the Western Municipal Water District.

3 As you can see, pension benefits are what the
4 pension benefit formula is set at. But what was very
5 interesting for this district was their motivation really
6 came from the opportunity to retain and recruit
7 additional employees, especially for managerial staff.
8 This is one possible case where, you know, if there's a
9 way that we could study it in the future, we could see
10 whether or not their decisions in addressing OPEBs have
11 affected recruitment and retention. But their program
12 has only been in existence for one year.

13 So they are a sponsor or participant in the
14 CalPERS system. So, therefore, both pensions and retiree
15 health care are provided through CalPERS.

16 In terms of OPEB costs, again, due to rising
17 health-care costs, retiree health benefit premiums are
18 capped at the lowest plan. So this is one case where the
19 actual benefit is capped at the lowest premiums rather
20 than at a specific allowance or subsidy, which currently
21 is about \$743 a month.

22 The district always funded retiree health care
23 on a pay-as-you-go basis. But they found that over a
24 six-year period, they had a 150 percent increase in
25 health care for retirees.

1 Health-care benefits are considered vested for
2 the district.

3 In 2005, the board really looked at competition
4 between other special districts for managerial staff, and
5 then also the associated rise in employment costs. And
6 retiree health-care benefit costs were considered a
7 really important factor in employee recruitment and
8 retention. So they commissioned a study to look at their
9 GASB requirement and identified an unfunded liability of
10 \$5.8 million is it.

11 Subsequently, the board decided to fully
12 prefund the \$5.8 million, and placed it into a VEBA
13 trust.

14 Now, you've heard of VEBAs before, but they
15 stand for -- VEBA stands for the Voluntary Employees'
16 Benefits Association. It's very similar to a 401(k).
17 It's a tax-exempt trust that can be used to pay eligible
18 medical benefits. Listed under the IRS Code 501(c)(9),
19 it can be used to provide the payment of, quote, "life,
20 sick, or accident or other benefits to members."
21 Membership in a VEBA is defined by, quote, "an
22 employment-related common bond." So it must consist of
23 individuals who are entitled to participate by the reason
24 of being employees.

25 All contributions are made to the VEBA on a

1 pretax basis, and contributions are allowed to grow
2 tax-free. And all withdrawals from the VEBA, as long as
3 they're used to pay medical expenses or reimburse for
4 medical expenses, are also tax-free as well. And the
5 VEBA does meet GASB guidelines of being an irrevocable
6 trust.

7 So in this case, we see the district itself set
8 up the VEBA and fully prefunded the VEBA from its own
9 resources.

10 But in the case study report, we have other
11 examples of other employers in which the employers have
12 made no contributions, but set up the VEBA for the
13 employees themselves to make contributions. So we have a
14 variety of both types.

15 So the board decision to create the VEBA really
16 came from two main motivations. One, again, the
17 importance of retaining a strong and loyal employee base
18 was important to them; and also they reported that they
19 really saw addressing their OPEB liability as part of
20 their financial success and financial planning.

21 Their VEBA account, all investments are managed
22 by a third party, in this case, U.S. Bank. But all
23 management, administrative, and development costs were
24 borne in-house by the District.

25 And the board has since paid its first annual

1 required contribution for the VEBA trust, and is
2 committed to paying its ARC for the life of the trust.

3 And as I said before, it's really too early to
4 see changes because the VEBA has only been in existence
5 for a year. But this might be a very interesting case
6 because it seemed like a lot of their motivation came
7 from the fact that they wanted to ensure that they would
8 always have retiree health-care benefits for staff at the
9 District.

10 So here, we have an example of kind of a
11 federal tax-exempt vehicle that's available for public
12 employers to use to address OPEBs.

13 So I wanted to take this opportunity really
14 just to thank the following individuals who assisted me
15 to learn all this stuff to make it in the presentation
16 today, but also to develop it for the report. But we
17 have Candis Hong, who is the finance director from the
18 City of Thousand Oaks; Chuck Conrad and Catherine Walker,
19 who are here today from ACERA; Pat O'Connell from Alameda
20 County; and John Rossi, Kevin Mascaro, and Phil
21 Rosentrater from the Western Municipal Water District.
22 They spent a lot of time and shared a lot of their
23 expertise with me. And I'm really appreciative for that.

24 Any questions?

25 CHAIR PARSKY: Thank you very much for doing

1 this and for your contribution.

2 MS. KANYAGIA: Thank you.

3 Questions?

4 CHAIR PARSKY: Yes, we'll ask some questions.

5 MR. BARGER: Actually, it was kind of
6 interesting that they chose to fully fund it up-front.
7 So I was sort of curious what their motivation was. And
8 then a related question which I forgot to ask about,
9 ACERA is over what period of time they were planning to
10 fund their deficit in the OPEB liability. Because you've
11 got one, obviously, that's doing it immediately and one
12 that's planning to do it over some period of time.

13 MS. KANYAGIA: Wait, I'm sorry, can you repeat
14 it? Do you mean for ACERA --

15 MR. BARGER: The Western Municipal Water
16 District funded it 100 percent.

17 MS. KANYAGIA: Okay, 100 percent.

18 MR. BARGER: Up-front, whereas ACERA, if I
19 understood you correctly, prefunded a small part, but
20 still has a liability that they were going to amortize
21 over a period of time.

22 MS. KANYAGIA: I'm sorry, are you talking about
23 ACERA or the City of Thousand Oaks?

24 MR. BARGER: Excuse me, the City of Thousand
25 Oaks.

1 MS. KANYAGIA: The City of Thousand Oaks? Yes.

2 I think that the CalPERS Health Benefit Trust
3 is amortized over a 30-year period. So their initial
4 contribution of \$6 million, I think comparatively over
5 the years, would reduce their liability in 30 years -- or
6 probably it reduces their ARC over time.

7 MR. BARGER: But they're still amortizing over
8 thirty years?

9 MS. KANYAGIA: They're still amortizing over
10 the period, yes.

11 And then you had another question about the
12 Water District.

13 MR. BARGER: Why now, versus why the way of
14 doing it over 30 years?

15 MS. KANYAGIA: They had an extra \$5.8 million.
16 But, again, I think that this is a place where maybe size
17 really matters, and having 12 retirees and \$5.8 million
18 makes it a much easier opportunity.

19 And I think also special districts, what we're
20 finding, have resources sometimes that other public
21 employers don't have. So they're able to build it into
22 utility fees much easier or do benefit assessments with
23 property taxes. We have one case of a special district
24 doing that. So I think sometimes special districts have
25 easier access to resources, especially for employment

1 costs than other public employers.

2 CHAIR PARSKY: Teresa?

3 DR. GHILARDUCCI: Why would the Water District
4 use a VEBA and not the CalPERS trust fund?

5 MS. KANYAGIA: I don't know. Actually, that's
6 a very interesting question.

7 DR. GHILARDUCCI: Yes, because I'm sure CalPERS
8 could get a better rate, lower administrative fees than
9 U.S. Bank.

10 MR. WALTON: They started before the CalPERS
11 trust fund was in existence. They started back in '05.

12 DR. GHILARDUCCI: That's it? Is that the
13 difference?

14 MR. WALTON: I don't know of any vehicle that
15 would allow them to transfer, now that they're in a VEBA,
16 to the CalPERS trust. That may be something we need to
17 take a look at, but I don't think they can do that.

18 CHAIR PARSKY: Curt?

19 MR. PRINGLE: But isn't it also true, if
20 CalPERS doesn't administer their health plans, if they're
21 not -- that is the issue with our city --

22 MR. WALTON: Certainly.

23 MR. PRINGLE: -- for example, and that is why
24 I know there's a bill pending in the Legislature, 554.

25 MS. SHEEHAN: Yes.

1 MR. PRINGLE: The point is there are others.
2 One of the issues we were talking about with the creation
3 of that whole trust fund and why it hasn't been used --
4 I mean, there are a lot of other smaller agencies that
5 don't necessarily have CalPERS administer those health
6 programs.

7 MR. WALTON: I think going back to Paul's
8 question earlier, in 1988, there wasn't GASB 45. And I
9 think that's the genesis. There was nothing to preclude
10 public agencies from prefunding benefits, ever. They
11 could always set up their own bank account and put money
12 away, do actuarial valuations. But I think GASB 43-45
13 brought sunshine to this issue, and that's what's led
14 down the path that we're at now. I think that's really
15 the genesis of it.

16 MR. BRANAN: Mr. Chair?

17 CHAIR PARSKY: Yes, Tom?

18 MR. BRANAN: Mr. Chair, I think there's one
19 other factor to keep in mind as to why some agencies
20 choose PERS and some don't. And that is historically the
21 relationship between contracting agencies and PERS has
22 not always been a happy one. And there are agencies that
23 maybe not on a rational financial basis are choosing not
24 to use PERS just because of past history.

25 MR. WALTON: Let me cut to the quick, too, also

1 on this subject and why many school districts don't use
2 PERS. I think less than 10 percent of school districts
3 use the PEMHCA program, and that is because the PEMHCA
4 law requires the employer to cover retirees as well as
5 actives. And so many of those that elect not to be in
6 PEMHCA do so because they're not required to cover
7 retirees. And not only cover them, but cover them at the
8 same contribution amount.

9 So if I, for an active employee, make a
10 \$700-a-month contribution, I also have got to make a
11 \$700-a-month contribution to a retiree.

12 MR. LOW: Eventually.

13 MR. WALTON: Eventually. It can grow over
14 20 years, but they have to be equal over time. And many
15 employers simply don't want to cover their retirees, and
16 that's why they're not in the PEMHCA program.

17 CHAIR PARSKY: Are there any other comments,
18 Tom, that you had?

19 MR. BRANAN: No.

20 CHAIR PARSKY: We'll shift over to Grant.

21 MR. BOYKEN: Good afternoon. I'm Grant Boyken
22 with the California Research Bureau. Mr. Chair, Members,
23 thank you for having me.

24 Admas's report just discussed what's going on
25 in California. And today, I'm going to give a little bit

1 of a discussion about how other states -- state and local
2 governments outside of California, what they've done to
3 address some of the similar issues that have been brought
4 before you at these hearings.

5 And next slide, please.

6 The reforms that I've looked at, by looking at
7 summaries of legislation in other states and talking to
8 experts, the reforms really kind of break down into three
9 categories: Plan design of retirement systems. In terms
10 of both health and pension benefits, benefits have been
11 reduced, employee contributions have been increased,
12 plans, both health and pension plans have been changed in
13 a way to try and lower the cost, pension plan provisions
14 such as cost-of-living adjustments, the way the
15 calculation of final compensation is made has been
16 changed.

17 In terms of funding, a number of strategies
18 have been tried across the nation, including changing
19 actuarial methods in order to reduce contribution-rate
20 volatility, establishing pension and retiree health-plan
21 changes that would shift a greater portion of the risk
22 and cost to employees.

23 And in terms of governance, a number of
24 strategies, legislation had been tried in an attempt to
25 increase oversight, accountability, and transparency.

1 Obviously, there's a really wide range of
2 what's been tried out there. And it is just not possible
3 to cover it all. So through consulting with your staff
4 and sort of my own observations about what issues or what
5 ideas have been brought to you and where your interests
6 seem to lie, I've decided to focus on three topics. And
7 I want to just preface this by saying that the hybrid
8 pension plans, OPEB prefunding, and actuarial oversight,
9 by bringing these up, I'm not necessarily saying that
10 this is the direction you're headed. I'm just sort of
11 reading where the interest has laid, and trying to sort
12 of add to the conversation that way.

13 The first sort of reform idea that I want to
14 talk about is hybrid pension plans, alternatives to sort
15 of the traditional DB plan. And I'd like to preface this
16 by saying that the majority of public retirement systems
17 still have defined benefit plans. About 90 percent of
18 public-sector employees have a defined benefit plan as
19 their retirement -- as their primary pension plan. But
20 in recent years, in the wake of the market downturn, a
21 number of alternatives have been considered. And even
22 though a handful of retirement systems, a handful of
23 states have established mandatory or optional stand-alone
24 DC plans, the focus of my presentation today is really on
25 two other types of plans that are kind of a twist on the

1 traditional DB plan. One is the so-called blended plan,
2 which combines -- both of these types of plans combine
3 elements of both the DB and the DC.

4 The blended plan -- and I'm not sure if that's
5 a term that is used beyond something that I made up, but
6 it's something that makes sense. It blends a DB
7 component, along with the DC component. And the way that
8 the works is that typically there is a smaller DB
9 benefit, which is funded by the employer, and then
10 there's a DC component as well that's funded primarily by
11 the employee. And then the second sort of model is a
12 cash-balance plan, which is, in essence, a defined
13 benefit plan. The difference is that it sets up an
14 account. Sometimes it's described as a hypothetical
15 account for the individual employee. And the employee
16 and employer contributions go into the fund. And at
17 retirement, the benefit is based on the contributions
18 made for the individual employee, as well as a guaranteed
19 annual interest rate with which the account is credited.
20 And so it's based on that, those contributions and the
21 interest rate rather than like a traditional DB plan:
22 age and years of service.

23 The next slide, please.

24 So before I get into why those plans have been
25 adopted or some of the pluses and minuses, I just wanted

1 to give you a couple of charts. The first one describes
2 some of the features of the kind of blended plans that
3 I've found. If you look under the column for the DB
4 multiplier, the retirement formula, if you will, they're
5 all somewhere in the neighborhood of 1 percent, a little
6 bit higher. And if you compare that with the formulas,
7 say, in California under the defined pension plans that
8 we have, they're about half for state miscellaneous
9 employees. There's a multiplier of 2 percent at age 55.

10 And that's double what these are. So there's a smaller
11 defined benefit component. And then in terms of
12 contributions to the defined contribution component of
13 these plans, as far as employer contributions, it can
14 vary. In some cases, such as Washington, the state of
15 Washington, there is no employer contribution. In some
16 cases, it's an election.

17 And with the federal system, there is a
18 1 percent mandatory contribution. But then the
19 government also matches up to 5 percent of the employee's
20 salary, if the employee -- it's an incentive to get the
21 employee to contribute a higher amount in the DC
22 component.

23 The next slide.

24 This is sort of an outline of the cash balance
25 plans that I was able to find. I'm sure there's more out

1 there. But through consulting with the National
2 Association of State Retirement Administrators, and just
3 poking around on the Web, this is what I've been able to
4 come up with.

5 As you can see, California under STRS has a
6 cash balance plan for part-time teachers. Some of the
7 features of the cash-balance plan, you can see that both
8 employees and employers contribute. With the Texas
9 county and district plan, what I've given there in the
10 table is the weighted average for all employers and
11 employee groups that are covered under that system, but
12 employers can elect to contribute at different levels.
13 The guaranteed interest rates vary somewhat.

14 For the California part-time teachers plan, the
15 individual accounts are credited at 5 percent annually
16 amend, 7 percent for Texas county and teachers. But the
17 Nebraska plan has a minimum of 5 percent, but then it
18 fluctuates with how the market is doing as well.

19 The next slide, please.

20 So the question is, why have these plans been
21 looked at and implemented? And there's a number of
22 reasons, probably. As far as the blended-type plans,
23 one of the advantages to employers is that with the
24 smaller guaranteed benefit, the magnitude of employer
25 contribution rate fluctuations is probably going to be

1 smaller. In terms of cash balance plans, some of the
2 benefits that have been looked at are the portability
3 factor. Just like a DC plan, a lump-sum payment, if an
4 employee is ready to leave and switch careers and go to
5 a different employer, they can take a lump-sum payment,
6 roll that over into a qualified account. So it's much
7 more portable than a traditional defined benefit plan.

8 And one of the other appeals is that's how it
9 sort of acts like a DC plan, but it is still a defined
10 benefit plan, and the funds of all the employees are
11 pooled together for investment purposes, which avoids
12 some of the high fees associated with the individual
13 accounts in a defined contribution plan.

14 Next slide, please.

15 Some of the other features that have been
16 looked at is that in these plans, employees share some
17 more -- some of the risk and cost is shifted to the
18 employee. In a blended plan, obviously, in the DC
19 component, the employee bears the risk of market ups and
20 downs.

21 And in a cash-balance plan, such as the one in
22 Nebraska, where the annual interest rate change is based
23 on the market, some of the risk is borne by the employee
24 as well. And another thing that's sometimes pointed to
25 is that hybrids can have -- they have incentives for

1 keeping employees working longer. With additional years
2 of service, employees only accumulate more in their
3 accounts. And because a lot of these accounts either
4 have as an option or some mandatory -- as a distribution
5 option, employees receive, rather than a lump sum, they
6 receive an annuity. And with an annuity, because the
7 amount of your annual allowance is based on your age,
8 there is an incentive. The annual allowance is higher
9 for people who retire at a later age.

10 I think the open question is, well, how do the
11 benefits compare? A lot of the features that are talked
12 about are kind of the employer-friendly features. The
13 question is, how do the actual benefits under these plans
14 compare with the traditional defined benefit plan?

15 And I think for some of the blended or hybrid
16 plans, it probably really depends on how those plans are
17 structured. It might vary depending upon what the
18 guaranteed interest rate is, what employee and employer
19 contributions are.

20 One thing that I didn't really touch on yet is
21 when these plans were established -- I meant to do that
22 when I showed the chart -- but for the blended or cash
23 balance plans -- if you want to back up two slides, if
24 you can do that -- or one more, actually -- the Indiana
25 plan and the federal sort of blended plan, both of those

1 are the exceptions to the other three in that they were
2 established in -- at least the federal plan in the
3 1980's. But the Ohio, Oregon, and Washington plans were
4 established in 2002 and 2003, so it was after the market
5 downturn. Obviously they were established largely around
6 some of the concerns about pension-funding issues.

7 And then the next slide, on the cash-balance
8 plans. The Texas plan has been around for quite a while.
9 The Nebraska plan is sort of an interesting story, in
10 that ever since the 1970's, Nebraska had a self-directed,
11 sort of investment, basically a DC account or a DC plan
12 for state and county employees. And sometime around the
13 year 2000, a benefit-adequacy study was done. It was
14 done by Buck Consultants. And what that study found was
15 that I believe it was teachers who were in the state's
16 defined benefit plan had -- they compared how the people
17 in the defined benefit plans fared compared to the state
18 and county employees in the defined contribution plan.
19 And they found that the DC folks fared much more poorly.

20 And the major factors for that were that the
21 majority of people in the DC plans left their funds in
22 the sort of conservative option, investment option that
23 didn't earn a lot. And then there was also the matter of
24 higher fees for those folks. And so that was the impetus
25 for Nebraska to reconfigure their plan for state and

1 county employees and come up with the cash-balance plan.

2 Okay, could you move on to two more,
3 prefunding?

4 I'm not going to touch a whole lot on the
5 different types of trust accounts. That's been talked
6 about some. But I just wanted to give an overview of
7 what's going on out there in other states in terms of
8 prefunding OPEB benefits. And the first thing that I
9 would like to say about that is that if you look at the
10 surveys that have been done, it appears that, more than
11 anything, there is uncertainty out there about how local
12 and state governments will approach OPEB -- unfunded OPEB
13 liabilities and if they decide to prefund, how they'll
14 go about doing that. And I just wanted to give the
15 highlights of a couple of surveys. One was done by the
16 International City and County Management Association last
17 fall -- so about a year ago. And it found that, you
18 know, the majority of local governments were really
19 unsure about what they were going to do in response to
20 the GASB requirements and OPEB unfunded liability. And
21 about 80 percent, if you look at those last two bullets,
22 80 percent either did not plan to consider prefunding or
23 were not sure. Now, likely, a year later, that's
24 probably changed quite a bit.

25 The next slide, please.

1 Last June, there was a study done by AON
2 Consulting. And this has probably changed as more states
3 have done their OPEB evaluations. But that study found
4 that 23 states had completed their OPEB valuations. And
5 12 had either submitted legislation to establish trusts
6 to prefund retiree health in OPEB, or they have already
7 had trust funds of some sort enacted.

8 And, again, 401(h) -- looking at the
9 literature, looking at what's out there in other states,
10 it seems that three options, in terms of trust to prefund
11 OPEB liability come up. One of those, it's already been
12 discussed earlier today, is the 401(h) account, separate
13 account that it's done in conjunction with a pension
14 fund. It's got some limitations. As I understand it and
15 as I've read, it can only be used for retiree health
16 benefits, not for other sorts of post-employment
17 benefits.

18 And another limitation is the contribution
19 limits. Contributions are limited to, as was discussed
20 before, to 25 percent of the pension contributions. So
21 if no pension contributions are made, then contributions
22 can't be made to the 401(h) account.

23 And just to give one example, Ohio has actually
24 had a 401(h) account established since 1974.

25 The next slide.

1 VEBAs: Admas's presentation had some
2 discussion of what VEBAs were. I recently spoke with --
3 well, a lot of public-sector plans, especially those done
4 by smaller employers, are handled rather than through --
5 are handled by a third-party administrator. And I've
6 spoken with a couple of third-party administrators who
7 kind of gave some of the trends in terms of local
8 governments setting up VEBAs to prefund OPEB benefits.
9 One of those is that still the most common source of
10 contribution is accrued sick leave at the time of
11 retirement.

12 So a lot of the plans, a lot of the VEBA plans
13 that are still out there have not really been set up to
14 address or to fully fund at some point in the future OPEB
15 liabilities, but they're a way to provide additional
16 funding through benefits that have already been
17 accumulated: Sick leave accrual.

18 But the VEBA administrators have said that the
19 number of local governments and state governments going
20 toward a VEBA, looking at VEBAs seriously as an option to
21 prefund throughout an employee's career, is on the rise.

22 And then section 115 trusts have been mentioned
23 today as well. And some of the states with the bigger
24 trusts that have been set up include California,
25 Michigan, Minnesota. There's some others out there, and

1 this is changing quite frequently. But one thing that
2 I wanted to mention on the heels of Mr. Blum's
3 presentation is that a number of states, as I've been
4 reading, have indeed secured IRS letters for their 115
5 trusts.

6 The last thing that I wanted to discuss is sort
7 of the topic of governance. And as I think I mentioned
8 in the introduction, a number of states have tried
9 different sort of tacks to increase accountability,
10 oversight, or the transparency of what pension systems
11 do. Again, there would just be too much to cover for
12 this presentation. But I wanted to sort of follow up
13 on -- there was an idea that Keith Brainard from NASRA
14 presented -- well, actually let me back up.

15 Several hearings ago, there was an actuary,
16 John Bartel, who works with public employers in
17 California, and he floated the idea of creating a panel
18 of actuaries to review assumptions and methods for
19 reports that are prepared for California public agencies.
20 And then since then, I've heard Commission members follow
21 up with people giving testimony about that idea.

22 So I decided to look into it a little. And in
23 consulting with Keith Brainard from NASRA, I haven't
24 really seen anything that mirrors that sort of idea,
25 where there's a separate panel of actuaries that we've

1 used, say, the reports that would regularly go to the
2 Controller's office. But the one sort of unique idea
3 that's out there that Keith Brainard had mentioned, was
4 the Georgia Public Retirement System's standard law.

5 Now, in other states, there are mechanisms
6 through the legislative process where the actuarial
7 impact obviously of retirement legislation is reviewed.
8 But what seems unique about Georgia's -- and then more
9 recently Oklahoma has adopted a law that emulates what
10 Georgia does -- what seems unique is that these laws,
11 they formalize, or they make automatic sort of systematic
12 review of pension legislation with a fiscal impact. So
13 before it can go forward, a review has to be done. After
14 that's done, no amendments can be made that would change
15 the fiscal impact without having another review done.
16 And then for any pension legislation with a fiscal
17 impact, funding provisions have to be made before the law
18 is actually -- before the change is actually enacted.

19 So I'll just end there. That's the last slide.

20 And I'll open it up for questions.

21 CHAIR PARSKY: Questions?

22 Let me just ask, and maybe we can begin to
23 engage a little bit with the commissioners.

24 Would you say, Tom, coming out of this is, the
25 general concept of prefunding, as an overall concept, is

1 something that you're really asking the commissioners to
2 consider seriously, with the idea that there may be a
3 number of different ways to go about prefunding? Is that
4 what you'd like the group to go thinking about?

5 MR. BRANAN: Certainly, we think that the
6 Commission should be aware of different approaches to
7 prefunding and also to realize that in specific cases,
8 prefunding may not be something that an employer would
9 choose. But I would think that it's definitely something
10 that we would like to have employers all over the state
11 understand better.

12 CHAIR PARSKY: Comments about that from
13 commissioners?

14 *(No audible response)*

15 CHAIR PARSKY: I mean, it seems to me that this
16 is one major policy area that we ought to be thinking
17 about making an important part of this report.

18 Teresa?

19 DR. GHILARDUCCI: Prefunding sounds like a
20 great idea, very responsible, it's reflected in Georgia
21 and in Oklahoma. It's certainly the policy of many other
22 states and other countries, even though I can be
23 persuaded by a local government's argument not to. So I
24 can imagine that.

25 But I want to point out one other thing, is

1 that the main difference between a VEBA and then what
2 California is offering non-PEMHCA participatory
3 government agencies is really a not-for-profit way to
4 accumulate their money without paying for the fees of the
5 commercial entities. So VEBAs are administered by
6 commercial entities, and California has offered their
7 public employers this other non-commercial route. So
8 that does seem to be the material difference.

9 I also know in the industry, these VEBAs are a
10 great, hot, new market for financial institutions.

11 One other -- just while I have the microphone,
12 I just wanted to point out to Grant --

13 CHAIR PARSKY: You can keep it for a while.

14 DR. GHILARDUCCI: Thanks. I'm not shy about
15 it.

16 CHAIR PARSKY: We know.

17 DR. GHILARDUCCI: Grant, the arguments you made
18 for a hybrid plan versus a pure DB plan, you know, are
19 pretty familiar, and we've seen those before. I just
20 want to point out that the advantages of a DC model to
21 encourage people to work longer has been really nuanced
22 in the literature. Because you can structure a DB plan
23 to encourage people to work longer, and we should do
24 that, if we need to do that. But also the DC plans have
25 these kind of perverse effects on retirement behavior.

1 Just think about it: When the market goes down
2 and those DC accounts look really puny, you get a lot of
3 people clinging onto their jobs when you wish they would
4 leave. And the perverse effect is when the market is up,
5 there is usually a big demand for employees to stay, and
6 that's precisely when they leave because they get the
7 illusion that they have a lot of money in their account
8 and cash out when they can. So the retirement effects of
9 the DC plan are more nuanced than what you stated, but
10 even though it's a really good thing to not encourage
11 people to retire when they don't want to and the
12 employers don't want them to.

13 CHAIR PARSKY: Curt?

14 MR. PRINGLE: Mr. Chairman, back on your
15 question there, from a personal perspective and from my
16 government role, I think the whole prefunding discussion
17 is good, and how can we encourage that and support that.
18 I think those are all things we should be contemplating
19 if there is a way that can be suggested or encouraged or
20 brought about. But I also think one of the things I'd
21 like to see in a final report is kind of an objective
22 measurement of unfunded liabilities, a formula basis that
23 all agencies can fit within with standardized
24 assumptions. But in that same model, I also would like
25 to see if some of those agencies, through that kind of a

1 reporting or public disclosure model, would show kind of
2 similarly what Thousand Oaks showed over a 30-year basis,
3 what would certain things do to them in terms of, if you
4 didn't prefund, what would that ongoing obligation be?
5 If they did prefund it X percentage of their general
6 fund -- you know, a few percentage -- what would then
7 that affect? In other words, some way in which you could
8 at least, within each of those public agencies, have a
9 little more, I think, public discourse as to what does it
10 mean for them to prefund at some level.

11 And, you know, I don't know what we will be
12 able to do at the end of the day, how it will affect
13 small cities like Thousand Oaks or large cities like
14 Los Angeles; but one of the things that it may affect is
15 just, as I think one of our mandates, is the level of
16 public awareness on this issue.

17 And it's one thing to suggest, you know, the
18 sky is falling or the sky is properly secure. But at the
19 end of the day, I think it also might be nice to have the
20 public and others see, okay, there are some things we
21 could be doing in some of those choices available to us
22 and not force every elected official or every human
23 relations director to have to set out on their own path
24 to try to figure all that out. If there is some kind of
25 standard measure by which, okay, we've put it in and we

1 ask them to chart out that 30-year payment program or
2 what prepayment would be, I think that would be a service
3 that all public agencies could receive as well as the
4 public.

5 CHAIR PARSKY: Bob?

6 MR. WALTON: Certainly to follow up on that, I
7 would hope that staff would be able to develop something
8 along that line for both retirement and health.

9 We know retirement in virtually every case is a
10 vested benefit. We know what the -- I think all pension
11 plans know what their liabilities are, what percent
12 funded. And that ought to be on a chart listing the
13 amount, so forth and so on.

14 Health is a little more problematic. We're
15 just now finding out what those numbers are. And one
16 thing you have to determine is, agency by agency, do they
17 consider the benefit vested? Like Alameda County
18 doesn't, so there's no liability. But they have chosen
19 to prefund a certain amount of money to set aside to pay
20 for that cost in the future that isn't a vested benefit
21 and there's no obligation to report a GASB 43-45
22 liability. So it becomes mixed. And so I think you have
23 to have those categories broken down to properly show it.

24 For those that do consider it vested, yes, it
25 ought to show, I think, at least two numbers. For

1 liability, the number of the liability that without
2 prefunding and the number of liability with prefunding,
3 and what action that agency has taken. Because I think
4 that's just part of identifying -- fulfilling one of our
5 tasks, is identifying what the liabilities are for public
6 agencies.

7 CHAIR PARSKY: Right. And by pointing out the
8 difference between a prefunded approach and not, you can
9 see how the differential in terms of the magnitude of the
10 unfunded is.

11 MR. WALTON: Certainly. Because it's really --
12 it would be a matrix because you can have a GASB
13 liability and choose not to prefund.

14 CHAIR PARSKY: Right.

15 MR. WALTON: You can have no GASB liability but
16 choose to prefund, and a combination.

17 CHAIR PARSKY: Well, if you combine that with
18 what we may deem to be -- or what we could put forward as
19 potential best practices that are used in a variety of
20 different cases --

21 MR. WALTON: Right, exactly.

22 CHAIR PARSKY: -- that would be, I think, a
23 public service also.

24 MR. WALTON: Exactly. And when you see the
25 difference between the cost, the unfunded liability

1 without prefunding and with prefunding, that's an
2 important number to know.

3 CHAIR PARSKY: Absolutely.

4 MR. CAPPITELLI: Yes, just a comment on the
5 same line.

6 As I kind of look at what you're asking and
7 what we see in the future, maybe when we talk about
8 prefunding, we can also include some of the examples of
9 the testimony we've heard from prior meetings, where,
10 you know, bonds -- you know, prefunding now, prefunding
11 on an annual basis with contributions, et cetera,
12 et cetera. And so we could break that down and look
13 at -- incorporate all these best practices and some of
14 the research into that. So I think you're on the right
15 track.

16 CHAIR PARSKY: Matt?

17 MR. BARGER: I think it's an important issue
18 just sort of from a principle point of view, too, which
19 is, I look at this very much as it's important for us as
20 a generation not to get the benefit of a lot of services
21 and then pass the tab on to our children. And so there
22 is a generational equity issue floating around as to who
23 should pay when for the obligations. So I find for me
24 personally that's an important principle, you know, as
25 long as we're sort of touching on things related.

1 The second thing which is related to that is
2 sort of using numbers to illuminate rather than disguise.
3 And I think, you know, making recommendations and sort of
4 best practices actuarially would be another sort of
5 aspect of this that I think we need to address
6 actuarially. I think there's been a lot of testimony
7 about gaming of the system, both sort of from the
8 employer's point of view, not contributing when they were
9 supposed to, and those sorts of things; and then also
10 gaming of the system from the individual retiree. And
11 those are things that I think call into question the sort
12 of fairness of the system from everybody's point of view.

13 So I think the recommendations in regards to
14 what the best practices and recommendations to make,
15 again, that should be part of what we're doing.

16 And then we've touched a lot on -- you know, we
17 have sort of, in some ways, these big entities, like PERS
18 and STRS, which do things, you know, in a large-scale
19 way. I know certainly from the investment side, very
20 professionally. I assume on the administrative side,
21 equally impressively, trying to figure out ways to allow
22 every district, no matter what size it is, either to
23 follow those best practices or, you know, participate in
24 it in some way, again, seems to be part of the equation
25 to me. And it all relates.

1 CHAIR PARSKY: I think very much it does.
2 True.

3 MR. WALTON: Gerry, One other point. I think
4 from a member standpoint, I think a product that will be
5 very important -- and we've heard this from member after
6 member, retiree after retiree -- is identifying which
7 agencies consider their health benefits vested and which
8 do not. Because I think there may not be agreement, for
9 lack of a better word, on that issue. But that's never
10 been defined before -- at least I've never seen it
11 defined before -- and also those agencies that simply
12 don't provide retiree health care. Because I think the
13 perception of the public is they all do.

14 CHAIR PARSKY: That they all do.

15 MR. WALTON: The fact is, they don't. A
16 significant number don't.

17 CHAIR PARSKY: Yes, I think maybe a number of
18 those suggestions, Bob, come under the category of
19 getting the facts out there before the public.

20 MR. WALTON: Exactly.

21 CHAIR PARSKY: And both in terms of the
22 magnitude of the obligations, and then that there are
23 wide differences among various agencies.

24 MR. WALTON: Very well put.

25 CHAIR PARSKY: I think that could be a very

1 positive part of what the Commission can do.

2 Yes?

3 MR. COTTINGHAM: When you talk about getting
4 the facts out there in front of the public, I mean, right
5 now, there's already disparate facts out there in front
6 of them already that are skewed, as far as liabilities,
7 GASB liabilities. When they report these out and,
8 actually, what you find out when you look at it in the
9 report, a GASB liability for health-care pension fund is
10 X-amount of dollars. But if you look at the overall
11 fund, that's probably -- some of them, it's less than
12 30 percent of their fund; some of it, it's less than
13 10 percent of their fund. But all you hear is what the
14 liability is. So the public -- and that's being used
15 basically against public employees. And it's an unfair
16 analysis.

17 And I don't know if this Commission has thought
18 about doing press releases in that manner, to explain
19 some of these things, even before we come out with an
20 actual formalized report, if that would be something
21 within our purview. But I think that could be very
22 beneficial, that this Commission could weigh in on part
23 of those arguments because it is a skewed number that's
24 out there.

25 CHAIR PARSKY: Well, I think we should think

1 about what we do between now and the issuance of the
2 final report, for sure. We want to be certain we have
3 the facts before us, before we can make public. But I
4 go back, I think it potentially would be very helpful,
5 again, if there were best practices being employed,
6 whether it's at the CalPERS level or at an individual
7 agency level. And we can really highlight that and
8 really urge upon the constituencies of local agencies
9 that the state may have no direct control over. But
10 their constituencies can, in effect, be able to identify
11 what their agencies are doing or not doing. I think that
12 would be very helpful in this process.

13 MR. COTTINGHAM: Yes, because we already have
14 entities out there, and then from our side, it comes up
15 in contract negotiations that are -- and one of the
16 things we're exploring is GASB, that they're using GASB
17 to browbeat their employees to say they have to totally
18 eliminate retiree health care because of the potential
19 liability they have in GASB; where we know by what has
20 been presented and one of the things that you can do, you
21 ameliorate that GASB liability by what you do in
22 prefunding, trust, or anything else like that. So that's
23 information that is not really getting out there on a
24 widespread basis.

25 CHAIR PARSKY: I think you're right.

1 Bob, do you have another comment?

2 MR. WALTON: Well, along that point,
3 Mr. Costa -- and I believe he's left also -- but he
4 presented this information about "30 ways to spike your
5 pension." And to a large extent, I would agree, this is
6 pension spiking, where you have an unplanned, not
7 actuarially planned for, increase in compensation. But
8 I know for a fact that what's in the PERS law, many of
9 these, if not all of them, were specifically addressed.
10 The PERS law doesn't allow a person to report overtime,
11 it doesn't allow vacation buy-outs. And so the
12 implication of this list is it applies to all public
13 plans; and, in fact, I know it doesn't. But there can be
14 best practices.

15 CHAIR PARSKY: Exactly.

16 MR. WALTON: These are done -- the member
17 doesn't do this, the agency does this. That's how they
18 report.

19 I don't know if it's still true, but there was
20 at least one city that had 120 forms of special
21 compensation that reported to CalPERS. 120. And we have
22 the task -- they have the task now, I don't -- but they
23 have a unit at CalPERS that looks at these and determine,
24 "Are they part of your normal pay, or are they outside
25 of normal pay to determine whether they're properly part

1 of your pay or not?" And that's ongoing. Because as
2 quickly as you identify in law that this is or is not,
3 there's new ones created.

4 MR. PRINGLE: Mr. Chairman, I think the
5 discussion of this panel has transitioned now into our
6 final topic.

7 CHAIR PARSKY: It has.

8 MR. PRINGLE: And if it hasn't, I'm going to
9 steal that opportunity only because I have to leave in
10 three minutes.

11 CHAIR PARSKY: We may finish in three minutes.

12 MR. PRINGLE: No, no, you won't. I'm going to
13 take two and a half of it, but the --

14 CHAIR PARSKY: Have you been in the
15 Legislature, ever?

16 MR. PRINGLE: We never had prescribed times for
17 speaking.

18 But first of all, I want to say, I think the
19 value of presenting best practices is a good value. And
20 I think that showing that is good. I don't know if we
21 necessarily will know it because, in fact, there are a
22 lot of agencies that we're not going to include in our
23 surveys, there's a lot of agencies that are doing things
24 out there. So it's the best practices as we know them,
25 presented in kind of a guide, and hope that people are

1 encouraged to do that. But I guess that's where I kind
2 of hit a wall on the value of this commission. I think
3 this commission has a lot of diversity of opinion.

4 And I actually believe there are a lot of
5 controversial and difficult positions that could be taken
6 by this Commission and expressed that wouldn't just be
7 recommendations or guidelines but, in fact, kind of the
8 direction of legislative change that we could get. And
9 in many cases, if not unanimous, but very strong
10 recommendation from the whole body. And I would hope
11 that we would go beyond the concept of, you know, I think
12 we should have a text and a guide and a presentation of
13 best practices; but I'd also like to have, you know --
14 the only way you apply best practices is if you
15 specifically state these best practices we want to have
16 mandated in some fashion legislatively.

17 Some, I don't necessarily know, but I don't
18 think all -- someone said not all plans can be directed
19 by the state; but, in fact, I think they can be. I think
20 almost any plan that is established in California through
21 some -- pardon me?

22 MR. COTTINGHAM: I don't think charter cities
23 and counties cannot be directed by the state.

24 MR. PRINGLE: Well, again, I did float through
25 the Legislature for a couple years. And during that

1 time, I saw a lot of gentle persuasion offered to those
2 that want other funds or other activities or other state
3 recognition. And, therefore, I believe in every
4 instance, through state law, we can require certain best
5 practices if the Legislature passes that and the Governor
6 signs that. I think that those recommendations could be
7 applied to every single entity.

8 Therefore -- I mean, I'd really like to ensure,
9 Mr. Chairman, we do have some real specifics -- I know a
10 lot of people are waiting with anticipation to see what
11 comes out of this commission, and some have said that not
12 much will.

13 I have always felt differently, because I
14 believe at the end of the day, everybody here from the
15 different perspectives we have, are fiscally responsible
16 and are concerned with the employees that are providing
17 service in local government structures as well as the
18 state government across the line and those retirees that
19 perform those services.

20 And there are questions about, you know,
21 long-term impacts that need to be addressed. So I think
22 there are a lot of good, challenging ideas that can be
23 presented in a final report, hopefully with a lot of
24 clear support. Maybe not in every case unanimous, but
25 support. But I'd like to make sure that we do not

1 overlook the great opportunity we have to pass on some
2 very aggressive suggestions to the Legislature on ways
3 to move forward with this issue.

4 CHAIR PARSKY: Well, I think you certainly make
5 a good point. And I do think that everyone here would
6 like this to be a meaningful report.

7 I think that maybe the way to move it
8 forward -- and I didn't mean to suggest that identifying
9 best practices necessarily are, in and of itself, will
10 avoid addressing difficult issues. Because I think that
11 you will find -- and one of the things that I did want to
12 cover before we close -- was how we can move the report
13 forward. And I think each of the next meetings we'll
14 reserve most time to get on the table issues. Issues
15 that perhaps we could immediately agree, collectively,
16 should be out there as part of a recommended report;
17 issues that you might think, Curt, are somewhat
18 controversial, and they might be. Nevertheless, they may
19 be addressed somewhere within our system in a relatively
20 positive way. And by pointing out through the
21 best-practices approach how those issues are addressed,
22 we may be able to accomplish exactly what you want.

23 I'd like to at least put it forward to see if
24 that can happen. And then at the end of the day, we'll
25 have to see, are there any issues that this commission

1 ought to be addressing that either couldn't be addressed
2 because everyone could agree we should put this forward?
3 I mean, the overall concept, for instance, of prefunding
4 is a concept that maybe all would agree ought to be put
5 forward. Whereas some other issue, we might have
6 difference of opinion. But somewhere, we would have
7 found, under the best practices, that the City of X
8 address this in a way, and all we would need to do in
9 order to, I think, provide a meaningful contribution, is
10 to highlight how this was addressed.

11 So I think we should -- as I say, let's give
12 it a little bit more time. I think at the next meeting,
13 what I'd like to suggest is that we put some specific
14 issues on the table and see which category they may fall
15 in, see if the staff can come forward with, were these
16 issues addressed anywhere that we have found in either
17 our case study or survey? See how, and then get
18 individual reactions to it, then see if we can't pull
19 that together in a way that everyone can kind of endorse.
20 That's the way I kind of see things unfolding from here.
21 We may have one or two follow-ons, but in terms of input.

22 But my suggestion for us now is to move this
23 into the category of issues that we want to get out on
24 the table. And I would welcome, as we develop these
25 agendas, commentary from each individual Commission

1 member, get this issue out there. Let's talk about it
2 and see whether we can fit it in within one of these two
3 broad categories.

4 Does that seem to make sense here?

5 MR. WALTON: Gerry, is it your concept that we
6 would, between now and the next meeting, submit those to
7 staff?

8 CHAIR PARSKY: To staff.

9 MR. WALTON: And then they can organize them in
10 a manner that can be presented at the next meeting?

11 CHAIR PARSKY: Exactly.

12 MR. WALTON: That doesn't preclude something
13 else coming up. At least it's a start.

14 CHAIR PARSKY: Not at all. That's what I'd
15 suggest.

16 MR. CAPPITELLI: Mr. Chairman, also to that
17 end, I'm not really sure what you have on tap or what we
18 have on tap for other subject-matter experts to come
19 between now and the next few meetings; but I would
20 suggest that we try to build in more time into our agenda
21 for this type of discussion that we're having right now,
22 because I think that's where we're at.

23 CHAIR PARSKY: We will. And that was what I
24 was going to cover under this subject.

25 MR. CAPPITELLI: Great. Thank you.

1 CHAIR PARSKY: That's exactly what we have in
2 mind.

3 MR. WALTON: Chair Parsky, one other point
4 that just came to mind. There may be those that we might
5 want to invite to attend the meetings -- subject-matter
6 experts is what I'm thinking of. Not to make
7 presentations. But when we start discussing these as
8 best practices, we ought to get the experts telling us,
9 "Yes, that's a good idea," or "No, and here's why it's
10 not," because we're not experts in these areas, whether
11 it's an actuary or investment or whatever. There's
12 certainly enough out there I'm sure that would be willing
13 to attend just to help us in this regard.

14 CHAIR PARSKY: I think that's a good idea, too.
15 A very good idea.

16 Tom, any more guidance that you would have for
17 this group?

18 I do think that in developing sections of this
19 report, we're going to have to figure out the right way
20 to kind of make sure that we all have adequate input in
21 terms of the sections. But we'll come back with some
22 thoughts about that.

23 MR. LIPPS: And, Gerry, if I could ask one
24 other thing of staff.

25 Sort of along Bob's line of not wanting to make

1 data-free decisions, would it be possible to -- I don't
2 want to carry six binders on a plane. Could we get two
3 full sets of binders to use as resources as we're going
4 through discussions, and if we want to take a look at
5 something like, I want to take a look at that curve for
6 Peralta College and what the effect their OPEB bond was,
7 rather than -- I don't mind bringing my notes, but I
8 don't want to bring six binders.

9 MS. SHEEHAN: Yes, we can bring them.

10 MR. LIPPS: If we could do that.

11 CHAIR PARSKY: I think we can do that.

12 Thank you all very much.

13 We really appreciate it. And we'll see you at
14 our next meeting, which is September 21.

15 *(Proceedings concluded at 3:19 p.m.)*

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REPORTER'S CERTIFICATE

I hereby certify that the foregoing proceedings were duly reported by me at the time and place herein specified;

That the testimony of said witnesses was reported by me, a duly certified shorthand reporter and a disinterested person, and was thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for either or any of the parties to said deposition, nor in any way interested in the outcome of the cause named in said caption.

IN WITNESS WHEREOF, I have hereunto set my hand on the 5th day of September 2007.

DANIEL P. FELDHAUS
California CSR #6949
Registered Diplomat Reporter
Certified Realtime Reporter