

**STATE OF CALIFORNIA
PUBLIC EMPLOYEE
POST-EMPLOYMENT BENEFITS COMMISSION**



PUBLIC MEETING



**Friday, December 7, 2007
9:10 a.m.**

**San Diego City Council Chambers
202 C Street, Twelfth Floor
San Diego, California**



Reported by: DANIEL P. FELDHAUS, CSR #6949, RDR, CRR

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A P P E A R A N C E S

PUBLIC EMPLOYEE POST-EMPLOYMENT BENEFITS COMMISSION

Commissioners Present

GERRY PARSKY, Commission Chair
Aurora Capital Group

MATTHEW BARGER
Hellman & Friedman LLC

PAUL CAPPITELLI
San Bernardino County Sheriff's Department

JOHN COGAN
Stanford University

CONNIE CONWAY
Tulare County Board of Supervisors

RONALD COTTINGHAM
Peace Officers Research Association of California

TERESA GHILARDUCCI, Ph.D.
Trustee
General Motors Retiree Health Pensions

JIM HARD
President
Service Employees International Union Local 1000

LEONARD LEE LIPPS
California Teachers' Association

DAVE LOW
California School Employees Association

CURT PRINGLE
Mayor, City of Anaheim

ROBERT WALTON
Retired (CalPERS)

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A P P E A R A N C E S

PEBC Staff Present

ANNE SHEEHAN
Executive Director

JAN BOEL
Staff Director

TOM BRANAN
Policy Director

STEPHANIE DOUGHERTY
Research Director

MARGIE RAMIREZ WALKER
Office Manager

Public Testimony

MICHAEL CARTER
State Controller's Office

KREG MULLER
HBPOA

JOAN M. RAYMOND
AFSCME, Local 127

Subject Matter Experts

JOHN BARTEL
Actuary

RICHARD KROLAK
Health-Care Expert

Also Present

STEVE ZEHNER
Los Angeles County
Office of the County Counsel

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1 BE IT REMEMBERED that on Friday, December 7,
2 2007, commencing at the hour of 9:10 a.m., at San Diego
3 City Council Chambers, 202 C Street, Twelfth Floor,
4 San Diego, California, before me, DANIEL P. FELDHAUS, CSR
5 6949, RDR, CRR, in the state of California, the following
6 proceedings were held:

7 --oOo--

8 *(The proceedings commenced with Ronald*
9 *Cottingham absent from the hearing room.)*

10 CHAIR PARKSY: Ladies and gentlemen, if I could
11 have everyone's attention, we'll begin our hearing.

12 I want to welcome everyone to our
13 next-to-the-last commission hearing. I think this is our
14 tenth hearing; is that right?

15 We've had ten hearings throughout the state.
16 And I think everyone has an agenda.

17 I want to pay special thanks to the City of
18 San Diego for hosting this. This is the second hearing
19 that we have had in the San Diego area: First, in the
20 downtown city. And particularly, I want to thank Mayor
21 Sanders for both being here and for welcoming us to
22 San Diego.

23 And if the Mayor would like to come forward, we
24 really thank you very much. The Mayor has done a
25 terrific job in San Diego.

1 As a resident of San Diego, I can tell you that
2 the job that he has taken on is not an easy one; and he's
3 done a terrific job.

4 Mayor, thank you very much for hosting us.

5 MAYOR SANDERS: Thank you very much, Chairman
6 Parsky.

7 I just want to welcome you all to San Diego.

8 The issue that you're addressing is probably
9 one of the most critical issues to the state of
10 California and all of the taxpayers and all the residents
11 and all the government workers in the state of
12 California, because you have such a far-reaching impact
13 on just about everybody when you think about it.

14 A lot of municipalities are struggling with the
15 same issues and coming up with solutions -- or at least
16 trying to. And I think all of us will look anxiously
17 toward what recommendations you make after you identify
18 the problem, and then the solutions that you come up
19 with.

20 So it's my pleasure to welcome you and to thank
21 you for being here and to thank all of you -- and I know
22 all of you have other jobs -- to thank you for taking the
23 time to address this issue, because the future of
24 California really depends on the solutions you come
25 forward with. So thank you very much.

1 CHAIR PARKSY: Thank you very much, Mayor.

2 Okay, before we go into our public comment
3 period, just to set the framework for this session, we
4 are really down to the point of trying to come together
5 on a final report, which will include recommendations.

6 Just a couple of introductory comments.

7 The Commission was established with the charge
8 of identifying the magnitude of the liabilities
9 associated with pensions and OPEB liabilities for public
10 employees, and then to come up with a plan, a set of
11 recommendations that would constitute a plan for meeting
12 those obligations.

13 At every public hearing, I remind everyone
14 that the public policy leaders -- the Governor and the
15 legislative leaders -- have made it clear that the
16 obligations that have been incurred for public employees
17 will be met and that our recommendations are meant to be
18 in that framework.

19 And our obligations are to come forward,
20 recognizing that the policymakers want to meet those
21 obligations; to recommend to them how they can do it in
22 the most prudently, fiscally sound way. And that's the
23 orientation that we're taking.

24 And so a good part of this morning's hearing
25 will be to deal with recommendations that have already

1 been discussed, commented on by individual Commission
2 members.

3 A number of these, the Commissioners have
4 indicated they wanted to be rediscussed in full. And
5 so we will undertake to do that this morning, and then
6 see if we can't build consensus around any changes that
7 need to be made -- or further changes in these
8 recommendations.

9 So with that, any other comments any
10 Commissioners have?

11 Anne, any thoughts that you had?

12 MS. SHEEHAN: Well, the only comment I would --

13 CHAIR PARKSY: Your button.

14 MS. SHEEHAN: The only comment is, we are
15 circulating other sections of the report, some of the
16 case studies, the appendices. And we want to make sure
17 that everyone responds back. Even if you're fine with
18 them, just send us a note, "It's fine." If you have
19 edits, send us the edits. But we want to make sure that
20 we do hear affirmatively.

21 And we will be sending out quite a bit of
22 background -- you know, appendices, background material,
23 case studies.

24 So we will be following up to make sure,
25 because I know some people, their e-mails, they've been

1 traveling, their boxes are full or whatever. We will be
2 confirming that you got them.

3 Over the next couple weeks, we will be
4 sending -- in addition to what we discuss here today,
5 we'll be sending some other materials; and we want to
6 make sure that we do get responses back in the time
7 allotted so we can go meet our deadline.

8 CHAIR PARKSY: Okay.

9 Our public comment period, we welcome public
10 comments at each of our hearings.

11 We have, I think, two speakers that we have
12 identified.

13 Margie, I have number two and number three, so
14 there must be number one somewhere.

15 But we'll start with number two, Joan Raymond.

16 Is Joan Raymond here?

17 Okay, hello.

18 MS. RAYMOND: Thank you.

19 I've never gone from two to one so quickly
20 before.

21 CHAIR PARKSY: Well, that's perfectly okay.

22 You're number one.

23 MS. RAYMOND: Good morning. Good morning,
24 Chairman Parsky and Commissioners. Thank you for coming
25 to San Diego.

1 I'm sorry the weather isn't cooperating.

2 I wanted to apprise you of the action taken by
3 our City of San Diego blue-collar workers over the past
4 three years in order to pay down the pension deficit that
5 was caused by decades of underfunding by the City of
6 San Diego.

7 I represent the City of San Diego blue-collar
8 workers.

9 Three years ago, the City and AFSCME -- the
10 American Federation of State, County, and Municipal
11 Employees -- engaged in contract negotiations to address
12 a pension underfunding that had gone on in the City for
13 many, many, many years, to the point of becoming a
14 crisis.

15 It was a mutual desire of the parties involved
16 in the contract bargaining to positively impact the
17 employees pension system in light of the decades of
18 underfunding by past city administrations.

19 Ultimately, the negotiations were successful,
20 and the City and AFSCME Local 127 entered into an
21 agreement which each party characterizes their fair
22 share to reduce the unfunded liability by more than
23 \$600 million by June 30th of 2008.

24 In 2005, City employees had identified
25 resolving this pension underfunding as their number-one

1 priority. During the discussion with the City, AFSCME
2 presented a definitive plan that would have injected more
3 than \$600 million: \$200 million for each year of the
4 three years of the contract into the pension, thus
5 significantly reducing the unfunded liability.

6 During the 2005 negotiations, the City
7 suggested that City employees either take on a greater
8 portion of the pension obligation by lessening the City's
9 pension obligation, or to take a wage cut.

10 Our employees were of the opinion that shifting
11 pension obligations at that point from the City to the
12 employees was not a smart solution, because the whole
13 reason our city pensions are at risk is the City's past
14 underfunding.

15 AFSCME realized that agreeing to shift the
16 pension obligations from the City to the employees onto
17 the backs of the workers was really just another scheme
18 by the City to side-step its pension obligations.

19 Besides, under the City's proposed scheme, no
20 additional money was being injected into the system to
21 pay down the UAAL.

22 So AFSCME wanted a real solution to the
23 underfunding problem. The real solution for us was to
24 take a wage cut, as hard as it seemed. But we felt that
25 that would have a real effect, going right to the heart

1 of the unfunded liability. And at the same time, the
2 City could use the savings associated with the wage cut
3 to fund leveraged mechanisms to reduce the unfunded
4 liability.

5 Recently, through media contacts, we have
6 learned that the City may not fulfill their current
7 obligation to implement this \$600 million.

8 It is important to note that each City employee
9 has, and continues to do, our fair share to meet our end
10 of the agreement.

11 Finally, AFSCME Local 127 has reached out to
12 the leaders of City government to inquire as to what
13 steps are currently in the making to ensure that this
14 obligation is satisfied. Our best information
15 establishes that the City would have to inject almost
16 \$500 million between now and June 30th of 2008 to meet
17 its obligation.

18 So far, we do not see that there has been any
19 progress towards reaching this \$500 million benchmark;
20 and it would be truly unfortunate if this benchmark is
21 not met by June 30th of 2008.

22 Thank you very much for listening.

23 CHAIR PARKSY: Thank you.

24 Next, we have Michael Carter.

25 MR. CARTER: Good morning. My name is Michael

1 Carter, and I'm the chief operating officer of the
2 Controller's office.

3 It is a pleasure to make comments on the
4 recommendations by this very important commission. So we
5 appreciate the opportunity.

6 I don't believe you have a letter that was
7 prepared by the Controller's office, but it does
8 reiterate the comments that I will be making this
9 morning.

10 The first has to do with Recommendation 23, and
11 I will also speak to Recommendations 24 and 28.

12 Recommendation 23 really hits at one of the
13 core responsibilities of the Controller's office, which
14 is to collect and report financial data for state
15 governments and local governments.

16 And we would like to emphasize that at the
17 Controller's office, we already have an advisory
18 committee in place as required by statute that advises
19 the Controller on collecting information.

20 We have roughly 6,000 entities, state and local
21 governments, that we're working with to secure this
22 information. And we just wanted to make sure that this
23 commission, as you look at the best way to secure
24 information for your policy-making platform, that you
25 understand and appreciate that the Controller's office is

1 in the business. It's really a daunting task, I must
2 say, to collect data to modify our systems. But we would
3 certainly appreciate your consideration of what we're
4 doing so that as the outside world looks at the effort of
5 this commission, as well as the Controller's office,
6 we're not duplicating efforts.

7 And I must say that the Controller is really
8 interested in working with this commission to make sure
9 that there is an independent source -- and I'm sure that
10 that's important to this commission -- and to work with
11 your staff to ensure that that independence is
12 maintained.

13 But we would certainly encourage you to
14 understand and appreciate what it takes to collect the
15 data. Not to suggest that it's something that is
16 impossible to do, but it is a very comprehensive effort;
17 and we would ask that you look at what the Controller's
18 office is doing there.

19 You should also know -- and I'm sure you do --
20 that we are required to report GASB 45 information, and
21 have done so. And that is the basis for your
22 foundational information. And we will continue to have
23 that responsibility.

24 So as you look at what's required under
25 GASB 45, which is the underpinnings of what you'll do,

1 and to know that for financial reporting purposes we'll
2 continue that, please look at the other reporting
3 requirements that will need to take place.

4 The Retirement Advisory Commission that we have
5 authorized under statute has been commissioned several
6 months ago. We have already embarked on the effort to
7 look at what data is needed. We have not contacted the
8 Commission to entertain the components that you are
9 looking at but they can't be too far apart.

10 And so, again, it would seem to be a great
11 opportunity to join forces to achieve mutual objectives
12 and to ensure that we get to this work efficiently.

13 For Recommendation 24, which essentially says
14 that the SCO should publish the annual report on public
15 pensions currently required by law within nine months,
16 we certainly support that concept. It's simple on its
17 surface. But we would like to point out a couple of
18 complications, one of which is that we rely on those
19 entities that give us the data, so that we can publish
20 the report. And there are issues with receiving audited
21 data from these entities. And there are certainly some
22 challenges with getting that information from them within
23 a time frame that would allow us to publish audited
24 data -- and I do emphasize "audited data" -- within that
25 nine-month time frame. So you do have challenges with

1 those requirements.

2 You do, for example, have the -- for example,
3 with the Public Reporting Retirement System, that allows,
4 by statute -- I think they're required to report their
5 audited data within approximately nine months or so.

6 So you have conflicting requirements that
7 you'll want to entertain. Nine months is certainly a
8 goal. And we would want to work with you to make sure
9 that you appreciate some of the requirements that the
10 entities that feed this information to the Controller,
11 and how we can best achieve a nine-month reporting time
12 frame.

13 The other issue is -- and you may not want to
14 hear it -- there are staffing issues, there are other
15 mandated requirements. And this is not a ploy to secure
16 resources for the Controller's office, but we have been
17 seeking resources to accomplish better reporting time
18 frames.

19 As you'll look at the 2003 effort where certain
20 reports were mandated, similar to what you're looking at
21 here, and when resources were cut, we simply shifted our
22 focus to those reports that are mandated. Those that are
23 not, they just simply have to take a little longer.

24 And that's just the reality, and we would like
25 this Commission to appreciate that.

1 The last recommendation is: Establish a
2 California advisory panel within the Office of the State
3 Auditor or Legislative Analyst. I think I've spoken to
4 that. You're looking for independence. Again, we have
5 an advisory committee that we believe is foundational,
6 and will be addressing many of the same issues for our
7 GASB 45 report.

8 We do have an independent actuary under
9 contract using CalPERS data. And it is a factual report.
10 We cannot vary from the GASB standards. And so that, I
11 think, would be a great opportunity for this commission
12 to look at a mutual way to accomplish that.

13 The Controller is totally open to working with
14 your respective staff to work on legislation, whatever
15 is required, and to meet the objective of independence,
16 and to make sure that all of your criteria and objectives
17 are met.

18 And that is a summary of my comments. You will
19 have a letter that gives you more details. And we truly
20 appreciate the opportunity to bring this information
21 before the Commission.

22 CHAIR PARKSY: Thank you.

23 I do have to hand it to you, I think that your
24 request for help from this commission for additional
25 resources, that's a very interesting comment. The

1 Controller's office should be very proud of your coming
2 forward, asking for those resources.

3 I'm not quite sure we can do very much about
4 that, but --

5 MR. CARTER: Yes. And certainly, sir, I
6 appreciate the comment.

7 The main point there is, you just simply have
8 to know that it does take resources, and so we just point
9 that out for your consideration.

10 CHAIR PARKSY: I know that the staff will be
11 working with you in terms of refining the three
12 recommendations that you have commented on.

13 Any questions or comments from Commissioners?
14 Curt?

15 MR. PRINGLE: Yes, Mr. Chairman.

16 I want to thank the representative from the
17 Controller's office.

18 I guess on Recommendation 23, in a nutshell,
19 you are saying you receive this information already? Is
20 there a mandated requirement for all public agencies to
21 provide this information and for you to provide this
22 report on those agencies?

23 MR. CARTER: We receive financial information
24 from 6,000 government -- state government and local
25 government entities.

1 As you know, OPEB and GASB 45 is a new issue.

2 MR. PRINGLE: Sure. But I guess what I'm
3 saying is, I think the meat of this is basically saying
4 that, through this recommendation, the Commission would
5 be seeking some objective reporting elements that the
6 outside observer could compare agency to agency, and make
7 assumptions or make decisions based upon elements of
8 actuarial assumptions, the level of OPEB benefits, and
9 that type of thing.

10 So when the Controller issues a report on the
11 state's GASB obligations, it doesn't include local agency
12 information.

13 When the Controller's office issues general
14 discussion on GASB reporting obligations for all the
15 other agencies, it doesn't have that level of
16 presentation.

17 And I guess what I see here -- and I don't
18 necessarily see you arguing against that -- is that is
19 what this Commission thinks would create a value to the
20 public to be able to have some place within state
21 government where all of that information could be
22 provided, and then you share back some of those objective
23 measures so agencies could be compared to one another.

24 MR. CARTER: That's exactly right, sir. And as
25 I've indicated, that is a mutual goal. That's exactly

1 what we're working on, and --

2 MR. PRINGLE: But there's no obligation present
3 for you to provide that; is that right?

4 MR. CARTER: There is an obligation. And the
5 obligation comes in the form of the financial reports
6 that the locals must provide. And we accumulate and
7 publish that information. So it will require some
8 modification to our reports. And that's exactly what the
9 advisory -- our advisory committee is working on with
10 local government entities, is to see how to collect and
11 form that information.

12 And I will guarantee, it won't be too far off
13 from exactly what you're saying.

14 MR. PRINGLE: Okay, but if this commission were
15 to suggest there's legislation to be drafted, even though
16 we may all may wish that this commission could pass
17 legislation, we can't. Therefore, this would go through
18 a legislative process by which you would have the
19 opportunity to share publicly why certain information
20 should be available and why it shouldn't.

21 MR. CARTER: Exactly right. And the
22 Controller's office is offering the student to work with
23 your staff, using our legislative capacity to represent
24 the interests of this commission.

25 Truly, there is a mutual interest in collecting

1 the data.

2 MR. PRINGLE: Sure. But my challenge is, if
3 we're not going to be around for the next legislative
4 session, our job is to present recommendations.

5 CHAIR PARKSY: In our current form. We'll be
6 around, but --

7 MR. PRINGLE: Some of us may not be.

8 But, in fact, what I am caught with you is, I'm
9 trying to figure out, if we just said these things are
10 important to us to have legislation that requires the
11 Controller to be able to share this information --
12 collect it and share this information publicly, you can
13 have whatever commissions and spend whatever time
14 studying it you want, or work it through the legislative
15 process. But I'm trying to figure out what, in this
16 recommendation, what don't you think we should ask for
17 you to present?

18 MR. CARTER: I believe the solution, if I
19 understand the concerns correctly, is if this does come
20 in the form of legislation for our respective staffs to
21 craft that legislation in a form that represents your
22 hard work and decisions. And that legislation will guide
23 the future efforts of the Commission and how exactly the
24 data is collected.

25 So I see an end product here, and it's just a

1 matter of your recommendation being in a form that allows
2 the continuance of your hard work. And we would like to
3 be a part of that.

4 CHAIR PARKSY: Well, I think the heart of the
5 recommendation coming from this commission is that there
6 should be embodied in the legislation a mandate, a
7 requirement, and that the nature of the data be such that
8 the public can understand it, and understand it in a
9 timely way.

10 MR. CARTER: Certainly.

11 CHAIR PARKSY: It seems to us that's the
12 responsibility of the Commission. And I think,
13 obviously, we'll let staff work with you. But I don't
14 think there's anything that we've heard here that would
15 cause us to back away from a mandate, because I think
16 it's consistent with what this commission has been
17 established for.

18 MR. CARTER: Yes. And my only caution, sir, on
19 a mandate is, there is a state-mandate process. And I
20 would encourage you to consider that we already have a
21 process in place. And so as you talk about a precise
22 mandate, I would defer to your respective staffs.
23 There's a good possibility we can do that without a
24 mandate because we already collect the financial data,
25 and that is the purpose of the advisory committee. It

1 still gets you the data without necessarily a mandate,
2 you can go that route; but there is a state mandates
3 process, which I'm sure you are all aware of.

4 MR. PRINGLE: Mr. Chairman, on that, I think
5 you were suggesting that this does not imply a mandate
6 towards local agencies; this directs a mandate towards
7 the Controller's office to provide a product.

8 MR. CARTER: Right.

9 MR. PRINGLE: So I don't think there's a state
10 reimbursement on mandate requirement of the state
11 reimbursing the state. But with that being said, you did
12 suggest in your comments that in terms of affording and
13 prioritizing reports and presentations, you make
14 prioritization based upon those that are mandated you.
15 Therefore, on Recommendation 24, isn't that basically
16 suggesting that this commission feels that we should
17 place a mandate on a timely reporting of public
18 post-retirement benefits?

19 MR. CARTER: I think that this commission
20 should certainly consider the best ways to work with the
21 Controller's office.

22 We're here today to say that we are interested
23 in working with you. There is a resource issue. But as
24 you talk about mandating to the Controller's office, we
25 would then have to mandate to the locals.

1 So I think there's a way to get to that and do
2 your mandate to the Controller's office. I would have to
3 defer to the Commission.

4 But I can certainly appreciate what you're
5 saying, sir. That's an excellent point.

6 MR. PRINGLE: But I'm just suggesting that
7 24 just helps you see what our priority would be. Our
8 priority is only one thing, because that's the only thing
9 we're charged with. Therefore, if you suggest the
10 prioritization of funding of reports is based upon what
11 are mandated of you, if a report is mandated, it must be
12 provided within nine months of a reporting deadline, then
13 obviously that's going to be one in which it's provided
14 within nine months of the reporting deadline, because you
15 would do your job and the Controller is efficient and
16 focused on performing to the legal requirement of his
17 job.

18 MR. CARTER: Excellent point.

19 CHAIR PARKSY: Yes, David? Do you have
20 something?

21 MR. LOW: I'd like to ask a question.

22 You had mentioned that the Controller's office
23 currently has an advisory commission.

24 Can you tell me what the makeup of that
25 commission is?

1 MR. CARTER: Yes, Mr. Low. That is basically
2 comprised of local government officials, financial
3 officials, and I believe there is some sprinkling of
4 those that are in the retirement industry. Their exact
5 titles, I would have to get you that information.

6 MR. LOW: Could you send that to us?

7 MR. CARTER: We would be happy to. That's a
8 very good question.

9 CHAIR PARKSY: Thank you very much. We really
10 appreciate your coming forward.

11 We'll be working with you to finalize all of
12 these recommendations.

13 MR. CARTER: Thank you very much.

14 CHAIR PARKSY: You're welcome.

15 Our last speaker -- I may have trouble here
16 because of the writing. Kreg, K-R-E-G?

17 MR. MULLER: Correct, sir.

18 CHAIR PARKSY: That's your first name?

19 MR. MULLER: Yes, sir.

20 CHAIR PARKSY: What's your last name? I can't
21 quite make it out.

22 MR. MULLER: Sorry, I was running late.

23 Muller, M-U-L-L-E-R.

24 CHAIR PARKSY: Oh, that's quite clear now.

25 Okay.

1 MR. MULLER: And I'm the president of the
2 Huntington Beach Police Officers Association. I've
3 addressed you at a couple other meetings. And I
4 appreciate the task that you folks have been asked to do.

5 My comments will be very brief this morning.

6 As you compile and give your final report to
7 the Governor's office, I ask you to choose your words
8 carefully because I anticipate that we will see your
9 words used out of context throughout the initiative
10 process and other locations, that may not be what you
11 truly mean. So I would hope that your final report to
12 the Governor will make several points clear.

13 First, examples throughout the state. The
14 collective bargaining process works. It is very clear
15 through the testimony as I've heard and speaking with
16 both the City and labor groups throughout the state, that
17 it works fine, that CalPERS is not the evil here. In
18 fact, it appears that CalPERS can actually be a good
19 portion of the solution with the strong recommendation of
20 prefunding for retirement benefits.

21 So I guess that is what I mainly came to say,
22 is to make it clear that CalPERS is not the evil here and
23 that we strongly recommend that governments take a
24 strong, hard look at prefunding, and that it makes a lot
25 of sense.

1 Thank you very much.

2 CHAIR PARKSY: Thank you very much.

3 That completes the public comment period.

4 And we're going to move now into a discussion
5 of a number of recommendations and one or two other
6 topics.

7 Just one kind of general comment about the
8 structure or outline of the final report. We're trying
9 to come up with what is the best way to clearly present
10 in the final report what we've been asked to do, namely,
11 to identify the magnitude of the obligations, and then
12 come forward with evaluating various approaches; but then
13 come forward with a plan -- our recommended plan to how
14 to satisfy these obligations.

15 So as all of you have seen, all of the
16 recommendations that we are contemplating, we're thinking
17 a little bit in terms of how they can be ordered, put in
18 an order that would be more reflective of the charge that
19 we got.

20 So in that connection, I think there's -- on
21 the outline that we distributed, there is a section
22 that's entitled "Executive Summary." I thought we would
23 include in that executive summary, a summary of the
24 recommendations as you have seen them go around in their
25 current form.

1 And those recommendations, I think we're going
2 to try to put them in an order that addresses the charge
3 that we have got. And you'll see that as we're going to
4 send those around another time with revisions, but
5 they'll be structured that way.

6 Then when we get to the section marked
7 "Recommendations," there's much more detailed background.

8 The recommendations won't change, but the background
9 material, all of which has also been provided, will be
10 more -- to give a fuller explanation.

11 We didn't want to have in the executive summary
12 too much because we want to focus heavily on the
13 recommendations there.

14 The finally comment I'd make is that as you
15 look at some of these recommendations, I welcome
16 everyone's thoughts about should the recommendation
17 really come first and the rationale or brief background
18 that are all contained in what you've seen come after, as
19 you seek to perhaps revise some of them.

20 All of that may be a little bit confusing, but
21 we'll come back and recite it again.

22 This reflects a number of comments that I have
23 received about how can we make the report clear in terms
24 of what we're really asking or recommending in response
25 to the Commission charge.

1 And if we just have a somewhat -- I shouldn't
2 say "disorganized" -- but somewhat random set of X-number
3 of recommendations without keying it very clearly into
4 the charge, and we're supposed to come forward ultimately
5 with a plan. That was part of the charge that we had.
6 So we're going to want to try to couch the
7 recommendations under the overall heading of, "Here is
8 a plan for addressing this important need."

9 So it will become clear, if it isn't. But at
10 least think a little bit about structure as we go
11 forward.

12 Teresa?

13 DR. GHILARDUCCI: This is good. I was
14 wondering where I could bring this up.

15 In reflecting on this process in the last few
16 months, I've thought about what we've heard; you know,
17 what has been the content of the testimonies. And in
18 thinking about all the public commentary that we had, and
19 every hearing, except for -- well, almost every hearing
20 we've heard from people who either represent workers and
21 retirees, and to some extent we've heard from employers.
22 And I think it would be easy for us to ignore the
23 successes of the programs that we are charged to evaluate
24 and to fix. Because what I heard from the retirees, from
25 the workers or the people that represent them is general

1 satisfaction with their program, and the satisfaction
2 came from those promises being understood, and then
3 people, these individuals, planning their retirement
4 lives based on those plans.

5 So if I had to summarize what we heard, we
6 heard the importance of having the benefits clearly
7 defined, whether they be proportionate or whether or not
8 they prevent spiking, or whatever it was. It was the
9 sense that they knew what those plans were when they were
10 working. As they approached retirement, they
11 successfully folded those in. So that's one thing we
12 heard.

13 So I would like to reflect that kind of general
14 satisfaction that, by and large, we've heard about
15 systems that work.

16 We have also heard a lot of fear. And it was
17 mainly on the fear of the cost of unexpected events,
18 usually around health care.

19 So I would like our report -- and it should
20 probably be right up front in this executive summary --
21 that we really oversaw programs that worked, especially
22 if they were clearly defined and individuals understood
23 them. And we should also point out that the specter of
24 health-care costs spiking and lack of cost containment
25 was an issue; and then we can talk about what our

1 recommendations were.

2 CHAIR PARKSY: I think that's very much part of
3 the charge that we have. Namely, there's a section that
4 will evaluate, if you will, current plans that are in
5 place. And some of the references or some of the
6 background we will have on case studies that will be
7 there are oriented around making positive -- identifying
8 the positives that exist in terms of approaches that can
9 be taken.

10 So the charge includes identifying the
11 magnitude of the unfunded liabilities, evaluate plans
12 that have been trying to address this, including the
13 identification of those, and then coming up with a plan
14 that we would have through a series of recommendations.
15 So it very much ties into that.

16 MR. PRINGLE: Mr. Chairman?

17 CHAIR PARSKY: Yes, Curt?

18 MR. PRINGLE: I do just want to bridge a little
19 bit off of what Teresa said, and one general comment
20 before we go into some of the individual recommendations.

21 As we look at even the executive summary, I do
22 think we probably need to start off in a little different
23 place than the way it is starting off, and maybe do a
24 little broader discussion of satisfaction of employees,
25 the collective bargaining system working in most cases,

1 yet an unfunded obligation of benefits that remains and
2 the public's concern about that, and the need to address
3 that, and those types of things and put it in that
4 context.

5 But I'd also like to suggest we should start
6 off with the first recommendation being what we think is
7 the biggest and the strongest.

8 Because I would worry -- and not necessarily
9 that we're trying to challenge Hemingway and having
10 something that would be a best-seller, but I do want to
11 make sure that people read beyond the first or second
12 recommendation without thinking that we're just dealing
13 with less than the significant issues. Therefore, you
14 know, something like the whole recommendation on
15 prefunding or something of that stature should be, in
16 my opinion, as we generally talk about where the state of
17 employment benefits are today, and how we are in this
18 position, then hit with something at the very first
19 recommendation, Recommendation Number 1 being strong
20 enough, that people will say, "Okay, there is some meat
21 here and some strong suggestions," that then pulls us in
22 to talk about part-time health benefits or benefits to
23 part-time employees, and some of the other things that
24 are important but maybe not necessarily what we'd like to
25 lead with.

1 And, you know, in terms of structurally, I
2 think it brings a lot more value to the report to have
3 someone look at it and immediately see there is some
4 strength and value in that.

5 I also will probably reiterate 12, 13 times
6 today that --

7 CHAIR PARKSY: You can do 12. You don't get
8 13.

9 MR. PRINGLE: I don't think I have to go beyond
10 that. But it's the point I made at our last meeting.
11 But I really do think it's interesting where certain
12 recommendations we have chosen to say words like,
13 "Legislation shall be drafted to," whereas our
14 recommendations say, "This would be good."

15 If we're really making a recommendation, let's
16 make a recommendation, and let's make a recommendation to
17 do something.

18 "Local government should adopt ordinances to..."

19 "Local government should consider improving
20 this."

21 "Legislation should be drafted..."

22 "The Administration should address this issue."

23 Whatever the point is, I really do want to see
24 if we can get it so we're saying something to somebody as
25 opposed to just making good, general statements that are

1 nice. We should be recommending something.

2 CHAIR PARKSY: We'll see if we can't work on
3 the verbs that we would apply to the recommendations.
4 They obviously have to take into account what everyone
5 thinks the recommendations should be, but I think it's --
6 we were charged with coming back with, among other
7 things, a plan, a set of recommendations which the
8 policymakers will have to take into account, as they take
9 into account recommendations coming in a variety of
10 areas. But I do think that to the extent that all of
11 these recommendations can carry with it the same approach
12 in terms of the verbs that are used, it would be helpful.

13 And whether or not the policymakers adopt every
14 recommendation this year as opposed to next year or the
15 year after, that will be up to them. But I don't think
16 it is necessarily -- assuming we can reach agreement. I
17 don't think it necessarily means that this group needs to
18 make that decision for them, as long as we acknowledge
19 that that may happen.

20 MR. PRINGLE: No, no, Mr. Chairman, you're
21 totally right. I'm just suggesting as someone who has
22 been a policymaker at both the state and the local level,
23 to say this is one where this commission feels that local
24 governments need to address. This is one that we need to
25 have the Legislature through -- it is something that's so

1 important that we should make it universal throughout the
2 state.

3 We need to, I think, not -- I believe that
4 there will be value out of this report. And the local
5 entities will look through it and say, "Okay, what are
6 those recommendations to local governments that we should
7 consider?" And those local governments are going to
8 think about it.

9 CHAIR PARKSY: Exactly.

10 MR. PRINGLE: They may not do it, but at least
11 we should make sure we create the neon arrow that points
12 out those recommendations that they should pay attention
13 to.

14 CHAIR PARKSY: Okay, let's see if we can't put
15 some meaning around some of those comments by looking
16 at -- what we're going to try to do this morning, there
17 are a few, quote, recommendations that hadn't been
18 discussed. There are other recommendations that we've
19 asked each of the Commissioners to identify that they
20 would want more full discussion about, and then there are
21 some recommendations that we've asked for just editing or
22 comments about. And we've received those.

23 So I think we'll try to focus today on a series
24 of recommendations that people have asked should be
25 discussed again in a session of all of us.

1 And, Tom, why don't you start us off and then
2 we'll try to move through them?

3 MR. BRANAN: Mr. Chairman and Commissioners,
4 I would like to say that staff agrees with the
5 recommendation from Commissioner Pringle on the
6 formatting of the recommendations. And we did make some
7 of those changes, but there are others that we can do, so
8 that they'll be in a more consistent format.

9 I think the first thing on our agenda this
10 morning is listed as "Local Control." And this is an
11 effort by staff to identify some items which have been
12 brought up in testimony at earlier hearings, but which
13 have not been taken up in greater detail. And the two
14 most important such recommendations, one comes from the
15 office of the Legislative Analyst. And that was their
16 proposal that pension benefits be bargained at the
17 district level.

18 The second such proposal is one that probably
19 will appear as a ballot initiative, and that is that
20 there should be a statewide mandate to roll back pension
21 formulas and establish lower formulas across the state.

22 We think that there is a common thread running
23 through these, and also that is the basis of our decision
24 not to bring them back in greater detail. And that is
25 that pensions should be bargained by the entity that pays

1 for them.

2 The enhanced benefits that sparked, I think,
3 some of the initiative efforts to reduce benefits were
4 authorized by state legislation. And that was SB 400,
5 AB 616, and AB 1937.

6 They were authorized by the State, but they
7 were bargained by each local entity that adopted them.
8 And it's our feeling that they were bargained at the
9 local level, they're paid for at the local level; and
10 that if locals want to reduce those benefits, that can be
11 done through the local bargaining process. That is
12 available to every agency that adopted enhanced benefits.

13 So while we've heard at, I think, each hearing
14 from proponents of a statewide mandated rollback, that
15 was our thinking for not pursuing that particular option.

16 And secondly, dealing with the schools,
17 currently schools neither bargain pensions nor pay for
18 them. And the Legislative Analyst's proposal was that
19 they do begin to bargain them. And I think underlying
20 that recommendation, was that they should also begin to
21 pay for them.

22 The problem is, from our perspective, they
23 really don't have the financial wherewithal to pay for
24 those. That's paid for by the State, and the State is
25 the entity that sets school formulas.

1 So those are the two issues that we've heard
2 from some of you about, and that is our rationale for not
3 bringing them before you in greater detail.

4 CHAIR PARKSY: And just before we ask for
5 comments, consistent with that would be not to include
6 any specific recommendations on those two subjects?

7 MR. BRANAN: That's correct.

8 CHAIR PARKSY: Okay, let's just pause.

9 I know Lee will have comments. So we'll see.

10 MR. LIPPS: Well, I think really just a
11 clarification.

12 I can understand where -- I think you said the
13 Legislative Analyst points out that school districts
14 don't bargain pensions, which would be correct. That
15 comes through the Legislature. However, the statement
16 that school districts don't pay pensions, they may not
17 make the pension payouts to individuals, but they do pay
18 into the pension system, as well as the employee. And
19 they pay a significant amount. So I just wanted to
20 clarify that one particular point.

21 MR. BRANAN: That is true. But unlike a local
22 agency, a city or a county, they're not -- they don't --
23 they rely on the State to also make part of the payment
24 for pensions.

25 MR. LIPPS: Yes.

1 CHAIR PARKSY: Dave?

2 MR. LOW: That's not completely accurate,
3 either, that there is a state portion that goes for
4 teacher retirement. There is no state portion that goes
5 for classified employee retirement into CalPERS. That is
6 fully paid, either by the school district or the
7 employee, with no state supplement.

8 MR. BRANAN: Okay.

9 CHAIR PARKSY: John?

10 MR. COGAN: The rollback initiative, as I
11 understand it, that's outside our mandate; right? I
12 mean, the Governor told us that he does not want benefits
13 of current retirees tampered with.

14 MR. BRANAN: That's true.

15 MR. COGAN: That really is --

16 CHAIR PARKSY: But I think -- your mike is not
17 on -- I think that because these issues have been raised,
18 either through public comment or otherwise, we just
19 wanted to make sure that the Commission understood we
20 were not going to attempt to address it in the context of
21 this report, and make sure that that reached concurrence
22 by everybody here.

23 Yes?

24 MR. CAPPITELLI: Yes, I support this for the
25 first part of this where it deals with the formulas and

1 any broad-brush recommendation.

2 I think it's important, though, if that's how
3 strongly we feel as a commission, perhaps somewhere in
4 the report we ought to state exactly what was just said
5 so that when people look through the report and they're
6 searching for that or asking the question as to why it
7 wasn't addressed, it will be clear to the reader why it
8 wasn't addressed.

9 And so I think you had -- the way that you
10 couched that I thought was good. If you could reduce
11 that to writing in some form that we could see, so that
12 we can include that in here, so that it will send the
13 message from the Commission as to why we don't feel that
14 a broad-brush proposal that rolls back something is
15 somehow going to address this issue; because we've spent
16 enough time up here to know that that is not the case.

17 CHAIR PARKSY: John?

18 MR. COGAN: That was the reason I raised the
19 question of whether making recommendations for specific
20 benefit levels is within the purview or not in the
21 purview of the Commission.

22 My understanding is that it was not in the
23 purview of the Commission, and so it would be best just
24 to avoid it and not try to take a position on whether we
25 might favor any initiative that would change benefits

1 across the board. I think it's a big mistake for us to
2 take a position on that; but more importantly, I think
3 it's outside of our mandate.

4 CHAIR PARKSY: I think if we couch any part of
5 the commentary on this subject, it can be couched in the
6 context of what the charge of what the Commission was;
7 and to reiterate the fact that the policymakers have said
8 benefits that had been promised will be met, and not
9 attempt to go beyond by trying to take positions one way
10 or the other; but make it clear that in creating this
11 charge, the Governor and the legislative leadership has
12 made that commitment.

13 Okay, Tom, you now may proceed ahead.

14 MR. BRANAN: Then if it's suitable with the
15 Commission, I'd like to move to the recommendations that
16 we've seen but that people have had concerns with or made
17 comments about.

18 CHAIR PARKSY: That's a good subject. We'll
19 see how you do going through that.

20 MR. BRANAN: Maybe since we've just heard from
21 the Controller, that would be a good place to start.

22 CHAIR PARKSY: Okay.

23 Dave?

24 MR. LOW: I'm just not have sure that jumping
25 back and forth is going to be a very productive process.

1 It might be simpler just to go through; and if there's no
2 objections, we just kind of move --

3 CHAIR PARKSY: Do you mean go through each one?

4 MR. LOW: In order, yes.

5 CHAIR PARKSY: That's fine.

6 As I said, I would separate out editing that
7 you may think still needs to happen. You'll have plenty
8 of opportunity to do that from -- we ought to have a more
9 complete discussion of the recommendations.

10 I think that we've identified a number of the
11 recommendations -- eight or nine; is that right?

12 MR. BRANAN: That's correct.

13 CHAIR PARKSY: -- where Commissioners have
14 said, "Let's have an open discussion."

15 I'm happy to kind of go through each one and
16 say, "Do you want this discussion," and as we come to one
17 that has been identified, identify it. But I just
18 wouldn't suggest that -- no one will have -- everyone
19 will have an opportunity to edit any of them. So
20 separate out those that you may want to edit from those
21 you want to discuss.

22 We've identified, I think, eight or nine that
23 everyone has said, "Let's discuss these."

24 MR. LOW: Maybe just go through --

25 CHAIR PARKSY: We can go through --

1 MR. LOW: Maybe go through those eight or nine,
2 and see if there's any that we want to go back and forth.

3 CHAIR PARKSY: That's what we're going to do.

4 MR. LOW: Okay.

5 CHAIR PARKSY: So you are going to identify
6 these eight or nine. Let's kind of go through those.

7 MR. BRANAN: The first one was
8 Recommendation 23.

9 DR. GHILARDUCCI: What are the other ones, just
10 so we know?

11 CHAIR PARKSY: Yes, why don't we list the eight
12 or nine that we're going to talk about?

13 MR. BRANAN: All right, although they will
14 probably appear out of order.

15 Let me see if I have this here.

16 In terms of -- some of these really are editing
17 or clarification, so I'll go ahead and mention those.

18 But number one is such, but it is minor.

19 CHAIR PARKSY: Just go through the numbers.

20 MR. BRANAN: Oh, you want to go through
21 everything?

22 CHAIR PARKSY: Yes, just so that the
23 Commissioners can know which ones you're going to put up
24 on the screen for discussion and which ones we're just
25 going to continue to edit.

1 MR. BRANAN: Okay.

2 MR. LIPPS: Excuse me, Chairman. After he's
3 done, if there are one or two that we want to add, we can
4 do it at some point?

5 CHAIR PARKSY: Certainly.

6 MR. LIPPS: Thank you.

7 CHAIR PARKSY: The whole purpose is so you can
8 see which ones we would openly discuss. Just make a
9 notation if there are others you want to add to that.

10 Once he's finished with that, we'll ask.

11 MR. BRANAN: Okay, all right. They are in
12 order:

13 Recommendation Number 10, dealing with
14 prefunding by the state.

15 Recommendation 23, which deals with --

16 CHAIR PARKSY: That's okay, you don't have to
17 explain. Just give the numbers.

18 MR. BRANAN: Recommendation 24, 29, 31, and 30,
19 and 33.

20 CHAIR PARKSY: Well, I am sure Number 9 will be
21 asked, so we ought to add Number 9 as well.

22 MR. BRANAN: And Number 9.

23 MR. LIPPS: One more time, please.

24 CHAIR PARKSY: Yes, 9 and 10, we'll talk about
25 as well.

1 MR. LIPPS: Once more through the numbers?

2 MR. BRANAN: That's just cruel.

3 That would be Numbers 9, 10, 23, 24, 29, 30,
4 and 33.

5 MR. CAPPITELLI: 31 also?

6 DR. GHILARDUCCI: 31.

7 CHAIR PARKSY: Okay, 9, 10, 23, 24, 29, 31, 30
8 and 33.

9 MR. BRANAN: That's correct.

10 CHAIR PARKSY: Okay, we'll get through all of
11 those, and then we'll come -- and then you can identify
12 any others that we'd like to have a full discussion
13 about, recognizing that all of the other recommendations
14 will be revised with editorial comments that have come
15 from everyone, and then sent around again for comment.

16 Okay, you want to work backwards; is that what
17 you're saying?

18 MR. BRANAN: Not necessarily. If I'm denied
19 being able to jump around --

20 CHAIR PARKSY: No, no, we're not denying you
21 anything. We just want to get through all of these.

22 That's all right. You can go in whatever
23 order you like. People can turn the pages to the
24 recommendations.

25 If you think we can get through several of

1 these a little quicker, if that's the method to our
2 madness, that's perfectly okay.

3 Go ahead.

4 MR. BRANAN: Well, let's start with
5 Recommendation Number 9.

6 CHAIR PARKSY: Okay. That will take you a
7 little while, but that's fine.

8 MR. BRANAN: Number 9, there really weren't
9 objections to 9 as much as it was connected with concerns
10 with Number 10. And some of the proposals, the
11 suggestions were that 10 be entirely eliminated and
12 that 9 stand in for both of those.

13 CHAIR PARKSY: Well, let's kind of step back a
14 little bit and talk about the difference between what we
15 can or should, or have the obligation to do in terms of
16 making a recommendation to the legislative leadership and
17 the Governor, vis-à-vis what the State ought to be
18 thinking about doing at some point in time, and what we
19 can do or should do vis-à-vis local authorities around
20 the subject of prefunding.

21 So general comments about the prefunding
22 policy, the concept, and then we can talk a little bit
23 about concerns about the recommendations.

24 Jim, do you want to start us off here?

25 MR. HARD: Yes. I'm more referring to 10,

1 which -- I think that from my understanding from all the
2 testimony and the data and everything and, frankly, our
3 experience in the process with state service and
4 collective bargaining, actually, we proposed prefunding
5 of health care back in the eighties; and the Deukmejian
6 Administration was not interested in that.

7 I think that prefunding is the optimum way to
8 deal with this, just as with retirement pensions. But
9 I don't understand why, in 10, when, in fact, our general
10 approach is to look at all the data, look at the
11 specifics of the financial status of the government
12 entity, look at the bargaining history.

13 In 10, we're going to ignore everything and
14 recommend that in the current budget year they begin
15 prefunding, which just seems to go counter to every other
16 entity we're looking at. We're suggesting they look at
17 their own specifics, but with the State of California
18 we're not.

19 And I think -- and now, we've even got -- I
20 didn't remember Gabriel, Roeder, Smith & Company, but now
21 we're even getting down to their specific -- maybe that's
22 where those dollar amounts were presented.

23 And I just think that it's not an appropriate
24 approach for any government entity, including the State.
25 I think that prefunding is a goal that both the

1 Administration and the Legislature should pursue and
2 create a strategy to get there. I'm totally in favor of
3 that.

4 But mandating it in one particular budget year
5 I don't think is tenable, actually. From any practical
6 point of view, it makes no sense to me with a \$10 billion
7 deficit. So I would want this significantly changed.

8 CHAIR PARKSY: And just a clarification.
9 There's no objection, if you would, to the policy of
10 prefunding.

11 MR. HARD: No, absolutely not.

12 CHAIR PARKSY: It goes back historically.

13 And, once again, the constituency that is the
14 beneficiary of this policy are the public employees.

15 Part of our mandate is to try to signal,
16 recommend to policymakers, how can you honor the promises
17 that you have made.

18 And I hear what you're saying, going all the
19 way back to the eighties, you certainly would be an
20 advocate of prefunding.

21 MR. HARD: Yes, I would be, as long as the
22 government entity looks at the facts that it's facing in
23 whatever budget process they have and bargaining process
24 they have.

25 CHAIR PARKSY: Okay, Bob?

1 MR. WALTON: Thank you.

2 I think this goes back to something Mr. Pringle
3 said earlier, that, you know, really this is one of the
4 primary focuses of why this Commission was created, was
5 to address this issue.

6 So I think that an up-front statement that the
7 State of California should establish prefunding as its
8 policy, that's a righteous approach, the right thing to
9 do, is something that needs to be said.

10 I don't think it needs to be said in the
11 context of the current budget. But I think going forward
12 with the rest of the recommendation, that the State
13 should consider the implementation of what was
14 recommended in the Gabriel-Roeder-Smith -- I assume
15 that's the Controller's report? That was what was
16 contained in the Controller's report?

17 MR. BRANAN: Yes, that's correct.

18 MR. WALTON: That's what you're referring to.
19 Since that's on the table, it's there, what's our view
20 of that? Well, the State ought to look at that and
21 consider implementing those recommendations, without
22 really respect to the current budget or not. It's just
23 something the State ought to look at. And it's their
24 decision as policymakers on whether or not they feel it's
25 appropriate at this time to go forward or not. But,

1 again, I think that the primary emphasis of this
2 recommendation is that prefunding the OPEB benefits is
3 the right thing to do.

4 MR. BRANAN: That's correct.

5 *(Mr. Cottingham entered the hearing room.)*

6 CHAIR PARKSY: Let's skip comments, and we'll
7 come back.

8 Curt?

9 MR. PRINGLE: Yes, I think this is very
10 consistent with Recommendation 9. If I were to modify 9
11 a little bit, I would say, "All public employers shall
12 identify," and use the word "shall" consistently, because
13 that is a stronger word that says, "This is not what you
14 should do, but you will do it."

15 But Recommendation 9 basically says all public
16 employees shall identify that obligation and identify a
17 strategy for prefunding that obligation. And if you
18 don't, it doesn't say you won't be able to pay your
19 employees, it doesn't say you'll have to stop doing
20 business; it says you'll have to publicly disclose what
21 your strategy is.

22 Number 10 is consistent because here, we're not
23 creating a mandate to a subordinate government in any
24 fashion; we're basically saying, "This shall be the
25 policy of the State of California, and here is an

1 identified strategy for prefunding." And if you choose
2 not to adopt it, it doesn't say it has to be adopted or
3 there's no other option or you have to take it out of
4 this current budget year. It says, "This is the strategy
5 for prefunding; and if you don't adopt it, you have to do
6 the same thing we're calling on in Number 9, and that is
7 identify a strategy by which you wish to address that
8 liability."

9 To me, not only does it state the public policy
10 that we're intending both for the State and the local
11 governments to be a preeminent public policy, but also it
12 says we understand that there's circumstances in any
13 budget year; and if you can't do it, express what your
14 plan is. And if their plan is "We'll start next year,"
15 or if their plan is, "We'll start in 20 years," you know,
16 they can make that plan and live with those consequences.

17 But the point is, I think it's kind of
18 fundamental to us on this point to say, you tell the
19 State that they should establish prefunding as a policy
20 and either do it or explain why they're not, and present
21 a plan by which they will address that obligation.

22 I mean, I think it's not saying that the
23 current \$10 billion hole has gotten another billion and a
24 half larger; it basically has said, set it as a priority
25 and publicly talk about how you wish to address this

1 hole. And I think that is an acceptable place for us to
2 be with enough wiggle room around it not to make it look
3 like we are unrealistic to the present budget
4 circumstances.

5 CHAIR PARKSY: Lee?

6 MR. LIPPS: Curt, if what you're suggesting is
7 essentially the insertion of some sort of phrase in the
8 beginning of Recommendation Number 10, that says that,
9 "The State should begin prefunding its OPEB liabilities
10 when fiscally practical," the insertion of that type of a
11 statement, I think that that's something --

12 *(Cell phone ringing.)*

13 MR. LIPPS: Five bucks.

14 MR. PRINGLE: I think they found my car keys.
15 I hung up on them, but I will try to get back to them
16 later.

17 MR. LIPPS: Then I would see it as also being
18 consistent with Number 9. We'd have to take on it the
19 second sentence of Recommendation Number 10, but --

20 MR. PRINGLE: So you believe, right at this
21 moment in time, that you are certain that this is not a
22 priority of the State Legislature and the Governor, and
23 that it is not fiscally possible this year?

24 See, I believe that's what the Legislature is
25 for, in its full analysis and budget deliberations.

1 We're not saying that they have to.

2 MR. LIPPS: Here, let me tell you what I'm
3 saying: Is that in an ideal world, prefunding is and
4 should be a priority. It takes care of some long-term
5 costs.

6 However, requiring prefunding now -- which is
7 what it says in its current fashion, as opposed to when
8 it's fiscally practical; and this next year, it is not
9 fiscally practical without severely impacting a whole
10 variety of programs or suspending some programs. But the
11 general statement about when it is fiscally practical or
12 that with all due -- you know, with all due speed, you
13 know, something along those lines, it doesn't make it a
14 requirement in this current budget year if the financial
15 realities are what we have been led to believe them to
16 be. You know, then I think we have two consistent
17 statements.

18 CHAIR PARKSY: We'll get everybody's comments
19 here.

20 The only thing I would urge everyone to bear in
21 mind is that there's only one hat we're wearing as
22 commissioners, and that is to step back and look at the
23 issue of making sure we recommend what's the best way to
24 ensure that the obligations that have been undertaken
25 will be met.

1 And if we collectively believe that prefunding,
2 as a matter of policy, is the best way, that's a
3 statement that should really come from this Commission.

4 I think there may be other priorities that may
5 come into play on a given year. And we're not naive so
6 we don't understand that. But I think that one of the
7 concerns that has been expressed over the months is that
8 perhaps, left alone, policymakers may choose courses that
9 are not either oriented around ensuring that these
10 obligations will be met, which I'm sure all public
11 employees would object to, and we would, or do something
12 that's not fiscally prudent.

13 So I think it's important that we have on the
14 record, at least, what we think, as commissioners, would
15 be the most prudent way to go.

16 Whether the policymakers adopt it this year,
17 next year, or whenever, that distinction, it seems to me,
18 we ought to be thinking about.

19 MR. LIPPS: Mr. Chair, when we make a statement
20 like, "This is the best way," that's sort of a blanket
21 statement that covers a multiplicity and a diversity of
22 public agencies, both large and small.

23 It may be the best way for perhaps some of the
24 larger entities due to the nature and the size of their
25 budgets. It may not be the best way for other public

1 agencies -- and I'm not thinking of just small school
2 districts, but primarily school districts -- who are
3 currently underfunded.

4 And if they were to believe that they had to
5 begin prefunding, that's going to impact the current
6 educational program in a severe way, and create its own
7 economic erosion, you know, for the students whose
8 education is being affected this year, so we can prefund
9 something 30 years out.

10 So I think it's very difficult for us to make a
11 statement to say that "This is the best way," and have it
12 apply to the variety of public agencies that we have in
13 this state. So we have to be very, very careful about
14 that and figure out a way how to differentiate under
15 which circumstances it might be the best way. And in
16 some cases, it may never be the best way.

17 CHAIR PARKSY: And exactly what you're just
18 saying I think has driven the staff to separate out
19 Recommendation 9 from Recommendation 10, exactly for the
20 reasons you've identified. Because a number of people
21 have said, "Well, why don't you just make it one
22 recommendation?" And it was really to try to address --
23 and I think you've made these comments before -- and it
24 was intended to do that.

25 MR. LIPPS: But even as we just take a look at

1 Number 10, we have to think about the impact that a
2 recommendation like this for next year would have on next
3 year's budget in terms of then the pressure to either not
4 fully fund programs that are currently being fully
5 funded, or to suspend Proposition 98, things of that
6 nature. Because we can only say it's an additional one
7 and a third billion dollars. But when on top of
8 \$10 billion, and we don't know where that's coming from,
9 we've dried up all of our other resources, it creates a
10 very different kind of problem that at least we need to
11 be cognizant of as we assess the strength of the
12 statement that we're going to be making, as opposed to,
13 "Look, prefunding is good when you can do it, when it's
14 fiscally practical. And the State of California should
15 take advantage of it when it's fiscally practical."

16 And that may come at some point. I don't know
17 that we should be creating as a matter of policy the
18 pressure that they do it next year and have to deal
19 with -- when they have a variety of other things to deal
20 with.

21 CHAIR PARKSY: Dave?

22 MR. LOW: Yes, I think that we're dealing with
23 several issues related to prefunding here. One is
24 whether it's the best practice or not.

25 Secondly, when, timing-wise.

1 And then third, this issue of separating out
2 state, locals, and schools.

3 On the issue of if it's the best practice, I
4 think that there are a lot of arguments to be made for it
5 being -- maybe not the best practice, but a very good
6 practice. It does offer the advantages -- full
7 prefunding offers the advantages of the best-assumed
8 interest rate, getting the fastest, guaranteeing the
9 benefit.

10 But even in addition to what Lee talked about
11 in terms of other budgetary considerations, there may be
12 situations where even from a health-benefit perspective,
13 it may not be the best practice. If you have a small,
14 fixed retiree, OPEB -- say, you're just giving the
15 retirees \$50 a month, it's fixed, it's in your budget. A
16 prefunding process is going to double that cost on the
17 short-term, at least, because you're setting money aside.
18 And maybe you can just absorb a fixed cost that's small
19 in a regular budget process. So I'm not sure whether
20 prefunding in that case may be the best practice.

21 But in the vast majority of cases, it probably
22 is. It's probably the preferred and the best practice.

23 And I'm comfortable with a strong statement
24 talking about the advantages of prefunding. But I do
25 think that this timing issue is really important. And

1 the fact is, I don't know what the Legislature will
2 decide as a priority; and certainly, I think that they
3 ought to consider prefunding as part of the next budget
4 process. But we do have to understand that adding
5 \$1.3 billion onto a \$10 billion budget deficit does
6 create a problem, and creates some very difficult
7 choices.

8 And I understand that we have a very fixed task
9 as a commission. But I certainly also take very great
10 heed in the gentleman's comments about the words we use
11 and the recommendations we make can be twisted to
12 people's advantage.

13 And if employers come to the table and say,
14 "I'm basically taking the recommendation that we need to
15 prefund, and we need to prefund now, and I know we have a
16 big budget deficit, so your choice is either we cut all
17 of these other programs or we maybe roll back your
18 benefits." Because that's the other thing that's going
19 to come to the table. If employers feel like they're
20 compelled to prefund, they're going to start leveraging
21 employees to try to roll the benefits back or limit them.
22 And that's one of the things that we've said we don't
23 want to see happen.

24 So we could be inadvertently sort of pushing
25 them in that direction by making the box smaller in terms

1 of timing. And I have very big concerns about that.

2 CHAIR PARKSY: John?

3 MR. COGAN: To me, there's no question that
4 prefunding is the right policy.

5 You know, there was a Commission I think we
6 heard about 80 years ago that established prefunding for
7 pensions -- that establish prefunding for pensions. And
8 now we've got a very good pension system for
9 Californians.

10 I've got the report here. The report says, in
11 describing the importance of prefunding, it says, "An
12 unsound system, that is one that's not prefunded, is
13 worse than none."

14 And I think that statement applies as well to
15 health benefits as it does to pension benefits.

16 And so I think the most important
17 recommendation we can make is what Bob and Curt said, to
18 say that prefunding is the right policy. And I think the
19 stronger we can make that statement, the more powerful
20 our Commission report is going to be.

21 Having said that, Jim makes an excellent
22 point -- I agree with Dave as well, and Lee -- that there
23 are timing exceptions to when you prefund.

24 I don't think, Lee, that there are other
25 exceptions but timing. There are periods of economic

1 difficulties where you might want to not put in some
2 money for prefunding because of other priorities. I can
3 see that. But I don't think that means that prefunding
4 is not the right policy.

5 And so to go to specifics, the idea in our
6 recommendation with respect to the State of having the
7 recommendation be with respect to the current budget, I
8 agree with Jim, let's take it out. Let's not say that
9 the State should do it in the current budget.

10 Having said that, Jim, I do think that we
11 should be urging the Legislature and the Governor and
12 local governments to begin prefunding as soon as is
13 practicable or as soon as is possible, to give some more
14 strength to our recommendation and our belief that it is,
15 indeed, the right policy.

16 And it seems if we make the kind of changes
17 that I think Curt is saying, Bob is saying, Jim, I think
18 I've heard you say, put 9 and 10 together, and have them
19 as one significant recommendation. We don't distinguish
20 between the State and the local governments -- that is,
21 for both of them prefunding is the right policy; and
22 prefunding as soon as is practicable is the way they
23 should go.

24 And I don't think we should get into
25 discussions so much about how or where the money should

1 come from when we begin prefunding. That's a job for the
2 Legislature.

3 CHAIR PARKSY: Connie?

4 MS. CONWAY: Well, I'm a little hesitant to put
5 any disclaimers on it simply because we're making a
6 recommendation. And I agree that I just think it should
7 be a strong recommendation.

8 How soon they act on it, whether they act on
9 it, I just think if you keep putting disclaimers on it,
10 like, "Well, not this year but next year," or "Whenever
11 possible," or that kind of thing, dilutes the idea that
12 it's a good idea. And I believe I have heard everyone in
13 here say that it's the right way to go.

14 And I also, just in my own mind, and this is my
15 thought, is that -- and I don't want to be a negative
16 person -- but no matter what we recommend, obviously, we
17 don't have the strength behind it to make it happen other
18 than our recommendation, and will they take it into
19 consideration. I'm assuming the Governor will. I don't
20 know about anybody else.

21 That's just my thought.

22 CHAIR PARKSY: Teresa?

23 DR. GHILARDUCCI: Since John referred back to
24 what we did 80 years ago, I'd like to amplify that. And
25 I'm going to speak to this idea that we just take the

1 first sentence of Recommendation 10.

2 And let me tell you why, without the rest of
3 the sentences, that's a very, very strong statement.
4 That means that we've done what California did with its
5 pension liabilities 80 years ago: That the system was
6 established because there was an immediate need, retirees
7 needed benefits, and there was a declaration that they be
8 prefunded.

9 With that declaration, that meant whenever
10 there was a consideration in the budget for raising
11 revenue or there was a surplus or the period -- for
12 whatever reason, there was extra revenue, it meant that
13 there was already an obligation for that revenue.

14 You also see that carry through when ERISA was
15 passed, and the same kinds of declarations were made to
16 companies.

17 Now, that was accompanied by the kinds of
18 strong statements and timing that we are kind of
19 approaching here, even though they were very specific and
20 they were actually over 20- and 30-year periods of time.

21 If you even think about the Social Security
22 history, there was a consideration that part of it be
23 prefunded. And by 1960, a third of it would be
24 prefunded.

25 The statement that it be fully funded was not

1 there. And so we're making a statement here that's much
2 stronger than the statements made for Social Security and
3 certainly Medicare.

4 So I think we could satisfy what we want
5 here -- and this is what I want to emphasize -- by just
6 having that first sentence. Because that tells the
7 Legislature there is never a time for a contribution
8 holiday; there's never such thing as a surplus that can
9 be claimed by another priority.

10 CHAIR PARKSY: Okay, Matt?

11 MR. BARGER: I'm not hung up on specific
12 wording on this, but I think we do need to make a strong
13 statement that it's the fiscally correct thing to do, to
14 prefund. So that sense has to get across.

15 I think the sense that there's only a
16 \$10 billion problem, there's actually a \$11½ billion
17 problem, you know. And they may choose not to deal with
18 it this year. I suspect they probably will. But that
19 doesn't get away from it, in fact, being a current budget
20 priority that they're making a conscious decision to
21 defer.

22 I think California actually sort of has an
23 obligation, as the State is the strongest entity, I think
24 to sort of be in a leadership role for the counties and
25 cities. And I think it's worthwhile sort of having a

1 specific recommendation for them as opposed to lumping
2 the two together.

3 And I'm loathe to put in restraints about,
4 well, fiscal -- any one year you might not want to do it
5 or whatever, but I think it vitiates the strength of the
6 point, which is prefunding is the right thing to do, and
7 you consciously are making a decision if you don't do
8 that.

9 So I don't want to vitiate it. I think we
10 should separate out the state. And I think making it as
11 clear as possible that prefunding we think is the right
12 thing to do should come across.

13 I could live with something like what Teresa
14 was saying I do.

15 CHAIR PARKSY: Bob?

16 MR. WALTON: In looking at all three of the
17 recommendations as they're currently listed, really, I
18 think Recommendation 11, where you say "public agencies,
19 including the State of California" -- it's everyone,
20 "providing OPEB benefits should consider adopting
21 prefunding as a preferred strategy." To me, that's the
22 foremost statement.

23 "All public employers should identify their
24 OPEB liability." That's true.

25 As far as Recommendation Number 10 -- and it

1 doesn't matter to me whether these are all rolled into
2 one recommendation or still separate in the three -- the
3 Recommendation Number 10, the State of California, this
4 Commissioner has heard testimony about there's two
5 specific recommendations been presented regarding the
6 OPEB liability: One contained in the Controller's
7 report, referred to as the Gabriel, Roeder and Smith
8 report, and we ought to focus the Legislature towards
9 that, saying, "This is something you ought to look at.
10 Consider this."

11 We're not saying when to adopt it, how to adopt
12 it, just look at it.

13 The other is the director of Finance made a
14 presentation to this Commission about another approach,
15 the hybrid approach. The Legislature should look at
16 that.

17 These are options to consider, and I think we
18 should point them to at least two options considering
19 prefunding as a preferred strategy.

20 CHAIR PARKSY: Curt?

21 MR. PRINGLE: Well, I guess I think they should
22 be distinct recommendations. I think we should, again,
23 be very clear with the State. I guess even though I
24 might be mad at John's comments, Teresa softened it a
25 bit.

1 And I do see, in fact, that the first sentence
2 of Recommendation 10 is the strongest; but I don't think
3 we should just leave it hanging like that. And maybe I
4 could just offer a suggestion that, if people feel good
5 with the first sentence -- which I hope everybody does --
6 then I would offer a second sentence that says something
7 like, "The Governor and the Legislature should present in
8 this year's budget a prefunding strategy to address the
9 State's OPEB liability."

10 And just -- again, not only should we say,
11 "Yes, this is the preferred option," but I think we
12 should say "and do it now, come up with a plan, whatever
13 your plan is."

14 I mean, to tell someone to begin the process of
15 prefunding doesn't say "prefund everything," it means
16 begin the process of prefunding. If that's \$100 million,
17 if that's \$50 million, if it's a billion dollars, I think
18 it starts that process of showing the Legislature that
19 this has to be taken seriously.

20 This is a tough budget year. No one on this
21 dais is suggesting that in this tough budget year we
22 should suspend all of the collective bargaining
23 agreements in the state and pay employees less. No one
24 suggests we should take any action that is improper that
25 way.

1 We, this body, are focused on this issue.
2 Therefore, for us not to say the Legislature should
3 address it as soon as possible, I think is setting aside
4 our responsibility.

5 Again, we are not -- maybe by referencing
6 directly -- and maybe, Bob, "We can say the Governor and
7 the Legislature, in considering the GRS report of
8 May 2007, shall present in this year's budget a
9 prefunding strategy," or something at least referencing
10 that, so it's not like we're avoiding that.

11 But, again, I want to make sure we call on them
12 to say, "Okay, now, we're calling on other agencies to
13 come up with the strategy. State, this is your job to
14 come up with a strategy this year as well." And I would
15 feel comfortable that way.

16 CHAIR PARKSY: Ron?

17 MR. COTTINGHAM: I think Commissioner --

18 CHAIR PARKSY: You have to push the middle
19 button there, the little black button.

20 MR. COTTINGHAM: I think actually Commissioner
21 Pringle has hit the nail on the head. He has echoed
22 exactly what the GASB people have said in their written
23 recommendations and in their oral presentation to this
24 commission, is that you don't need to pay off your
25 liability, what you need to show is that you have a

1 strategy.

2 So if the emphasis is to give the Governor and
3 the Legislature the chance in this budget cycle --
4 because we know, again, they're in a very difficult
5 budget cycle, that their deficits have already been
6 mentioned -- it comports with exactly what GASB has said,
7 is, "Show us a good, viable strategy or plan for
8 addressing your OPEB liability."

9 So I think that would be an excellent
10 suggestion to carry forward as a recommendation from the
11 Commission.

12 CHAIR PARKSY: Thank you.

13 Lee?

14 MR. LIPPS: I do agree with Curt's second
15 sentence. But I --

16 CHAIR PARKSY: No, no, Curt had about
17 15 sentences there. You can identify the second one,
18 but you ruled out all 14 of the other ones?

19 That's it?

20 MR. LIPPS: Well, okay, yes, yes.

21 However, I am not comfortable with the first
22 sentence as it is currently written, and that was sort of
23 Curt's preamble.

24 I understood what Teresa was trying to say.
25 And if, in fact, the first sentence were to take out the

1 word "current" and just say "prefunding as a budget
2 priority," take out the word "begin," "and prefund its
3 OPEB liabilities," adding in John's phrase, you know,
4 "when fiscally practical" or "whenever practical,
5 whenever fiscally practical," then I'm comfortable with
6 the sentence that way.

7 That first sentence right now says it should
8 begin prefunding this year. And I don't think that
9 that's a responsible recommendation.

10 CHAIR PARKSY: Jim?

11 MR. HARD: Going back to different issues:
12 One, I did not hear everybody agree that prefunding
13 was -- I heard Lee, and it sounds like there's a
14 difference of opinion -- and Dave say that it is perhaps
15 possible that prefunding in certain circumstances is not
16 the preferred approach; so I am in favor of keeping these
17 recommendations separate.

18 I think it's appropriate for us to have a
19 recommendation for the State of California. It is the
20 body that created this commission, the Governor. It's
21 hard for me to tell from what people have said whether I
22 really agree with them or not.

23 CHAIR PARKSY: We'll give you a chance. Don't
24 worry.

25 MR. HARD: Then I liked what I heard from

1 everybody, and most of what I heard from everybody, and
2 everything I heard from a number of people.

3 I think that Bob Walton is right that we should
4 have specifics, point them to -- I don't mind pointing
5 them to this; and I want the State to begin prefunding,
6 but I want them to be able to look at the revenue and
7 obligation, facts, and everything else when they do it.

8 So I don't -- and I agree with Matt, that I
9 don't need a phrase that says, "Well, if fiscally
10 feasible," or whatever, I don't need that there. I think
11 that I agree with Lee, that I took it, to begin with,
12 "the current budget year" means this budget. Put it in
13 this budget and move it. And I hear the nuance that,
14 "Well, it's not full funding," which is something that I
15 don't think is practical in this budget year.

16 So these other sentences, I need this whole
17 thing -- I would want it rewritten along the lines of
18 what I've heard. But collectively, I don't know how to
19 put all these comments together. Except --

20 CHAIR PARKSY: Our job will be to try to make
21 something out of this sausage.

22 MR. HARD: Right.

23 So I think we should have a statement -- a
24 strong statement about prefunding for the State, not for
25 other entities, because the State is the size where it's

1 proven it works for retirement. I think that should be
2 there. We don't need a qualifying phrase, I don't think,
3 in it.

4 I don't think it's appropriate to be saying
5 "the current budget year." I think they should have a
6 strategy, I think we should point them to things. And I
7 think that they should -- the Legislature and the
8 Governor should make public their strategy. And if they
9 don't have a strategy, well, then they'll have to make
10 that public also.

11 So those are the things, I think.

12 And I'll be looking forward to seeing the words
13 on the piece of paper.

14 CHAIR PARKSY: Okay.

15 MR. HARD: Unless we want to do it --

16 CHAIR PARKSY: No, no, we want to get -- on
17 these issues where people wanted a discussion, we wanted
18 to get a sense here. We'll make some suggestions of an
19 approach before we're finished here.

20 Paul?

21 MR. CAPPITELLI: I just had a comment, and that
22 is that -- and with all due respect to my colleagues and
23 their concerns about whether or not this somehow
24 translates into something else falling off the table of
25 some great importance, I think we're taking a step back

1 in time here with spending too much time on going back
2 and revisiting whether or not the wording on this is
3 appropriate.

4 The reason we've come up with this wording is
5 that at prior commission meetings we've heard testimony,
6 and we've already vetted out a number of things to get to
7 this, because I believe we could probably reach consensus
8 on one thing, which is that prefunding of health care is
9 the best approach to address the situation or the crisis
10 at hand.

11 And any other ancillary recommendations that we
12 make, whether it be to the State or other local entities
13 or whatever, it's really not our concern as to whether or
14 not they have the money to do it right now or whatever.
15 We need to make the statement that you asked the
16 Commission to come up with a strong recommendation as to
17 how to address the issue, and we've done that.

18 To go back now and to try to wordsmith this
19 recommendation so that somehow we make it clear that,
20 "You can do it, but if you do it, we don't want anything
21 else to suffer," that's not really within our purview or
22 our challenge. I think we're taking a step back in time
23 as a group to go back and to revisit this. I think we
24 need to figure out a way that we can live with the
25 overall recommendation if we need to make some minor

1 adjustments. But overall, I think this addresses the
2 issue at hand.

3 CHAIR PARKSY: Is there anyone that would
4 either object to or feel that the general statement that
5 John made or that Paul made about prefunding is -- we'll
6 do the words right -- but prefunding is the best or the
7 right policy to approach funded OPEB liabilities? Is
8 there anyone that would feel that they would object to a
9 strong statement?

10 Put aside timing, put aside everything else.
11 Just on the issue of what's the best policy, consistent
12 with what was said -- 80 years ago, is that what --

13 MR. COGAN: Uh-huh.

14 CHAIR PARKSY: Is there someone here that would
15 feel that's not the right approach?

16 MR. LIPPS: To refer back to something I said
17 earlier, Mr. Chair, it's the ideal approach. It may not
18 be the right approach for every public entity. There are
19 some public entities where pay-as-you-go may make much
20 more sense due to the somewhat limited size of their
21 obligation and/or duration. It may not be -- prefunding
22 may not be their best option. They may have better
23 things to do with their money in their programs or their
24 infrastructure.

25 So to make the blanket statement that it is the

1 best approach, I do have a little problem with that in
2 some perhaps limited cases.

3 MR. LOW: Gerry?

4 CHAIR PARKSY: Yes?

5 MR. LOW: I agree. The fact is, why would I
6 want to set up an irrevocable trust, and the management
7 systems that they incur, and the administrative cost of
8 that, if my OPEB liability is really a promise to pay
9 every retiree \$50 a month, it's just not fiscally
10 practical in that case.

11 So in the vast majority of cases, I would say
12 yes. But there are going to be exceptions; but the words
13 we use, I think we have to choose them very carefully.

14 CHAIR PARKSY: And I think that's right.

15 Let's just separate out our recommendation to
16 the State, do we feel that's the best policy?

17 Is there anyone that would object to that?

18 *(No audible response)*

19 CHAIR PARKSY: Okay, so we can start with a
20 very strong statement about the best policy as a
21 direction to the Governor, the legislators, the State.

22 From there, I think we've got a little bit of
23 work to do. But I do think that if we can come out with,
24 consistent with what was said about pensions and taking
25 into account some things, I think we will be doing a good

1 public service for the constituents that we're here
2 collectively to represent, in a sense.

3 I mean, we're here to basically send a message
4 to public employees that, "There have been promises made
5 to you, and we're going to recommend policymakers how
6 those are going to be honored, so that at the end of the
7 day, you'll get them."

8 So I think we ought to -- and, again, this is
9 not meant to be a final sign-off on anything. But I
10 think it sounds, at least to me, like a separation of the
11 two makes sense, for local authorities and the State, the
12 way the recommendations are now being done. And if
13 you'll give us some liberty, we'll try to revise both of
14 these consistent with what was said.

15 But to make a very strong, very clear statement
16 at least to the state policymakers that this is a policy,
17 in effect, that is right, that is prudent, and that you
18 shouldn't avoid indefinitely.

19 Okay, let's keep going.

20 MS. BOEL: That's a little tough, Gerry, but
21 we'll try.

22 CHAIR PARKSY: Well, I assure you that I will
23 be working closely with the staff.

24 MS. BOEL: I hope so.

25 CHAIR PARKSY: And we will recirculate for

1 editing.

2 Okay, Tom?

3 MR. COGAN: Gerry?

4 CHAIR PARKSY: Sorry.

5 MR. COGAN: I don't want to let this go. I
6 think the staff needs a little bit more clarification,
7 and we are run up against a little bit of a deadline.

8 CHAIR PARKSY: I'm sorry, go ahead.

9 MR. COGAN: I'm wondering if we can talk a
10 little bit about why we would have a different
11 recommendation for the State --

12 CHAIR PARKSY: I'm sorry, we should have
13 clarified that.

14 MR. COGAN: -- and for the localities.

15 Dave and Lee, as I heard both of you, am I
16 right in thinking that it's because there are some
17 exceptions that might be out there for the localities,
18 small localities with small OPEB benefits and the like,
19 is that really what distinguishes the state from the
20 localities here? Or are you thinking something else is
21 the reason why we want to have separate recommendations?

22 MR. LIPPS: I'm thinking of the local
23 agencies -- and I'm not limiting it just to school
24 districts -- that do offer limited OPEBs, perhaps just up
25 to age 65, maybe just for three years, the amount that

1 they expend each year is 1 percent, a half of a percent
2 of their budget. It's not much more than that. They're
3 not projecting it to go up.

4 It makes perfect sense for them to spend
5 \$125,000 as part of their regular budgeting process year
6 after year after year. It's not impinging on their
7 program; and it doesn't make sense for them to start
8 putting, you know, \$300,000 away extra to reach a
9 full-funding model when the cost is perfectly -- and
10 impact their program this year, as opposed to this is a
11 perfectly manageable cost. They don't see any big
12 escalators in all the rest of that.

13 When we think about retiree benefits, we've had
14 these benefit packages around also for 70 or 80 years in
15 some fashion, without any prefunding whatsoever.

16 So there was always an unfunded liability, and
17 it hasn't destroyed -- it's starting to impinge a little
18 bit on some of the local municipalities, but it hasn't
19 destroyed the economies as perhaps may have been
20 predicted 70 or 80 years ago when people started --
21 however you started calculating unfunded liabilities.

22 I'm just saying that for some public agencies,
23 it depends on their finances, the money they have coming
24 in.

25 I think a good example is in our case profiles,

1 was Encinitas School District. They were able to do some
2 prefunding, but they were able to do some prefunding
3 because I believe they're a basic A district, which means
4 that they get more money on a per-student basis than your
5 average school district due to property taxes and so on.
6 They're able to put some money away for prefunding. For
7 them, it may make some sense. But for others, they may
8 just be a manageable expenditure on a year-to-year basis
9 that doesn't impinge on their program, and they don't see
10 a -- there's no foreseeable problem.

11 DR. GHILARDUCCI: Gerry?

12 CHAIR PARKSY: Teresa?

13 DR. GHILARDUCCI: I want to state my
14 principles, and then talk about the language around it
15 later.

16 These are my principles: That a future promise
17 should be partially funded or fully funded. Partially
18 funded is fine with me. Because that identifies that
19 it's irrevocable. So even if it's 20 bucks you're
20 promising for a three-year period that you're promising,
21 and it's very small, there should still be a liability
22 calculated for it and a plan to pay for it, even if it's
23 partial. Because if it's not prefunded, then I would
24 consider that de minimis benefit revocable.

25 So the only way to promise retirees that

1 they'll get what they're promised, no matter how large,
2 is that the liability is measured and it is partially
3 funded.

4 MR. COGAN: Teresa said the principle far
5 better than I have. I think it's the principle -- it's
6 the principle that should guide us.

7 I would be a little bit stronger and say "fully
8 fund promises as they are incurred."

9 And Teresa said earlier that we're hearing a
10 lot about the fear that retirees have, that they're not
11 going to get record health benefits.

12 Why is there that fear out there? One simple
13 reason: Because the benefits haven't been funded; right?

14 And so I don't see, even for the small
15 districts or even the districts that have low OPEB
16 benefits, Lee, I don't see why we should make an
17 exception for them.

18 The only exception that I can think of, the
19 only rationale for an exception, would be if the costs of
20 establishing prefunding of the administrative costs and
21 so forth outweigh the benefits to the workers, but you
22 don't have to set up a big-time trust if you're a small
23 entity. You could put the prefunding money in a bank
24 account. And I don't see, at the end of the day, that
25 even these high administrative costs are an argument for

1 having an exceptions policy for the localities or the
2 districts.

3 And so I'm wondering if it's not better and
4 more powerful to put the two recommendations together,
5 if, indeed, the only reason for keeping them apart is
6 that there are exceptions at the local level. Unless we
7 can identify some real clear exceptions, I think, Lee.

8 CHAIR PARKSY: Yes, Curt?

9 MR. PRINGLE: I guess I don't understand why
10 we're trying to drive to say that we're not a state
11 entity and should have a different premise to present to
12 the State. I mean, we can't mandate local agencies to do
13 certain things unless we want to pay for it.

14 So to say: "Come up with your plan, develop a
15 plan, and then create a prefunding strategy or an
16 alternative" is really what we're saying in 9.

17 I don't want that to be the recommendation of
18 the State. I want to be more direct. I want to be
19 harder. We are a state agency, and we can make the
20 hardest possible recommendation to the State.

21 We can't make that similar recommendation to a
22 local agency, because once we say "You must prefund to
23 this level" or "You must begin prefunding this year"
24 or -- it's a different relationship we have in terms of
25 making those statements.

1 So that's why I think there's value in saying,
2 "Yes, everybody should create this plan as presented
3 under Recommendation 9. And the State, yes, create a
4 plan, but start as quickly as possible to prefund, and
5 this is what you need to do," so it just bridges off of
6 Number 9. But I think it does allow us to then
7 differentiate the State because we are talking to the
8 State, and we are being precise. And we don't have to --
9 when we talk to the State, we're not getting muddled up
10 into really this disproportionate of districts and
11 governments, in terms of size and programs. I mean, we
12 know exactly what the State has and what the State
13 doesn't have -- money.

14 But the point is, at least we can have that
15 discussion clearly with the State.

16 And I think that gives it more value. And I
17 think it will be a much clearer presentation to the
18 Governor and the Legislature what we mean than to say,
19 "We're going to lump in -- oh, when we're talking about
20 all government employers should do this, yes, and the
21 largest one in California should, too," to me, that is
22 really a weak presentation as opposed to, "Yes, all
23 governments should do this; and, by the way, State, you
24 need to do this and be aggressive in that action." I
25 think it makes it much clearer from a state-directed

1 commission's perspective.

2 MR. COGAN: Okay, I'm not disagreeing with you.
3 I'm not disagreeing with you at this point.

4 It's just not clear to me, if we're not going
5 to recommend to the State that the State begin to fund
6 these in the current budget -- if we're not going to do
7 that, then what's the difference in the specificity of
8 the recommendation to the locality versus the State?

9 MR. PRINGLE: Well, I'm not giving up on the
10 first premise.

11 MR. COGAN: Ah. Okay.

12 MR. PRINGLE: I still think it's important to
13 begin that process --

14 MR. COGAN: I understand.

15 MR. PRINGLE: -- and also to be very clear in
16 the second sentence of Recommendation 10, which I
17 understand staff is going to formulate for us.

18 MR. BRANAN: Right.

19 CHAIR PARKSY: I do think that -- well, two
20 separate things.

21 Curt, you've certainly articulated the reason
22 for separating out the recommendations; that's one of the
23 main reasons. I think that at least what I've heard is
24 that the Commission is certainly comfortable with being
25 on record about prefunding as a matter of policy, and

1 especially with respect to the State.

2 I think that we'll try our hand at avoiding a
3 directive that full prefunding happened in the current
4 budget. I think you could have read the recommendation
5 that is on the table that way. And that may not be
6 either practical or certainly not consistent with
7 everyone's point of view.

8 However, I think we want to see if the notion
9 of saying to the State policymakers, "It's important not
10 just that this policy be identified for you, but that you
11 begin." And "begin" may be a dollar or it may be
12 a billion and a half dollars. But I mean, either it's
13 going to happen or it's not going to happen. And I
14 think, frankly, all of the people that showed up at our
15 hearings, all of the people that many of you are
16 representing, want to have some assurance that this
17 process will happen.

18 And so I think without trying to be too
19 dogmatic about the notion of full prefunding in the
20 current budget, which I do think sounds like really does
21 cause some real, very legitimate concerns, I do think
22 that the audience that has been before us, what we've
23 been created for, is looking for us to push the
24 policymakers to begin a process that will assure them
25 they're going to get their benefits.

1 And so I think let's try, in the context of --
2 and I think John's point is right, if we said nothing,
3 then we could probably collapse the two. If we said
4 nothing about beginning, I think we probably should
5 collapse the two. But by saying that, I think that's a
6 separate reason for, really, addressing the State, and
7 still taking into account at the local level a myriad of
8 different issues that may have to come up in the current
9 period.

10 Does that help you at all, Tom?

11 MR. BRANAN: Yes, Mr. Chair.

12 And I would like to suggest that Recommendation
13 Number 9 also might give comfort to some of the
14 Commissioners who are worried about smaller agencies not
15 being able to -- or feeling that they're being forced
16 into something that doesn't fit their needs.

17 CHAIR PARKSY: Right.

18 Do you mean, the way in which you phrased
19 Number 9?

20 MR. BRANAN: Well, the way number nine is
21 written, it makes it clear that if you did have an agency
22 that, say, set aside a few dollars a month, that they can
23 look at their own circumstances and decide if they need
24 full-blown prefunding, a bank account, or whatever it is.

25 CHAIR PARKSY: Well, I think consistent with

1 what John was seeking on Number 9, recognizing that you
2 need to take different things into account, I think we
3 ought to think a little bit about if a local agency is
4 not going to begin to prefund, they ought to explain what
5 their rationale is and why to their constituents, because
6 it places in jeopardy the promises that they have made.

7 MR. BRANAN: And the last sentence of Number 9,
8 it does address that.

9 CHAIR PARKSY: Well, yes. But, again, the only
10 question I would have is alternatives.

11 I mean, I think that if we really want to be
12 behind the concept of prefunding, recognizing there may
13 be -- somebody may come up with an exception. I'm not
14 quite sure one has been identified. The local agency
15 ought to be on the line to explain to their constituents
16 why they are not doing it. And it doesn't quite say it
17 quite that way, I don't think.

18 MR. BRANAN: Okay.

19 CHAIR PARKSY: John?

20 MR. COGAN: At the risk of --

21 CHAIR PARKSY: No, no, that's okay.

22 MR. COGAN: Tom, when I look at 9, I see, quite
23 honestly, something that's far too weak for what I would
24 hope this commission can accomplish.

25 Identifying the liability, while they have to

1 do that under GASB; identifying prefunding options, I
2 believe that's the charge of our commission. And it
3 looks like we're kind of foisting it off on them; and
4 then determine such a strategy, if such a strategy is
5 appropriate, that gives them the leeway to say, "No, you
6 don't want to prefund," which is why I say that it's too
7 weak.

8 And so I would hope that if we could recraft 9,
9 if it's separate from 10 -- if we recraft 9, start from
10 scratch and not try to work off of that language. Paul
11 may have concern about it.

12 But it just seems to me it doesn't say
13 anything. It says, "Do whatever you want to do."

14 CHAIR PARKSY: Well, again, if it's consistent
15 with a belief by the Commission that prefunding, as a
16 matter of policy, is overall the best policy; but by
17 saying to the local authority, "You have to come forward"
18 or "You should come forward and explain why you're not
19 going to begin," I think you're moving -- recognizing
20 there may be a reason -- we haven't been able to identify
21 it -- they may have a reason for doing it, and Lee may be
22 able to identify it -- but it would place the onus on the
23 local authority to, in fact, go against the general
24 policy, which we think is the most prudent policy.

25 MR. BRANAN: Okay, that sounds good.

1 CHAIR PARKSY: Teresa?

2 DR. GHILARDUCCI: Just for the sake of history,
3 in the 1920s, in the 1950s, oftentimes in recessions,
4 very poor employers and their employers negotiated
5 pension plans. They could not afford anywhere near a
6 significant funding. But they put a penny an hour, two
7 pennies an hour, and they built up. And the reason why
8 is because the employer and the employees said, "This is
9 a promise that we'll keep."

10 And so the only reason I can think of for not
11 prefunding, even at the level they can afford it, is that
12 it's a revocable benefit, and it's not a promise.

13 CHAIR PARKSY: Yes, Matt?

14 MR. BARGER: Just from sitting here, listening
15 to this debate, is how striking the contrast between what
16 the approach is for pensions when we're not even talking
17 about doing anything other than what is necessary to fund
18 them going forward, and OPEB saying, "Well, it's
19 important but it's clearly not as important as pensions
20 because those aren't on the table in terms of filling a
21 hole."

22 I keep coming back to probably a stronger
23 statement, too. And personally, if it was me, I would be
24 telling, "Look, given a \$11½ billion hole, not a
25 \$10 billion hole, you can choose not to put some of that

1 money aside, but you'd better be pretty conscious that
2 you're doing something important; and you are vitiating a
3 promise you're making, to some extent."

4 The other point I'd make, which nobody's
5 touched on, but which is pretty obvious, they've got a
6 10 or 11½ billion dollar problem this year, they're going
7 to have another problem next year.

8 So instead of just saying, "No, well, it's just
9 this year" kind of misses the point that, no, it isn't.
10 And "If not now, then when" sort of questions come up.

11 So I don't feel a need to tell the State of
12 California you have to put a billion and a half dollars
13 against the budget next year, but I do feel the need to
14 say, "Look, this is every bit as important as pensions.
15 And if those are funded, these should be funded."

16 And I take it from both honoring promises that
17 are made to workers, but also saying, "You know, look,
18 these promises were made, you've got to fund them, you've
19 got to pay for them. You can't just make promises."

20 CHAIR PARKSY: And they have gone beyond that.
21 They have said they are going to.

22 MR. BARGER: Yes.

23 CHAIR PARKSY: So they certainly have an
24 obligation to identify and do it.

25 Okay, let's take our hand a little bit here. I

1 will work closely with you on seeing if we can't come up
2 with something on these two recommendations.

3 Okay, Tom?

4 MR. BRANAN: The next recommendation we're
5 looking at is 23.

6 And you heard from the Controller's
7 representative today. And I would just say on that, that
8 I do feel that the request -- the idea that this should
9 be put in statute is a valid one. And you can just look
10 at other reports that the Controller does, such as the
11 pension report. That was also set out in statute. So
12 I don't feel any need to reconsider what has been put
13 before you in terms of asking for legislation.

14 CHAIR PARKSY: Does anyone here feel any
15 differently about that? I think Curt made a good
16 statement about that.

17 Does anyone feel differently?

18 *(No audible response)*

19 CHAIR PARSKY: Okay. Anything else that you
20 would suggest altering there?

21 MR. BRANAN: No. But I will say that Stephanie
22 and I met with the Controller's staff earlier this week,
23 and we had a very good meeting, and they seemed quite
24 interested, as you heard earlier today, in pursuing this
25 OPEB report. So it really is getting down to just

1 questions of how best to do it.

2 But I'd say there's even an eagerness there to
3 do it.

4 CHAIR PARKSY: Lee?

5 MR. LIPPS: Gerry, the only concern that I have
6 is one that I have raised earlier with this. The report
7 itself, I have no problem with, and even in
8 Recommendation 24, the word "should" I think should be
9 changed to "shall." You know, it will come out each
10 year, as it's already required to be done.

11 My only concern has to do with when we mandate
12 it -- I'm a little reluctant to mandate something of
13 local agencies that then generates a mandated cost
14 reimbursement that the State in recent years has not been
15 funding. That's just my general concern.

16 I also know from experience that if submitting
17 the information is voluntary, that a lot of local
18 agencies won't submit it for a variety of reasons.
19 Usually very small ones, not so much the larger ones.

20 And I don't know how we overcome that. I just
21 hate mandating a cost on somebody who will not be
22 reimbursed for it. And certainly our counties have faced
23 that with some of their election expenses over the last
24 three or four years. And certainly that's been happening
25 with school districts.

1 CHAIR PARKSY: Bob?

2 MR. WALTON: You know, I think you have to look
3 back at the process that's going to be used. GASB 43 and
4 45 has already mandated all public employers to report
5 this information on their financial statements. That's
6 already there. So this commission isn't doing anything
7 regarding a mandate in that regard.

8 Current law requires public employers to report
9 financial data, which will include this OPEB liability to
10 the State Controller. That mandate is already there.

11 What this recommendation is mandating is the
12 Controller to produce a report specific to OPEB benefits
13 based on information they're already required to
14 accumulate from public employers. I believe that's
15 correct.

16 MR. BRANAN: I believe it is.

17 MR. WALTON: So this isn't an extra obligation
18 on public employers at all. That obligation is already
19 there. It's just a matter of the Controller to take that
20 information and prepare a report like they do today for
21 pensions, specific to OPEB benefits.

22 MR. BRANAN: That's our understanding as well.

23 MR. LIPPS: I don't think school districts will
24 see it that way.

25 MR. CARTER: Thank you, Mr. Chair and Members.

1 The only comment I would make in that regard is
2 to what degree the Commission will be requesting the
3 information that goes beyond the GASB standards. And I
4 think you're going beyond that. And so if that is the
5 case, and recognizing that we do have existing channels
6 and requirements there, Mr. Walton, you're absolutely
7 correct about that, that there are some basic
8 requirements. To what degree you go beyond that would be
9 questionable, to what degree it is mandatory or
10 voluntary. And we just simply think that we have a
11 channel in place to accommodate this commission.

12 To what degree you want to go, to what
13 statutes, legislation, we'll be happy to work with you on
14 that. We are eager to join with you simply because it's
15 the right thing to do.

16 Thank you.

17 CHAIR PARKSY: Curt, did you have a comment?

18 MR. PRINGLE: Well, I think we're just, for
19 some reason getting all muddled up in stuff.

20 I totally agree with Bob. But I'm looking at,
21 data should include a brief summary of benefits. Even if
22 we have to reimburse for that, I think it's pretty handy.

23 "Relevant actuarial assumptions." Well, I
24 believe that is a requirement in the GASB reporting, so
25 that's not anything new.

1 "Including but not limited to mortality and
2 retirement rates." That's foundational to what they're
3 going to be presenting.

4 "The rate of medical affiliation and the rate
5 of return on assets used in their estimation." I mean,
6 if that is something that they do not have readily
7 available, then I think a mandate would be good to at
8 least make sure they have it readily available.
9 Otherwise, we're asking for four or five things, and I
10 have a hard time to think that that's a big cost factor.

11 Now, I know public agencies will always try to
12 seek reimbursement from the state for every, quote,
13 mandate. But at some point along the way, I believe this
14 information is available in the Controller's office.
15 What we're mandating here is the Controller to make it
16 available in some consistent format.

17 CHAIR PARKSY: Is that correct, from your
18 standpoint, Tom?

19 MR. BRANAN: Yes. And also part of our first
20 meeting with them, and something we'll follow up on, is
21 going over the survey information that this commission
22 asked through its initial survey, and deciding how that
23 could better be done with subsequent surveys.

24 So we are looking at what will be included.

25 CHAIR PARKSY: Any other comments?

1 MR. LOW: Yes, Mr. Chairman.

2 CHAIR PARKSY: Sorry, Dave.

3 MR. LOW: We've just gone through something
4 very similar to this. We did a bill a few years ago,
5 AB 58, and it's was to study the -- and it relates to
6 some of your other recommendations -- it was to study the
7 value of creating a statewide pool for school districts
8 and the cost benefits of doing that. The study was just
9 completed.

10 I can tell you that the practical job of trying
11 to just find out what school districts' health benefits
12 was enormous. And we have huge holes in that still.

13 So the brief summary of benefits, while it
14 sounds very easy, I can guarantee you it will be an
15 enormous task.

16 So I'm thinking that the Controller's office
17 has some very legitimate issues here that you may want to
18 sit down with them and talk about what is readily
19 available and easily attainable that will give us a
20 report that gets us what we need for a comparison basis
21 on OPEB. Do we need a brief description of the benefits?
22 Maybe not. Maybe we just need to know what the OPEB
23 liability is and what their local OPEB GASB-required
24 report says, and we provide a good comparison.

25 So I think we do need to sit down with the

1 Controller's office and work with them so that they can
2 provide us a valuable report; because I know there's a
3 law that says that school districts have to report the
4 crimes committed on their campus. There's a local
5 requirement that says, "You've got to record the crime.
6 Then you've got to send it to the Attorney General's
7 office, and the Attorney General is supposed to fill out
8 a report." They could never get that report on time.

9 They had to do a law that said that
10 superintendents would be personally fined on their
11 salaries in order to make them report that information.
12 And you can imagine the kind of uproar that that created.

13 So it's not as easy as it sounds; and so I
14 think we need to work very closely with the Controller's
15 office so that we get a practical report that's
16 attainable and gives us good information.

17 CHAIR PARKSY: Tom?

18 MR. BRANAN: Yes, that's the process we've
19 started.

20 And I just heard from one of our contract
21 actuaries, that everything that is listed in this, in
22 this recommendation, is available now through footnotes
23 to GASB. But I'll have to pursue that.

24 CHAIR PARKSY: Okay, go ahead, Tom.

25 MR. BRANAN: Number 24, in our meeting with the

1 Controller, they made a good argument why nine months was
2 not realistic for them to produce this annual report.

3 In that meeting, we agreed to 12 months.

4 I see in their fax, they may want a little more
5 time than that. But if the Commission will give us that
6 leeway, we'll finalize that.

7 CHAIR PARKSY: Does that seem all right?

8 Okay, proceed ahead.

9 MR. PRINGLE: Mr. Chairman?

10 CHAIR PARKSY: Yes?

11 MR. PRINGLE: If I could on that, we were just
12 kibitzing here. So someone slipped you a note that said
13 all of that, that you're asking, in terms of data, is
14 articulated in the GASB report; is that right?

15 CHAIR PARKSY: In 23, yes.

16 MR. PRINGLE: In 23.

17 MR. BRANAN: I believe so.

18 John?

19 MR. BARTEL: Yes, it's in the footnote and in
20 the actuarial report used to generate the footnote. So
21 it's both of those things.

22 MR. PRINGLE: How about if we just make it
23 simple and require them to provide their GASB report to
24 the Controller?

25 MR. BRANAN: Well, that's certainly something

1 that we can -- I think we need to sit down with the
2 Controller's staff and make sure that fits both our
3 needs.

4 MR. PRINGLE: Well, because what the
5 Controller's staff is going to say, "Oh, it's going to
6 cost us a lot of money to go through each GASB report and
7 pull that data out." I get that. But at the same time,
8 every school district is going to say, "Oh, we're going
9 to have to go through our own GASB report and pull that
10 information out," and then it's chargeable back to the
11 State.

12 So if we're going to make someone do it, you
13 might as well have it done through the Controller's
14 office and have them up their request for additional
15 funding to the Legislature as opposed to an unfunded
16 mandate.

17 CHAIR PARKSY: Do they hire you here, is that
18 the -- well, I think, Tom, you need to make sure that
19 there's nothing that we're going to be recommending
20 that's not contained in the GASB report. If that's the
21 case, there doesn't seem to be a reason to list items.
22 You could just -- the recommendation could make reference
23 to the reports.

24 MR. BRANAN: Sure.

25 CHAIR PARKSY: Matt?

1 MR. BARGER: Let me cut you a break and skip
2 over to 24 instead of 23.

3 CHAIR PARKSY: That's a good idea.

4 MR. BARGER: 24, just the thought that even a
5 year after isn't possible is fairly striking.

6 And where I'm going with this that I
7 understand --

8 MR. COGAN: Matt, have you ever dealt with the
9 IRS?

10 MR. BARGER: I mean, most entities I'm aware of
11 do their audits within three months after the fiscal
12 year. So, I mean, this is a long time to come up with a
13 report, and obviously something where timeliness is of
14 interest, I wonder whether or not, at a bare minimum, we
15 could state something that, you know, timeliness is
16 important. You know, the objective ultimately ought to
17 be something much shorter than this, and da, da, da,
18 rather than just saying I think the 16 months or
19 18 months or something in the letter, which is a long
20 time. And to me, just sort of inexplicably a long time.

21 MR. BRANAN: It is a long time but --

22 MR. BARGER: It's certainly not the best
23 practice.

24 MR. BRANAN: I think part of the problem, to be
25 fair to the Controller, is they're dependent on local

1 agencies providing the information before they can then
2 massage it and present it in a report. And many local
3 agencies don't do that, even though they can be fined for
4 not providing it.

5 MR. BARGER: But I think they're tying it to a
6 decline that says some people take as long as a year to
7 do their audits, which is -- you know, they ought not be
8 taking that long. I suppose the Commission could point
9 that out as well while we're at it, but that's just sort
10 of an unacceptably long time to get information out.

11 CHAIR PARKSY: Well, again, not to elaborate on
12 a recommendation, but it's certainly possible, I suppose,
13 to tie the requirement -- first of all, to place the
14 obligation on the local agency to provide their audit
15 timely, and then require a certain time frame from the
16 time of receipt on the part of the Controller rather than
17 just identify it as a fiscal year if they can't get the
18 information.

19 I know that would satisfy them. I can't speak
20 for them, but I will, anyway. That's okay.

21 MR. BRANAN: All right.

22 CHAIR PARSKY: Okay, keep going.

23 MR. BRANAN: Then the next one was not called
24 out, but it is part of the discussion with the
25 Controller, and that is Number 28. And the Commission

1 has discussed the role of this advisory panel.

2 We had some discussion in the second paragraph
3 there, it now says, "This panel should be within either
4 the Office of the State Auditor or the Office of the
5 Legislative Analyst."

6 Today, you heard the Controller say that that
7 office would like to handle it.

8 I think there are potential problems with each
9 of these.

10 The State Auditor asked that we consider a very
11 real possibility of conflict of interest if they oversaw
12 this group; and they didn't want it.

13 The Controller, I think, has a similar problem,
14 in that he sits on both the PERS and STRS boards, and
15 that could be a problem.

16 My suggestion would be that we strike that
17 sentence, because I think, ultimately, the Legislature is
18 going to decide where this is. They could make it even
19 an independent office, if they wanted to. But that would
20 be my suggestion, we strike the sentence that suggests
21 where it should be housed.

22 CHAIR PARKSY: Rather than indicate that any
23 conflicts of interest should be taken into account and
24 where it's established?

25 MR. BRANAN: Well, I think in the legislative

1 process, those things will come up. And I think they
2 would be better able and have more time to evaluate those
3 conflicts.

4 MR. WALTON: The sentence you're talking about
5 is "this panel should"?

6 MR. BRANAN: Yes.

7 MR. WALTON: Take that sentence out. Leave the
8 location of this advisory panel, which could include
9 being strictly an independent panel or commission or
10 whatever, up to the legislative process, which it will
11 be, anyway.

12 MR. BRANAN: That's correct.

13 MR. WALTON: And I think that's a good
14 suggestion.

15 CHAIR PARKSY: Okay, go ahead.

16 MR. BRANAN: The next one is Recommendation --

17 CHAIR PARKSY: Oh, sorry, Dave?

18 MR. LOW: Before we move on from this, we had a
19 lot of discussion during the hearings about best
20 practices and actuaries; but I don't recall explicitly a
21 discussion about legislation creating an actuarial panel.

22 I recall a discussion about actuaries talking
23 about advisory panels. And it sounded to me more like on
24 a voluntary basis to provide best practices and guidance.

25 I'm not quite clear that there's enough work to

1 create a state-funded actuarial panel under some state
2 agency.

3 I'm worried that if we do create that and
4 there's not a lot of work, that what we're creating is a
5 body that's going to be looking for work.

6 And agencies already have to have actuaries.
7 They have to hire an actuary to do their GASB report.
8 Pension systems have to hire an actuary to do their
9 valuations. So now we're creating the full Employment
10 for Actuaries Act here, which I'm a little uncomfortable
11 with.

12 I see three other recommendations in here
13 talking about the requirement for all these actuarial
14 services. And, you know, no offense to the actuaries in
15 the room, but, I'm sorry, I don't see the relative value
16 versus the cost is justified to me in doing this,
17 especially many of the services we're talking about here
18 are redundant services.

19 And I'm not sure that the Commission ought to
20 be advocating for redundant and costly services.

21 MR. BRANAN: Well, concerning the full services
22 for actuaries, it's been our intention all along that the
23 actuaries serving on this advisory panel would not be
24 employed. They would serve much as the commissioners
25 serve. They would have full-time staff. And the size of

1 that staff would be determined by the Legislature.

2 CHAIR PARKSY: I do think, Dave -- I recall
3 fairly extensive discussion about the establishment of
4 this by legislation. I think we did have --

5 MR. BRANAN: This language was before the
6 Commission.

7 CHAIR PARKSY: Yes, I thought so. I recall
8 that, too.

9 MR. LOW: My oversight there.

10 I still would like to -- to me, I'm not quite
11 clear on precisely what they would be providing in this
12 recommendation and what the value would be and what --
13 more precisely, what the value added would be; and so I'd
14 like to see more clarity there.

15 MR. BRANAN: All right.

16 CHAIR PARKSY: Okay.

17 MR. BRANAN: Number 29, this is the
18 recommendation that the State Auditor conduct an audit of
19 the two statewide retirement systems. And there have
20 been concerns, as you just heard, that this is a
21 redundant cost, because the systems already do financial
22 audits with auditors that they employ and bring in.

23 In discussing this with the State Auditor
24 staff, I think what I had envisioned but had not made
25 clear was more of a fiduciary or performance audit. And

1 staff would see that tied to the recent adoption by STRS
2 of a stronger conflict-of-interest policy.

3 And I think that a fiduciary audit could set a
4 baseline going forward for seeing where the agencies have
5 been, if there have been problems or not; and going
6 forward, seeing how that conflict of interest -- and I
7 think PERS staff, at least, is talking about taking
8 another look at a conflict of interest for the PERS
9 board.

10 CHAIR PARKSY: Well, maybe you ought to
11 articulate that a little bit more clearly, the
12 difference -- what is a "fiduciary audit"?

13 MR. BRANAN: Well, a fiduciary audit or a
14 performance audit would be to look at policies and
15 procedures, to see if they've been followed. And it
16 could be in -- well, as you saw in the City of San Diego
17 pension problems, you had fiduciaries who really were not
18 acting as plan fiduciaries. And that's something that
19 this sort of audit can identify.

20 I think another one, another area would be in
21 the letting of contracts. And my interest, especially,
22 would be in investment contracts.

23 So to see, is there a policy in place, look at
24 how contracts have been let, did that procedure follow
25 the existing procedures.

1 And it would be something -- we're still saying
2 every three years. The auditor pointed out that they
3 have been doing performance audits, which this would be a
4 type of, for over 40 years. And what they often see is
5 that you will have a couple of audits scheduled, as we
6 have every three years.

7 If they don't find anything in the second or
8 the third audit, whatever is decided beforehand, then the
9 requirement can be sunset.

10 CHAIR PARKSY: Well, I think inherent in this
11 recommendation, you were seeking -- or the Commission
12 would be seeking to have an independent financial audit.

13 That's certainly understandable.

14 And it doesn't mean that we can't discuss the
15 notion of fiduciary.

16 MR. BRANAN: That's true.

17 CHAIR PARKSY: You're suggesting taking the
18 independent financial audit away?

19 MR. BRANAN: I'm not. I think an independent
20 financial audit has value.

21 But what I hadn't made clear before was also
22 this notion of more of a performance audit.

23 CHAIR PARKSY: I see. So that would be in
24 addition to this?

25 MR. BRANAN: Yes.

1 CHAIR PARKSY: Bob, how do you feel about that?

2 MR. WALTON: Well, currently, for PERS, at
3 least -- CalPERS -- the law requires an independent
4 financial audit to be performed, which is done annually.
5 It's paid for by the system.

6 So there are those that may feel that since the
7 system pays for it, it's not, quote, unquote,
8 independent.

9 So to the extent that you feel you need
10 independent -- truly independent, i.e., it's not being
11 paid for by the system -- then the auditor general or
12 someone else can perform that. But the system certainly
13 shouldn't have -- and what we're recommending -- wouldn't
14 pay for those audits.

15 The auditor general currently has the
16 authority, and has done so in the past, to audit CalPERS.

17 This doesn't add anything to their authority
18 that they currently have today. So I'm not sure it's
19 necessary as regarding financial audits.

20 The performance --

21 CHAIR PARKSY: Just to pause on that, though,
22 Bob.

23 MR. WALTON: Okay.

24 CHAIR PARKSY: The only question for this group
25 would be, is it prudent policy to put it in as a

1 recommendation as opposed to they have the authority to
2 do it. Left alone, they might not.

3 MR. WALTON: Sure. That's a good point. I
4 don't know.

5 MR. BRANAN: And just to follow up on that, I
6 discussed that with their staff, and they do have the
7 authority to do audits. Usually they have to be directed
8 by that the joint legislative committee that oversees
9 them.

10 And also, if they have a whistleblower or that
11 sort of information come to them, they can initiate an
12 audit.

13 But in terms of an ongoing, regular audit, like
14 we're calling for here, they really can't initiate that
15 themselves.

16 MR. WALTON: So that's really the difference,
17 really? What this recommendation would call for, is to
18 have the auditor general perform an audit on a more
19 routine manner, through a cycle every three years or
20 whatever the appropriate time frame would be?

21 MR. BRANAN: That's correct, and to make it
22 clearer what that should entail.

23 CHAIR PARKSY: Dave?

24 MR. LOW: My understanding is that the
25 financial audits are required now, they're doing them.

1 So doing an additional financial audit would be redundant
2 in some respects and create some cost to the system to
3 have to go through the process twice.

4 A duplicate financial audit, I think currently,
5 is illegal. There's current law that prohibits the
6 Auditor or these entities from providing the same
7 financial audits. So we would have to overturn current
8 law and open up the opportunity to do that. And I'm not
9 sure that that's feasible, or I'm not even sure that it's
10 practical.

11 Now, this whole idea of the fiduciary audit is
12 a new issue to me; and I find it far astray from the
13 charge of the Commission in terms of identifying OPEB
14 liabilities and figuring out a way to pay for them, and
15 now opening the door to basically, in my opinion, coming
16 right up to the line of asserting that there's some sort
17 of things going on within these two systems.

18 Because I don't know why we identified CalSTRS
19 and CalPERS and leave out the rest of the systems in
20 California and say, "Well, now we want to start
21 challenging and auditing you to determine whether you're
22 somehow inappropriately letting contracts or doing things
23 that are maybe not legal or not prudent." And I find
24 that very, I think, risky in terms of what it looks like
25 we're doing here.

1 And I'm not very comfortable with that. I
2 really dislike that idea. I would oppose it. And I
3 think that it takes on a whole tenor that's not really
4 appropriate for us to focus on the task that we've been
5 charged with at this commission, and I don't think it's a
6 good idea.

7 CHAIR PARKSY: John?

8 MR. COGAN: Dave, are you worried about
9 shopping around for another --

10 MR. LOW: Yes. A solution looking for a
11 problem, is what I'm worried about.

12 CHAIR PARKSY: Lee?

13 MR. LIPPS: Actually, I did want a
14 clarification on something that Dave then subsequently
15 raised.

16 I did get an e-mail from one of my colleagues
17 on this issue who suggested, and I think she cited
18 Proposition 162, specifically prohibits audits of --

19 MR. LOW: There's a law. There's a law.

20 MR. LIPPS: Oh, there is a law? Okay.

21 I'm just trying to get to how accurate that is
22 in terms of, is this moot under current law? Do we need
23 to change the law, I guess is my question.

24 CHAIR PARKSY: Tom?

25 MR. BRANAN: On that point, I've never heard of

1 that law. That doesn't mean it doesn't exist. But I
2 think more importantly, when I had almost an hour
3 discussion with the Auditor's staff and explained what we
4 wanted to do, they did not bring it up. That also
5 doesn't mean that it isn't there, but I just -- I can't
6 respond because I don't have any information on it.

7 MR. LIPPS: She had sent me a link on the Treo,
8 but I couldn't open it on my Treo, so I couldn't see the
9 language. It's the fault of the Treo.

10 MR. WALTON: If I might, Tom. You may look
11 under the retirement law, the PERS retirement law, the
12 section that requires the independent audit. I think
13 there it states -- Dave, refresh my memory -- that,
14 "These audits shall not be duplicated by," and it lists
15 what kind of audits they have.

16 Dave, do you have it there?

17 CHAIR PARKSY: Curt, while they're looking it
18 up --

19 MR. PRINGLE: Mr. Chairman, I do think -- I
20 would like to get a follow-up on Dave's question, why
21 would we focus on CalPERS and CalSTRS and why would we
22 not, you know, contemplate other systems or entities,
23 particularly '37 Act counties and such. I actually think
24 that there's greater concern, at least in my eyes, from
25 some of the smaller systems, than necessarily CalPERS and

1 CalSTRS.

2 So as you're talking about some of the
3 fiduciary relationships and fully vetting and
4 understanding investment practices, I see there's greater
5 value in having that discussed possibly on a local level;
6 so why would we not include them?

7 MR. BRANAN: Our reasoning is that they're two
8 statewide retirement systems. And it would be the State
9 Auditor as a neutral party who would come in and do the
10 audit.

11 I think having the Auditor do whatever the
12 number is right now -- 90 local agencies or some subset
13 of those would be a tremendous task.

14 CHAIR PARKSY: Jim?

15 MR. HARD: Yes, I think -- isn't there with
16 CalPERS the necessity -- didn't we hear that they switch
17 auditors every several years, that they can't maintain
18 the same audit organization?

19 MR. WALTON: I think -- well, it changed
20 several times -- in fact, I changed it or wrote
21 legislation that changed it.

22 I think that the current limit is a five-year
23 audit contract. I don't know that I recall, but I think
24 that's right; but then you can't hire the same one the
25 next time.

1 And it became a problem because the number of
2 large financial firms that can do an audit the size of
3 CalPERS has gotten very narrow, so you've almost
4 eliminated the competition by not allowing the same one
5 to rebid. But I think they can have a five-year audit
6 but they can't rebid until they've been gone for five
7 years.

8 MR. HARD: So I am kind of struck by Dave's
9 comment about is this a solution in search of a problem.

10 Are there questions about that, CalSTRS -- I
11 mean, I guess if you want one that's not hired by the
12 entity because there's a reason, you have some reason to
13 be concerned about that, I wonder if it's worth the cost
14 to the State Auditor. And I wonder what they'd have to
15 do to audit both of these entities. I mean, I haven't
16 heard any testimony or any information that would lead me
17 to believe we need another audit of CalSTRS or CalPERS.

18 I guess we could throw it in there if we're
19 looking for recommendations. But I'm not --

20 CHAIR PARKSY: No, I don't think that's going
21 to be our policy.

22 MR. HARD: I'm not enthusiastic about this.

23 CHAIR PARKSY: Tom?

24 MR. BRANAN: Well, I think as with any audit,
25 you don't know if there's a problem without the audit.

1 And I do think there's something to be said for an
2 independent, neutral auditor.

3 However, what Dave was saying, in the PERS law,
4 there is a prohibition against the Department of Finance
5 or the State Auditor from doing a financial audit in the
6 same year that that system hires an outside auditor.

7 Now, I assume that could be dealt with by the
8 retirement system relying on the State Auditor's audit
9 that year; or, if that were not realistic, I would say
10 this does not look like, to me, that it prohibits a
11 performance audit.

12 CHAIR PARKSY: Well, let's separate -- I think
13 we should separate out the two.

14 The financial audit, I think we should think a
15 little bit about. We certainly don't want to do anything
16 that's prohibited here, or recommend doing something
17 that's prohibited.

18 Let's really step back and think about whether
19 or not we're making a recommendation that has meaning and
20 can be beneficial as opposed to duplicative.

21 On the performance fiduciary area, we have a
22 section of our report with some recommendations relating
23 to conflict of interest and other things. I, for one,
24 don't think that it's appropriate to install that this
25 year. And if we want to strengthen, to some extent,

1 references to conflict-of-interest policy, there's a
2 recommendation to it. I, for one, I don't think it fits
3 here.

4 MR. WALTON: I agree. I would agree.

5 CHAIR PARKSY: Let's keep going.

6 MR. BRANAN: Just for clarification, are you
7 saying that a fiduciary audit should not be part of the
8 recommendations? Or that if it were, it would go further
9 back in the recommendations?

10 CHAIR PARKSY: I think the latter. I do not
11 think we should be considering it here in lieu of a
12 financial audit. I think if we don't feel that the
13 reference to conflict of interest or the identification
14 of your conflict-of-interest policy isn't strong enough,
15 and that more is needed, we should include it there.
16 But basically, to remove the financial audit and
17 substitute a performance audit here, that doesn't seem
18 logical to me.

19 MR. WALTON: I agree.

20 CHAIR PARKSY: Okay, keep going.

21 MR. BRANAN: The next one is Number 30. And
22 this is one that currently, under the '37 Act, if an
23 employer adopts new benefits, they can be applied either
24 prospectively only or prospectively and retroactively.
25 That's a bargainable point.

1 Under PERS, if an employer adopts new benefits,
2 they are automatically implemented for retroactive and
3 prospective.

4 And the recommendation was that any public
5 employer be able to bargain to make it -- to bifurcate
6 that. That you can bargain to implement them
7 prospectively only, or for all service.

8 And there has been opposition voiced from some
9 of our commission members, as well as from labor
10 representatives who are not represented on the
11 Commission.

12 CHAIR PARKSY: Okay, do some of our
13 Commissioners want to express their concerns?

14 Jim?

15 MR. HARD: Well, my concern is that prospective
16 benefit changes -- it goes against our concern for
17 retaining qualified personnel because it would not
18 reward -- as we said earlier here, I was reading, we want
19 to encourage employees to stay on the job. And that
20 would not do it.

21 That was the concern I raised.

22 CHAIR PARKSY: Dave?

23 MR. LOW: Again, I feel like this
24 recommendation, to some degree, is far afield from what
25 we were tasked to do by the Governor. I don't see any

1 relationship to it at all. As a matter of fact, in some
2 respects, probably perversely moving away from that.

3 I mean, it essentially says it's easy -- it
4 will make it easier to increase the benefit prospectively
5 because it will reduce the cost when you take away all
6 the past service.

7 Under the current law, by requiring the
8 retroactive provision of the benefit, the overall cost of
9 the benefit is higher. So it's harder to provide a
10 benefit. And you have to incur that cost and pay for the
11 cost and do the actuarial report. Now, we're going to
12 make it easier to create sort of a two-tier system.

13 Politically, I think it's also skirting up
14 against some issues that are going on right now, that I'm
15 not sure where we want to go. I mean, we've got this
16 Moorlach case happening down in Orange County with the
17 sheriffs, where they're trying to take away their
18 retroactive benefits. And this commission is going to
19 start treading on those grounds and putting ourselves in
20 a precarious, I think, political situation. It's opposed
21 by the labor unions.

22 So I just don't see the value of going there on
23 this recommendation. I would reject and eliminate it.

24 CHAIR PARKSY: Yes, Curt?

25 MR. PRINGLE: To me, it's interesting on this

1 one recommendation, where folks who have been arguing
2 consistently on leaving things available to the
3 collective bargaining system don't trust it, and all of a
4 sudden saying that this is something available in '37 Act
5 counties, but this shouldn't be a bargainable issue for
6 other retirement -- or other systems.

7 So I don't believe this has anything to do with
8 the Moorlach case, which challenges specifically a
9 retroactive benefit. That is a constitutional challenge
10 that they're making in whatever fashion they choose to
11 make, talking about the ability to give a retroactive
12 benefit. It has nothing to do with giving a prospective
13 benefit only.

14 Therefore, from my point of view, I have tried
15 to be consistent in the discussion on benefits to say,
16 "Yes, there is a value in leaving them available to be
17 bargained and to be available for consideration. Just to
18 suggest -- not to mandate or require or imply, but to
19 offer within the bargaining system, this is an option. I
20 don't think it's offensive, it's wrong.

21 I actually don't think, under most
22 circumstances, it would be applied.

23 But I do think it is something that, when state
24 groups wish to bargain, they have that as a tool, as
25 another step in that bargaining practice. So to me, I

1 feel very comfortable with this.

2 And I would like to suggest how many '37 Act
3 counties have, in fact, adopted prospective-only
4 benefits; and I would say that there are very few.

5 For exactly the points you have mentioned --
6 but for that matter, the point I mentioned, because it's
7 bargainable. And those units are not going to bargain
8 something that they don't feel is in their members' best
9 interest.

10 So to have the fear of the collective
11 bargaining system, I would suggest, I don't have that
12 fear.

13 CHAIR PARKSY: Lee?

14 MR. LIPPS: Perhaps I'm misunderstanding this
15 then. It's my understanding that this really is only
16 going to be applying to CalPERS, because the '37 Act
17 Counties already have a chance to do it both
18 retroactively and prospectively.

19 Do I understand that part correct, Tom?

20 MR. BRANAN: It would apply to CalPERS.

21 MR. LIPPS: CalPERS and --

22 MR. BRANAN: And if there were other agencies
23 that had a similar arrangement, it would apply to them as
24 well.

25 MR. LIPPS: Okay, but in CalPERS, Curt, they

1 don't bargain their benefits. The pension benefits are
2 not bargained. This is not a collective bargaining
3 issue. The CalPERS board itself is one that sets the
4 benefit levels. At least that's how I was reading this.

5 MR. BRANAN: This is at the local level.

6 MR. WALTON: No, he's -- I'm sorry to
7 interrupt. You're talking about health benefits, and
8 this is specific to pension benefits.

9 MR. BRANAN: This is pension benefits, yes.

10 MR. WALTON: All right. The CalPERS board does
11 not set pension benefits for local governments.

12 MR. BRANAN: The Legislature, and sometimes
13 with the PERS board's help, establish formulas.

14 MR. LIPPS: Okay, but it's not a collective
15 bargaining issue, I guess is what I'm trying to --

16 MR. BRANAN: It is, at the local level.

17 CHAIR PARKSY: Yes, it is, at the local level.

18 MR. LOW: Because under CalPERS, it's not an
19 issue mainly, primarily for school employees, because
20 that's set at the state level.

21 But there's a thousand agencies that bargain
22 their benefits through CalPERS at the local bargaining
23 table.

24 MR. LIPPS: And my mindset was on school
25 employees. I apologize.

1 Thank you.

2 CHAIR PARKSY: Bob?

3 MR. WALTON: A couple points.

4 First, as it relates to CalPERS, I think if we
5 were to move down this road on this recommendation, it
6 should be limited to changes in formulas and, as you
7 said, not all retirement benefits. Some are just --
8 don't relate to service. And CalPERS has some 56 benefit
9 options other than formula changes that can be adopted.
10 So those shouldn't apply.

11 But I guess I --

12 MR. BRANAN: Just on that point, the last time
13 the Commission discussed this, that was a recommendation.
14 And "benefits" was replaced by "pension formula."

15 MR. WALTON: I understand. And I think that's
16 a move in the right direction.

17 Although I think I would agree with Mr. Low
18 that when you really look at Recommendation 30, how do
19 you put that in context to the task of this commission?
20 What does it have to do with OPEB liability and funding
21 those liabilities? It really doesn't. And I'm not sure
22 this is the road -- I would agree with Dave -- that we
23 need to go down. We weren't asked to do so, and I think
24 it's inappropriate that we do so.

25 CHAIR PARKSY: Well, I don't -- if the

1 Commission wants to make a recommendation relating to
2 pensions, I don't think that the charge was limited just
3 to OPEB.

4 MR. WALTON: Well, I agree with that,
5 absolutely. It applies to both pensions. But I don't
6 think this recommendation has anything to do with funding
7 pension liability, unfunded or otherwise.

8 CHAIR PARKSY: John?

9 MR. COGAN: My sense is very much the same as
10 Bob -- Dave. As I said from the beginning, that it's a
11 mistake to get into the recommendations that relate to
12 specific benefit levels or formulas and the like. We're
13 buying a lot of trouble.

14 Curt, I think your argument is very good; but I
15 thought I heard you say that even if we were to recommend
16 this change and the change were to be made, that it would
17 probably have little effect. And so I'm thinking, jeez,
18 if we're getting into this territory where it's
19 tangential to the essential mission, it's going to have
20 very little effect and maybe we should let it go.

21 CHAIR PARKSY: Well, or said another way, if
22 you're going to put your toe in certain waters, you want
23 to have it be meaningful, right.

24 I think you should take all that into account.
25 Okay.

1 MR. BRANAN: The next one is Recommendation 33.
2 And just as a bit of history, when we first
3 began -- at least when I began with the Commission --
4 CHAIR PARKSY: Was that a long time ago or --
5 MR. BRANAN: Yes, it seems like it.
6 CHAIR PARKSY: How long have we been doing
7 this?
8 MR. BRANAN: Years.
9 CHAIR PARKSY: Do we go back to the 80 years
10 ago, or are we --
11 MR. BRANAN: I remember, actually, I helped
12 write that report.
13 But there was some interest in fraud, and
14 addressing fraud because of the cost element, either
15 pension -- primarily pension, but also disability. So
16 what I did was, with the help of legislative staff,
17 identified three bills -- disability fraud bills -- that
18 had gone through both houses of the Legislature. And
19 between those three, there was one no vote in one house.
20 *(Ms. Conway left the room for the day.)*
21 MR. BRANAN: And as you'll recall, when I
22 brought these to the Commission, I assured you that they
23 were non-controversial.
24 And at the time, I also had that assurance from
25 some labor representatives.

1 But number two is definitely no longer
2 non-controversial. And my recommendation -- I think
3 pension -- or disability reform is akin to getting a
4 group of people together and arguing about how many
5 angels can dance on the head of a pin. And it takes
6 forever, it takes prolonged negotiations. And I think
7 anything in this area that is controversial, the
8 Commission can't really address it.

9 So my recommendation would be to retain
10 Number 1 and Number 3 and delete Number 2.

11 CHAIR PARKSY: Does that seem to make sense?

12 Okay.

13 MR. LOW: And I just want to add that we are
14 very, very serious about addressing disability reform.
15 We think that abuses of the system are damaging to
16 everybody, from the employee's side to the employer's
17 side.

18 And along that line, we are working with a
19 bunch of the police officer organizations, firefighters,
20 and others to try to identify additional disability
21 reforms that may be put forward legislatively. And
22 probably within a week, we might be able to have some
23 additional recommendations for you.

24 MR. BRANAN: Mr. Chair, I know we're
25 approaching the hour, but could we take a quick break?

1 CHAIR PARKSY: We certainly can.

2 MR. BRANAN: Thank you.

3 CHAIR PARKSY: Why don't we take -- we're going
4 to try to finish by 12:30, in any even; , but why don't we
5 take five minutes to let the staff take a break?

6 *(Recess from 11:57 a.m. to 12:08 p.m.)*

7 CHAIR PARKSY: Tom, are you ready?

8 MR. BRANAN: Yes, Mr. Chairman.

9 CHAIR PARKSY: Just before, Tom, you move to
10 what I know are recommendations that we haven't
11 discussed -- is that right?

12 MR. BRANAN: Correct.

13 CHAIR PARKSY: Okay. I just want to be sure --
14 there were some comments that we got from one or more
15 commissioners relating to qualifications for board
16 members relating to that.

17 And we're going to want to make sure that we
18 include a response on that subject. It doesn't have
19 to be done now; but we're going to want to add to the
20 recommendations that relate to best practices in terms
21 of -- that the appointments to the board should carry
22 with it qualifications, experience -- we'll come up with
23 some things.

24 MR. BRANAN: And that was my understanding as
25 well, that the recommendation applies to the appointed

1 members.

2 CHAIR PARKSY: Right.

3 MR. BARGER: Well, there's some that I think
4 were pointed out that you don't have any control over;
5 but you can't do anything about that.

6 CHAIR PARKSY: Yes, if it's mandated by statute
7 or things like that. But I think in terms of best
8 practice, we can make a strong recommendation in terms of
9 qualifications.

10 MR. BRANAN: Yes.

11 CHAIR PARKSY: Okay, all right, let's go ahead.

12 MR. BRANAN: The next recommendations are items
13 that have been scheduled at earlier hearings but we
14 didn't get to. And they pertain to health care and to a
15 couple of suggestions from local government about dealing
16 with OPEB bonds and one other item, which I'll remember
17 when we get to.

18 CHAIR PARKSY: That's -- okay, after 80 years,
19 you're allowed that.

20 MR. BRANAN: It's starting to show.

21 If it's okay with the Commission, I think I'll
22 just read the recommendations and not go into background.

23 CHAIR PARKSY: That's fine. And then we'll see
24 whether we have commentary.

25 MR. BRANAN: And I will say, I have Richard

1 Krolak here who is on staff and is our health-care
2 expert, so that he is available to answer questions.

3 Recommendation 1, "Employers and employees
4 should cooperate to evaluate and implement proven cost
5 containment methods as a strategy to control or reduce
6 OPEB liability. These strategies should include benefit
7 designs that emphasize evidence-based treatment
8 protocols, appropriate cost-sharing responsibilities for
9 employees and retirees, and flexibility of benefit
10 designs that provide incentives to employees and retirees
11 for wellness and chronic-disease management programs."

12 CHAIR PARKSY: Let's just pause there. Not try
13 to edit, just commentary as to whether the subject should
14 be included from his Commissioners' standpoint or not.

15 Dave?

16 MR. LOW: I'm not sure whether it should be
17 included or not; but if it's going to be included, it
18 needs to be far more expansive. I think that we've
19 identified three of the areas among many, many cost
20 containment options.

21 And cost containment is a big and difficult
22 issue. You know, we're not talking here about the
23 potential for hospital rate regulation, insurance rate
24 regulation, transparency, protocols, electronic data
25 collection.

1 And what we have identified here are those that
2 tend towards the area of employees shifting costs to
3 employees, where you're changing the cost-sharing
4 responsibilities, co-pays and deductibles. And I think
5 that that's a far too limited discussion. So I think
6 that we either have to jettison the thing or we have to
7 expand it substantially. I certainly don't feel
8 comfortable with it the way it's written.

9 CHAIR PARKSY: Jim?

10 MR. HARD: Well, I agree with Dave.

11 And I don't think we can get expansive on the
12 Commission in the time frame we have. And besides that,
13 I have kind of a feeling there would be a real kind of
14 dissension among us about what are the policy things that
15 could be created to do cost containment. Because one
16 that I heard in front of this Commission was a
17 single-payer program for health care. And I don't know
18 that we'd have unanimity on the panel for that.

19 And I don't even know what is appropriate
20 cost-sharing responsibilities for employees and retirees,
21 I'm not sure what that refers to; and I don't know that I
22 want to take the time, given one more meeting, to figure
23 it out.

24 CHAIR PARKSY: Lee?

25 MR. LIPPS: If it's not going to be jettisoned,

1 I would just strictly limit it to the first sentence
2 without trying to get expansive at all. But I think the
3 first sentence says basically employers and employees
4 should cooperate to examine their programs and see what's
5 most cost-effective. To me, that makes rational and
6 logical sense.

7 CHAIR PARKSY: Yes, Ron?

8 MR. COTTINGHAM: I don't think we need it at
9 all. I mean, this is kind of restating the obvious, or
10 stating the obvious. This is something that is occurring
11 already. I mean, some of us that belong to labor
12 organizations that are umbrella organizations hear from
13 our members on a pretty regular basis about what they're
14 doing in their local communities to work out their issues
15 with their employing entity. So it's something that's
16 already occurring.

17 I don't know that we need to state that you
18 should continue doing what you're doing. It just, again,
19 seems redundant and not necessary.

20 CHAIR PARKSY: John?

21 MR. COGAN: I could go either way on it.

22 It does seem to me, though, that these
23 recommendations deal with the design of the plan, of the
24 benefit plan. And what you've limited your
25 recommendations to are plan changes as opposed to more

1 broad policy.

2 So I see there being a thoughtful distinction
3 that you've drawn between the two. And you haven't
4 ventured into the field of broad public policies, and
5 that's wise.

6 MR. BRANAN: This is definitely the same
7 dilemma that we had.

8 You heard in some of the earlier public
9 testimony that this Commission should solve the
10 health-care problem; and we thought that while we
11 probably could, we had other things to do. So it was
12 very narrow in terms of the kinds of things that were
13 realistic -- the scope that we could put forward. So
14 that's why it reads the way it does. We're very aware
15 that it's just a piece of the problem.

16 MR. COGAN: Right. And I guess at the end of
17 the day, as Ron said, what we're really adding when we
18 make a statement that plans should be redesigned to
19 reduce costs, and here are three ways in which they can
20 be modified, in a very general sense.

21 I'm not sure we're adding that much, so I'm not
22 sure we lose much if we were to take it out.

23 Yet, on the other hand, I'm comfortable with
24 Lee's recommendation, if you just go with the first
25 sentence. But then it doesn't really say much at all.

1 CHAIR PARKSY: Tom, do you have the sense
2 that --

3 MR. BRANAN: I do have a very good sense,
4 Mr. Chairman.

5 Recommendation 2 --

6 CHAIR PARKSY: That's good.

7 MR. BRANAN: -- "Public employers should
8 consider use of dependent-eligibility audits to make
9 certain that all covered dependents are eligible for
10 coverage under the employer's health plan. Clear
11 policies should be documented for members on dependent
12 coverage and responsibility for reporting of any changes
13 and liabilities if services are provided to ineligible
14 dependents."

15 CHAIR PARKSY: Teresa?

16 DR. GHILARDUCCI: I'm not sure where this is
17 coming from because this is just standard practice. It's
18 also you have to review whether or not the employees are
19 eligible still. I mean, it's just an ongoing process.

20 So did we hear testimony that I was talking to
21 Curt at that time --

22 MR. BRANAN: That was when we heard it.

23 DR. GHILARDUCCI: It was? That would have been
24 it.

25 You know, that this was actually the -- a very

1 important issue, and widespread or something we needed to
2 address? Because I didn't --

3 MR. BRANAN: No, we have not had testimony.
4 This came from the pertinent literature. That when such
5 audits are done, they still find many ineligible people.
6 So we thought it was something that was worth putting out
7 there to see if the Commission was interested.

8 DR. GHILARDUCCI: I'm all in favor of
9 recommending that audits be done, but there's lots of
10 other things that are caught in audits as well. So I
11 don't know we're singling out this. And I feel
12 uncomfortable with it being there, so I would like it
13 gone also.

14 CHAIR PARKSY: Would anyone like it included?
15 *(No audible response)*

16 CHAIR PARSKY: Okay, go on.

17 MR. BRANAN: Recommendation 3, now Number 1:
18 "Employers should evaluate participation in larger risk
19 and purchasing pools, including regional pools which
20 include both public and private employers, as a means to
21 more effectively spread risk, increase purchasing power
22 and share administrative costs."

23 CHAIR PARKSY: Any objections?
24 *(No audible response)*

25 CHAIR PARSKY: Okay, you have scored.

1 MR. BRANAN: All right.

2 CHAIR PARSKY: Lightly, you have scored.

3 MR. BRANAN: Great.

4 Recommendation 4, "Health-plan sponsors should
5 identify individuals who are Medicare-eligible and inform
6 them of the need to enroll in Medicare in a timely
7 manner."

8 This is one that we brought to you in Fresno.

9 CHAIR PARKSY: Right.

10 MR. BRANAN: And there were several statements
11 from people in the audience. And at that point, we were
12 talking only about PEMHCA, and they were saying that this
13 was already done.

14 We've had subsequent contact with PEMHCA staff
15 and PERS staff. And, in fact, this was something that
16 was routinely not done until just a few years ago.

17 What, two years ago?

18 MR. KROLAK: Four years ago. It was four years
19 ago.

20 MR. BRANAN: And they put a cost on it
21 themselves of over \$30 million.

22 So I think that emphasizes how important this
23 is, and that's why we've brought it back to you again.

24 CHAIR PARKSY: John?

25 MR. COGAN: Just a question about the use of

1 the word "need," and "inform them of need."

2 Do you mean the benefits?

3 MR. BRANAN: Well, it's the requirement.

4 DR. GHILARDUCCI: It's the requirement.

5 MR. COGAN: Okay, I'm fine.

6 CHAIR PARKSY: Any -- Curt?

7 MR. PRINGLE: You know what? Someone who knows
8 this stuff needs to tell me. So it's federal law that
9 you have to be notified, but I also know within some
10 state programs, Bob was expressing, that you cannot
11 participate unless you do get a basic plan through
12 Medicare.

13 So tell me what we're really trying to do here.

14 MR. BRANAN: Well, the problem is that the
15 basic plan that your active employees -- people under 65,
16 or who are not yet Medicare-eligible, the basic plan
17 costs more than if you have Medicare as your primary
18 payer and have a supplemental plan as --

19 MR. PRINGLE: No, no, I get that. But isn't
20 there some state and federal requirements for
21 participation or taking -- making that election?

22 MR. BRANAN: Yes, there is a state requirement.

23 MR. PRINGLE: So we are saying that we think
24 it's important to create -- a health plan sponsor needs
25 to identify those individuals.

1 I mean, if we were really bold, we would say,
2 "Health plans would require" or "health-plan sponsors
3 would require that." But we're not going to say that;
4 right?

5 MR. BRANAN: I'm fine with saying that.

6 MR. WALTON: Richard, that's a requirement in
7 PEMHCA now, that you cannot be in a basic plan if you're
8 Medicare-eligible?

9 MR. KROLAK: It is now, correct.

10 MR. WALTON: But that's not necessarily true of
11 all plans?

12 MR. KROLAK: Exactly. You still have some
13 situations -- and, again, going through all of the
14 various local plans, there are still some situations.

15 And usually, it does fall to the health plan to
16 fairly aggressively audit age, eligibility for Medicare A
17 and B, and those kinds of things, yes.

18 CHAIR PARSKY: Curt?

19 MR. PRINGLE: Can we get back to the point, so
20 PEMHCA, through the State, that plan requires -- what
21 we're talking about now. So there are some that are
22 local plans that don't; right?

23 MR. KROLAK: *(Nodding head.)*

24 CHAIR PARKSY: And is that what this is
25 supposed to address?

1 MR. KROLAK: Yes, basically it's to clarify
2 that there is this option, for lack of a better term, and
3 that there is the opportunity for employers to identify
4 these individuals, and basically put the responsibility
5 where it's supposed to be.

6 Since 1986, everyone is in Medicare, but that's
7 Medicare A. B, you pay a separate premium.

8 So for some individuals, if they choose not to
9 participate in B, and they just skip their A benefit and
10 they stay in a basic plan, they're getting a different
11 benefit package paid for from a different way. And the
12 employer, depending on the cost-sharing and so on, is
13 picking up a bigger -- potentially a much bigger tab.

14 CHAIR PARKSY: Are you suggesting that the
15 recommendation be strengthened here in terms of
16 requirement?

17 MR. BRANAN: That would be fine, a requirement.

18 It's really a two-part recommendation, if you
19 look. One is that the health-plan sponsor identify these
20 people and inform them.

21 CHAIR PARKSY: Right.

22 MR. BRANAN: And the next one is that once
23 individuals become eligible, they should be automatically
24 and immediately enrolled. And that is what was not
25 happening in PEMHCA.

1 I think when it's up to the health-care plans
2 themselves, they have been very quick to identify these
3 people and automatically enroll them.

4 CHAIR PARKSY: John?

5 MR. COGAN: Just to be clear, would we, with
6 the acceptance of this recommendation, lead to
7 individuals who do not now have to join Medicare, be
8 forced to join Medicare, Part B?

9 MR. BRANAN: Only if they wanted to stay in the
10 employer's health-care plan.

11 MR. COGAN: You have to join Medicare or you're
12 out of your employer health-care plan? That's what we'd
13 be saying?

14 MR. WALTON: That's the current requirement in
15 PEHMCA.

16 CHAIR PARKSY: In PEMHCA.

17 MR. COGAN: I'm trying to be precise here.

18 Are we requiring anybody who's not now so
19 required to become a Medicare beneficiary as a
20 consequence of this policy?

21 MR. PRINGLE: What policy? The PEMHCA policy
22 presently?

23 DR. GHILARDUCCI: No, people not in PEMHCA.
24 People not in PEMHCA.

25 MR. PRINGLE: I don't see this as requiring

1 anything in Recommendation 4. But in Recommendation 5,
2 it says that there will be an enrollment.

3 Is there -- so the automatic enrollment would
4 be to people who wouldn't otherwise be a Medicare
5 beneficiary?

6 DR. GHILARDUCCI: Right.

7 MR. BRANAN: These are people who are
8 Medicare-eligible but who have not been joining Medicare.
9 And they stay in a more expensive plan, which means the
10 employer is spending -- in this case, it could be OPEB --
11 money. They're spending money that need not be spent on
12 that individual.

13 And this is already the law. These are
14 recommendations that people get more -- that they're more
15 quick to identify people and enroll them.

16 MR. COGAN: And that includes the non-PEMHCA
17 agencies?

18 MR. BRANAN: Correct.

19 MR. COGAN: "Yes" or "no."

20 MR. BRANAN: Yes, it would be everyone, under a
21 public employer health-care plan.

22 MR. COGAN: It's the law for everyone now?

23 MR. KROLAK: Again, when you participate in
24 Medicare, you participate in Medicare A.

25 B requires a separate premium. The supplements

1 usually require that you be in A and B.

2 DR. GHILARDUCCI: Right.

3 MR. COGAN: So we would be --

4 MR. KROLAK: So you would be, in effect, making
5 a statement about, "You will now participate in Medicare
6 B."

7 DR. GHILARDUCCI: B, right.

8 MR. COGAN: That causes me a little bit of
9 heartburn, as I think I've indicated before, that people
10 that are choosing not to join -- I understand the savings
11 to the local employer. But people that are choosing not
12 to join Medicare, Part B, are doing so for a reason.

13 DR. GHILARDUCCI: They're not good.

14 MR. COGAN: Pardon me?

15 DR. GHILARDUCCI: They're not good.

16 MR. COGAN: Well, I'm not willing to make that
17 judgment.

18 CHAIR PARKSY: Especially if it's "usually."

19 MR. COGAN: I just want to be clear what we're
20 doing; and then if we are forcing individuals to go into
21 Medicare and pay the premiums now, how much a month is
22 the Medicare, Part B premium?

23 MR. KROLAK: Again, it's now means-tested. It
24 starts at, I think, 96 and goes until, I believe -- don't
25 quote me, but I want to say like 118 or something like

1 that.

2 MR. COGAN: 118 a month?

3 MR. KROLAK: Correct.

4 MR. COGAN: Right, right. So we're talking
5 about a thousand dollars a year.

6 Is Part D in this as well, in this mandate?

7 MR. KROLAK: Again, most health plans that
8 employers sponsor, they either have a separate Part D,
9 which would require an additional premium by an
10 individual, or it's wrapped in the plan.

11 MR. COGAN: Right, right.

12 We know what those premiums are.

13 And what's the Medicare, Part D, premium?

14 MR. KROLAK: D, they vary from
15 everything from --

16 MR. COGAN: Average?

17 MR. KROLAK: Yes. Oh, \$35, or something like
18 that, a month.

19 MR. COGAN: Right, right.

20 CHAIR PARKSY: So your concern, John, is for
21 those that law doesn't force this, in effect, enrollment?

22 MR. COGAN: Yes, I see two types of people:
23 People that are not well-informed and should be involved
24 in Medicare but it's a darn good program, and so I can
25 see a benefit to those people getting enrolled.

1 But I also see there are people out there that
2 choose not to enroll in Medicare, Part B, because it's
3 not financially in their interest to do so. And this
4 then is a requirement that they do so, and that's where
5 I'm a bit uneasy.

6 CHAIR PARKSY: So Recommendation 4 is okay from
7 your standpoint?

8 MR. COGAN: Well, when I asked the question, I
9 thought I was asking it about 4, whether 4 required any
10 individuals in the State, who now have an option not to
11 join Medicare, Part D, to join Medicare, Part D.

12 MR. KROLAK: 4 is just identifying them.

13 CHAIR PARKSY: It's identification. That's why
14 I think 4 should be read. You can at least identify
15 them.

16 5, however, was a mandatory enrollment.

17 MR. COGAN: Yes.

18 CHAIR PARKSY: And that's what gets you uneasy.

19 MR. COGAN: A little bit, yes.

20 CHAIR PARKSY: Would Commissioners be okay with
21 leaving one and not the other?

22 MR. COTTINGHAM: No, that's not -- the thing
23 that I wanted to address is I think in some of the
24 earlier documentation they discussed, the need to inform
25 these people. Because if they decide to later enroll

1 them, there's a penalty. So they need to be informed up
2 front. So I think that is an important point of this
3 recommendation.

4 CHAIR PARKSY: Right. Well, I mean, inherent
5 in identifying them and informing them is accomplishing
6 that.

7 MR. COTTINGHAM: Yes.

8 CHAIR PARKSY: So 4 would address that as well?

9 MR. COTTINGHAM: Yes.

10 CHAIR PARKSY: So you would be okay with 4?

11 MR. COTTINGHAM: I'm in favor of keeping 4.

12 CHAIR PARKSY: But not 5?

13 Well, at least John has expressed some concern
14 about 5.

15 DR. GHILARDUCCI: I think I'm in favor of
16 keeping 5.

17 CHAIR PARKSY: You are?

18 DR. GHILARDUCCI: Yes.

19 I want to ask if my assumptions are correct.
20 What I think I know is that people who don't enroll in
21 Medicare B are either ill-informed and just want the cash
22 now instead of the insurance, and that's not a good
23 reason.

24 The other reason they don't enroll in
25 Medicare B is because their employer doesn't force them

1 to, because it's inconvenient. And the employer, for
2 some reason, is just letting that happen.

3 So what you're trying -- that's always been a
4 problem.

5 And so what you're trying to do is fix that.

6 John, why do you have problems with that?

7 MR. COGAN: It doesn't make individuals better
8 off.

9 I mean, it's nice to say that all the people
10 who don't enroll are doing so because of ignorance.

11 DR. GHILARDUCCI: No, I think that's a small
12 amount. I think that they're doing it because their
13 employer will pick it up.

14 MR. COGAN: Now, it seems to me that if the
15 federal government is going to be in the business, then
16 it might be better to have the locality offer an
17 inducement to the worker, to the retiree to join Medicare
18 Part B. And both then the worker could be better off
19 because it's a voluntary transaction; and certainly the
20 employer would be better off because, as you guys have
21 pointed out, their costs would fall. Not by as much as a
22 mandate requiring only individuals to come in.

23 But that might be an acceptable kind of
24 compromise that avoids making individuals worse off to
25 save the state some --

1 DR. GHILARDUCCI: That's a good bargaining
2 ploy. You could team up with SEIU. That's great. I
3 like this.

4 CHAIR PARKSY: Well, is it right that at the
5 heart of the recommendation was a cost-savings objective?

6 MR. BRANAN: That's correct.

7 MR. KROLAK: Right.

8 CHAIR PARKSY: So to the extent that you
9 include the reference to inducement, it's less of a cost
10 savings for the employer?

11 MR. KROLAK: I almost heard that, basically,
12 sort of like share the savings and divide the investment
13 or an incentive, something like that.

14 DR. GHILARDUCCI: Touché.

15 CHAIR PARKSY: Okay, well, why don't you see if
16 you can't re-craft that? Not to take all the cost
17 savings away, since that's at the heart of the
18 recommendation. But you can create some suggestions that
19 may be picked up in the bargaining process. We'll just
20 see.

21 DR. GHILARDUCCI: That's good.

22 CHAIR PARKSY: Okay.

23 MR. PRINGLE: And on that, Mr. Chairman --

24 CHAIR PARKSY: Yes?

25 MR. PRINGLE: -- I would suggest that we change

1 it to "require all participation" or "require local plans
2 to create through the collective bargaining system a
3 means by which all eligible Medicare employees are moved
4 into a Medicare system."

5 I mean, there is this disproportionality -- I
6 mean, we just did it with our collective bargaining on
7 two different collective bargaining units. So I know
8 very clearly the reluctance of some, and the reluctance
9 of some is money coming out of your pocket. So money is
10 coming out of the individual employee's pocket, and yet
11 as a public employer, I have the opportunity to save a
12 significant amount.

13 I certainly understand that on the table and
14 considered and discussed is an important thing.

15 But I also think -- and this is, I guess,
16 John's theory -- that Medicare is a bad system, and it
17 may very well be.

18 MR. COGAN: Wait, just a second --

19 CHAIR PARKSY: This is a part of his method,
20 you know.

21 MR. COGAN: I know. I've seen it. I've heard
22 about it.

23 MR. PRINGLE: The flip side of that, though, is
24 it's a system that is in place, and it's a significant
25 savings in this obligation and the OPEB's obligations

1 that are out there.

2 And I think if we just leave it kind of
3 amorphous to say, "Yes, we should encourage folks to do
4 it," then I think we kind of miss the mark on realizing
5 what that savings is. And I think that savings is a
6 valuable savings. And if it has to be derived through a
7 collective-bargaining process, so be it. I mean, I don't
8 think there's anything wrong with that.

9 MR. COGAN: I have to say that when you require
10 somebody to pay a premium for a benefit that they don't
11 value, it's in effect cutting their pension, because
12 you're just reducing disposable income every month by the
13 amount of the premium. And so that's why I think it's
14 not -- you know, it's just -- I'd like to see it
15 encouraged, and I'd like to see --

16 CHAIR PARKSY: Some inducement to it.

17 MR. COGAN: -- some inducement, financial
18 inducements would be preferred.

19 CHAIR PARKSY: Let's see if we can't -- oh,
20 Bob?

21 MR. WALTON: Yes, just a comment. Two things:
22 One, the Medicare benefit is something both the member
23 and employer have already paid for through their --
24 they've already paid for Medicare.

25 MR. COGAN: Part B?

1 MR. WALTON: Yes -- no, no, no. Through your
2 Medicare tax, your Social Security tax.

3 MR. COGAN: That's Part A.

4 MR. KROLAK: That's A. A portion of B.

5 MR. WALTON: I'm sorry, you're right.

6 CHAIR PARSKY: This is Part B.

7 MR. WALTON: Everyone who is eligible for
8 Medicare that doesn't join and stays in the basic plan,
9 costs everyone else in the basic plan money.

10 MR. KROLAK: Right.

11 MR. WALTON: It makes the cost of the basic
12 plan higher.

13 MR. KROLAK: That's correct.

14 MR. WALTON: And so that person that chooses
15 not to join Medicare is taking money out of the pocket of
16 everyone else that's in the basic plan. It's very, very
17 marginal, but it does cost money to leave them in the
18 basic plan.

19 MR. COGAN: How is that so if the employer is
20 making the right contribution for the individual?

21 MR. WALTON: Because the older you are, it
22 costs more in the health-insurance business. And by
23 leaving the older members in the basic plan, it costs the
24 basic plan more money.

25 MR. COGAN: But they must be charging -- paying

1 the wrong price then? They're not paying the actuarial
2 price of that.

3 MR. WALTON: They're paying the cost because
4 that older employee -- that older retiree now, if they're
5 retired after 65 -- they cost more than a 40-year-old
6 employee. And by leaving them in the basic plan, you're
7 making the cost of that basic plan higher than it
8 otherwise would be.

9 MR. COGAN: Right. But under that rationale,
10 maybe we should separate out all the people that are age
11 65 and have them in a separate pool and those that are
12 under 65, they're paying for them.

13 MR. WALTON: If you go back, under PEMHCA,
14 because they're in a separate program, they're under a
15 supplement to the Medicare program, that's exactly what
16 you did.

17 MR. KROLAK: Exactly.

18 MR. WALTON: We do that today.

19 MR. COGAN: Right.

20 Do you favor that as a policy?

21 MR. WALTON: I think it is a good policy.

22 MR. COGAN: And I'm not so sure.

23 CHAIR PARKSY: Well, I think -- at the heart of
24 this recommendation was a cost-savings approach.
25 However, I think we ought to round it by including

1 reference to encouraging inducements in order to make
2 this happen, because it will still create cost savings.

3 MR. WALTON: Absolutely. I have no problem
4 with that.

5 CHAIR PARKSY: Okay, proceed.

6 MR. BRANAN: Recommendation 6, this goes to --
7 this is one of two recommendations which came from the
8 working group of local agencies that have helped us with
9 our survey and have come up with some suggestions.

10 Recommendation 6 is, "The Commission should
11 seek federal guidelines to ensure the federal government
12 will pay its proportional share of payroll cost
13 obligations for bonded debt service used to prefund OPEB
14 trusts."

15 And the background on this is, if an employer
16 pays for OPEB on a pay-as-you-go basis, the federal
17 government does pay a proportional share of that. They
18 have not indicated if they will do the same thing on debt
19 service to pay for the OPEB.

20 And the request has come from local governments
21 that the Commission seek this kind of assurance, that
22 OPEB expenses, in terms of debt service, would be handled
23 the same way.

24 CHAIR PARKSY: John?

25 MR. COGAN: Would we -- if we adopted this

1 recommendation, would be, in effect, creating an
2 incentive to use bonds as the means of prefunding?

3 MR. BRANAN: Well, a similar question came up
4 from another commissioner in terms of since the
5 Commission didn't really warm to the use of OPEB bonds,
6 why are we doing this? And I think it's true that the
7 Commission didn't seem enthusiastic. But there are local
8 agencies that would like to have it as an option; and
9 this makes it too unknown to them.

10 MR. COGAN: Right.

11 So if an agency were to choose to prefund
12 health benefits by a surcharge on payrolls - let's say
13 diverted into a fund -- would that be reimbursable by the
14 federal government?

15 DR. GHILARDUCCI: I don't know.

16 MR. BRANAN: I don't know.

17 MR. COGAN: All right. So we're creating now
18 an incentive -- it would be under this recommendation --
19 an incentive to prefund the benefits through a debt
20 rather than --

21 DR. GHILARDUCCI: A diversion.

22 MR. COGAN: -- a diversion of current
23 resources. And that just strikes me as a bad policy.

24 I'd prefer it if you would have a
25 recommendation on both. However it's prefunded, the

1 federal government should recognize that as a legitimate
2 expense. That would be the way I would go, or leave it
3 out. But I don't think it's a good idea to create an
4 incentive for agencies to prefund their obligations with
5 debt.

6 CHAIR PARKSY: I think that is clearly --

7 MR. BRANAN: I think that was the sense of the
8 Commission.

9 CHAIR PARKSY: Yes.

10 MR. BRANAN: But it is an option that locals
11 would like.

12 MR. COGAN: Right.

13 CHAIR PARKSY: Well, I think it seems that in
14 order to remain consistent about the policy of OPEB
15 bonds, that John's suggestion seems right: We either be
16 requesting reimbursement, if you will, under whatever
17 prefunding strategy. That probably would seem to make
18 sense.

19 MR. BRANAN: Good.

20 CHAIR PARKSY: Okay.

21 MR. COGAN: Can I ask a few more questions?

22 CHAIR PARKSY: Yes.

23 MR. COGAN: On pensions, when local
24 governments -- state governments finances -- prefunds our
25 pensions, is that reimbursable by the feds?

1 MR. BRANAN: Initially, they would not
2 commit -- are you talking about pension bonds?

3 MR. COGAN: No, no, no.

4 MR. BRANAN: Because --

5 MR. COGAN: Just prefunding. Regular, old
6 prefunding by a surcharge on it.

7 MR. BRANAN: Oh, I think so, yes.

8 MR. COGAN: It is?

9 MR. BRANAN: We have someone here -- is Steve
10 here?

11 This is Steve Zehner, who is the lobbyist for
12 L.A. County.

13 CHAIR PARKSY: Good afternoon, Stephanie.

14 DR. GHILARDUCCI: That's the name tag there.

15 MR. ZEHNER: I am Steve Zehner with the
16 Los Angeles County Counsel's office. I'm part of the
17 county's legislative office in Sacramento, and have
18 participated in the coalition meetings.

19 And I'm really here today, not on behalf of the
20 L.A. County Board of Supervisors, but the CSAC segment of
21 the coalition. The L.A. board has not considered these
22 recommendations so I can't speak on behalf of the county.

23 Having said all that, I've forgotten the
24 question.

25 CHAIR PARKSY: That's okay.

1 MR. COGAN: With respect to prefunding
2 pensions, when the State or the locality prefunds pension
3 benefits, are those reimbursable under the federal/state
4 system?

5 MR. ZEHNER: Well, I think they are.

6 The best analogy I can give you is a couple
7 years ago, the issue came up with the federal Office of
8 Management and Budget about whether pension-obligation
9 bonds were part of what the feds would reimburse. And
10 they came to the conclusion that, yes, as long as there
11 was a demonstration that it was cheaper to go with the
12 bonds over the long term, then they would continue to pay
13 that portion attributable to whatever the function was
14 the feds were funding.

15 And I assume they'd probably go in the same
16 direction with something like this.

17 MR. COGAN: Well, maybe we can have it
18 clarified.

19 Is it possible to get that clarified --

20 CHAIR PARKSY: Yes, we should clarify that for
21 sure.

22 MR. COGAN: -- and then come back and take
23 another look at it.

24 CHAIR PARKSY: And maybe link it to the policy,
25 if it really applies, on the pension side.

1 MR. COGAN: Right, right.

2 Thanks.

3 CHAIR PARKSY: Okay, Tom?

4 MR. BRANAN: Number 7, "The Commission should
5 seek clarification in state statute, in the Internal
6 Revenue Code, and from GASB, that OPEB trust funds may be
7 used for both benefit payments and for early retirement
8 of debt used to establish the OPEB trust if all OPEB debt
9 has been expunged."

10 And this is kind of a "what if" consideration,
11 that if there is a prefunded account and it -- say, for
12 whatever reason, the employer no longer has to provide
13 retiree health care that -- excuse me, but I think this
14 should have been written for bonds; wasn't it?

15 MR. ZEHNER: No. It's really anything.

16 MR. BRANAN: Okay, any prefunded account.

17 MR. ZEHNER: Any individual health-care
18 benefit.

19 MR. BRANAN: That's right. And the universal
20 health care is the most common reason given for this one.

21 That they could be used both for benefit
22 payments and for early retirement of debt used to
23 establish the OPEB trust.

24 So right now, they could not use the funds in
25 the trust to retire whatever debt set up the trust. And

1 I think that --

2 CHAIR PARKSY: Is that right, that you
3 cannot -- if debt was used to establish the trust, the
4 funds cannot be used, ultimately, to retire?

5 MR. BRANAN: It's for the exclusive use of the
6 beneficiaries.

7 CHAIR PARKSY: I see. And this would suggest
8 that you could divert funds away from the beneficiaries
9 to satisfy the debt?

10 MR. BRANAN: Well, everyone would have to be in
11 agreement, obviously, that the debt had been expunged.
12 But it is for that eventuality that they could then use
13 it to pay off the debt, since there was no -- the
14 beneficiaries would be provided for by another source.

15 CHAIR PARKSY: I want to go back to John's
16 comment. I mean, I'm not quite sure that given the
17 attitude of the Commission about OPEB debt generally,
18 that this makes a lot of sense to include.

19 MR. WALTON: Mr. Chairman?

20 CHAIR PARKSY: Yes?

21 MR. WALTON: I think it goes beyond OPEB debt.
22 Quite a ways beyond. It's a very -- somewhat simple
23 scenario. It may never happen, it probably will never
24 happen.

25 But you establish a trust for your OPEB

1 liability, exclusive benefit purpose, and you have that,
2 it's working fine, fully funded. Then you have the U.S.
3 government, Congress and president passing universal
4 health care, that covers everyone, so the employer no
5 longer has any liability for OPEB. It's gone. It's
6 wiped clean. Because now, everyone's under a
7 single-payer system. What happens to that money that's
8 sitting there in a trust that has a single purpose, that
9 is no longer necessary? That's what this issue is trying
10 to resolve. What can you do with that money?

11 And if you had an OPEB debt, you can go back
12 and pay it off. You can do other things.

13 But if it has an exclusive purpose that is no
14 longer necessary, what happens to the money? And that's
15 what this is trying to address.

16 MR. COGAN: Got it.

17 MR. BRANAN: And these are irrevocable trusts.

18 CHAIR PARKSY: John?

19 MR. COGAN: So I guess the question is,
20 operationally, how do you get at this definition of
21 "expunged"?

22 I see an example, right, and so the question
23 is, what does it mean for a fund to no longer have any
24 liabilities, and does it apply to a fund that's
25 overfunded? That is, you don't need those funds to meet

1 your liability?

2 MR. BRANAN: Well, in that case, your liability
3 hasn't been expunged. You just have more money on hand
4 than you need.

5 MR. COGAN: So what does it mean for liability
6 to be expunged then?

7 I mean, I see the example. I can envision an
8 example where the federal government -- I can't even
9 envision this, but...

10 CHAIR PARSKY: That one, I can't envision.

11 MR. COGAN: Not in my wildest nightmares -- not
12 in my wildest nightmares, that the federal comes along
13 and says every health-care obligation incurred by
14 everybody over age 55 is --

15 CHAIR PARKSY: We're taken care of.

16 MR. COGAN: Yes. So short of that, what do we
17 mean by -- how do we operationalize the definition of
18 expunge? If you can do it in a reasonable way, I think
19 it's a good idea.

20 MR. BRANAN: That is the case that prompted
21 this recommendation. That is what the employers are
22 looking at as a possibility. It could be state or
23 federal.

24 MR. COGAN: Hope springs eternal. Somebody has
25 to pay.

1 CHAIR PARKSY: Well, the word "expunge," I
2 think, is a little bit still confusing here. I think you
3 need to clarify that, you know, the funds are sitting in
4 a trust for no purpose.

5 MR. WALTON: That's correct. It no longer has
6 a purpose.

7 CHAIR PARKSY: It no longer has a purpose, and
8 yet the trust is irrevocable, so you have to deal with
9 what can be done in that interesting hypothetical
10 situation.

11 Matt?

12 MR. BARGER: I have sort of two comments on it.
13 One is, again, I think you narrowed the -- and
14 similarly, the comment about Number 6, when you narrow it
15 to -- either it can be used for benefit payments or early
16 retirement of debt, you know, again, you're sort of
17 encouraging the ability to issue OPEB bonds, I mean, I
18 would be okay with just not having this at all and figure
19 this is going to be a really common problem that somebody
20 is going to have to figure out at some point; or say,
21 "Look, if you somehow do completely expunge all these, it
22 goes back to, you know, who put the money in, in the
23 first place?" -- you know, end of story. I don't see why
24 we have to single OPEB bonds.

25 CHAIR PARKSY: Okay. Well, Tom, if you really

1 believe that this is something that the Commission should
2 address, I would revise it to not -- both of these
3 recommendations -- not to isolate the OPEB bonds concept.

4 MR. BRANAN: Let me go back to the group that
5 proposed them.

6 CHAIR PARKSY: Thank you.

7 Is that --

8 MR. BRANAN: That covers my part of the
9 presentation.

10 CHAIR PARKSY: The only other thing I wanted to
11 make sure we had clear, we did get a number of comments
12 on recommendations from individual Commission members.
13 All of those comments, we will attempt to take into
14 account in revising, adding to the recommendations. And
15 they will be recirculated for further comment.

16 And then we have -- if we're still not in a
17 reasonable ballpark by our last meeting, then we'll
18 address them again.

19 But the thing I think I said at the beginning,
20 which is, we want to try to get the order of the report
21 in a stronger presentation.

22 So we'll mark for each person to see, we'll
23 mark the changes that will have been made in any of the
24 recommendations.

25 You're obviously welcome to read everything,

1 but you'll see the changes marked, and we'll go through
2 a process and try to get your comments back.

3 And then any recommendations you want
4 identified again for the last hearing, they'll make them.

5 Does that seem right, Tom?

6 MR. BRANAN: That's fine. And we'll be able to
7 send these changes out to you probably the first part of
8 the week.

9 CHAIR PARKSY: Yes, I think Monday or Tuesday
10 we'll send them around.

11 Okay, thank you all very much.

12 *(Proceedings concluded at 12:50 p.m.)*

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REPORTER'S CERTIFICATE

I hereby certify that the foregoing proceedings were duly reported by me at the time and place herein specified;

That the testimony of said witnesses was reported by me, a duly certified shorthand reporter and a disinterested person, and was thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for either or any of the parties to said deposition, nor in any way interested in the outcome of the cause named in said caption.

IN WITNESS WHEREOF, I have hereunto set my hand on the 17th day of December 2007.

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