

STATE OF CALIFORNIA
PUBLIC EMPLOYEE
POST-EMPLOYMENT BENEFITS COMMISSION



PUBLIC MEETING



Thursday, December 13, 2007
10:21 a.m.

University of California, Los Angeles
Grand Horizon Room, Covel Commons
330 Deneve Drive
Los Angeles, California



Reported by: DANIEL P. FELDHAUS, CSR #6949, RDR, CRR

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A P P E A R A N C E S

PUBLIC EMPLOYEE POST-EMPLOYMENT BENEFITS COMMISSION

Commissioners Present

GERRY PARSKY, Commission Chair
Aurora Capital Group

MATTHEW BARGER
Hellman & Friedman LLC

PAUL CAPPITELLI
San Bernardino County Sheriff's Department

JOHN COGAN
Stanford University

RONALD COTTINGHAM
Peace Officers Research Association of California

TERESA GHILARDUCCI, Ph.D.
Trustee
General Motors Retiree Health Pensions

JIM HARD
President
Service Employees International Union Local 1000

LEONARD LEE LIPPS
California Teachers' Association

DAVE LOW
California School Employees Association

CURT PRINGLE
Mayor, City of Anaheim

ROBERT WALTON
Retired (CalPERS)

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A P P E A R A N C E S

PEBC Staff Present

ANNE SHEEHAN
Executive Director

JAN BOEL
Staff Director

TOM BRANAN
Policy Director

STEPHANIE DOUGHERTY
Research Director

MARGIE RAMIREZ WALKER
Office Manager

--o0o--

Public Testimony

STEPHEN C. ANDERSON

--o0o--

Presentations

ALEX RIVERA
Senior Consultant and Actuary
Gabriel, Roeder, Smith & Co.

--o0o--

Subject Matter Experts

PAUL ANGELO
Actuary

JOHN BARTEL
Actuary

--o0o--

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1 BE IT REMEMBERED that on Thursday,
2 December 13, 2007, commencing at the hour of 10:21 a.m.,
3 at UCLA - Covell Commons, 330 Deneve Drive, Los Angeles,
4 California, before me, DANIEL P. FELDHAUS, CSR 6949, RDR,
5 CRR, in the state of California, the following
6 proceedings were held:

7 --oOo--

8 CHAIR PARKSY: I want to welcome everyone,
9 welcome the public, and pay special thanks to UCLA for
10 allowing us to use the facilities here. This is the
11 second hearing that we have held at UCLA.

12 And this would be our proposed final commission
13 hearing. We always have the option of, as the
14 Legislature and the Congress does, in extending our stays
15 and having meetings over Christmas and things like that
16 if we so choose. But our goal is to have this be our
17 final hearing. And what we're going to try to do here is
18 to, as best we can, take final comments in open session.

19 We're, obviously, editing and other things; and
20 we'll talk a little bit about that as we get into the
21 discussion.

22 Once again, I just want to say -- and I've done
23 this at every hearing -- that the policy leaders that
24 established this bipartisan commission -- and the
25 Commission has a very specific charge -- but the

1 policymakers have made it clear from the beginning that
2 the promises that have been made to public employees with
3 respect to pensions and health care will be met. And at
4 each time that the public has come forward, there have
5 been a number of people that have expressed concern to me
6 and other Commission members that the promises or the
7 benefits they've been promised would be taken away.

8 The policymakers have said no. And our
9 recommendations will all operate under the belief that
10 that commitment by our policymakers will be honored.

11 Our job is, among other things, to identify the
12 magnitude of the obligations, to evaluate various
13 approaches that have been taken at the state and local
14 level, and to put forward a plan that would address these
15 obligations and assure their funding in a fiscally
16 responsible way.

17 So with that, if any of the commissioners have
18 any comments that anyone would like to make before we get
19 started?

20 *(No response)*

21 CHAIR PARKSY: Anne?

22 MS. SHEEHAN: No, I don't.

23 CHAIR PARKSY: Then we'll have, first, our
24 public comment.

25 We have one speaker, Stephen Anderson.

1 Is Stephen Anderson here?

2 MR. ANDERSON: I have copies of this for
3 everybody.

4 CHAIR PARKSY: Yes, the staff will take a copy
5 of it.

6 MR. ANDERSON: I'll go ahead and get started
7 because I'm sure you're anxious to wrap this up. I do
8 not --

9 CHAIR PARKSY: That's a good assumption. But
10 that's okay, you have the floor.

11 MR. ANDERSON: Well, I may take a little bit of
12 my wife's time, who couldn't be here today.

13 Earlier this year, I had the good fortune to
14 address this Commission about an established media blitz
15 that did not allow dissent and that was directed at
16 shocking the public into abandoning or reducing
17 retirement benefits for public employees.

18 Now, several months later, I am not sure that
19 that problem has been eliminated for the Riverside area,
20 where I come from, even though probably reduced.

21 I warned that in this atmosphere of contrived
22 economic hysteria, impending disaster, and doomsday
23 scenario, that a responsible response seemed far from
24 reach. Yet in the few meetings that I have been able to
25 attend, I have received hope that this commission has a

1 vision that will not desert a good functioning retirement
2 system in favor of an inferior one.

3 CalPERS recently documented the acceptability
4 of this approach by quoting the U.S. Government
5 Accounting Office including in their report that most
6 states and local government pension plans are well-funded
7 and on track for full funding in the near future.

8 Employers are beginning to analyze and address
9 the options of prefunding retiree health-care benefits
10 using investment returns to fund the lion's share of that
11 cost.

12 You are to be congratulated not only on
13 surviving countless pages of testimony, but for being
14 selected for this commission. Someone, somewhere, has
15 thought that you are suited to care for the weakest
16 employees in the states, those employees that have not
17 yet been hired.

18 It is not always easy to see issues fairly when
19 proposed action would not affect you, but someone has
20 thought that you should have this responsibility.

21 Even though I've heard your commission chairman
22 define the extent of authority for this commission, I
23 also see a possible ripple effect that extends beyond the
24 Commission's defined jurisdictional limits.

25 I see the Commission's finding as possibly

1 being used as a guide to measure current employee
2 retirement benefits and request for additional benefits.

3 I also see the responsibility for review of
4 retirement benefits for those who have already retired
5 using this Commission's conclusions. Yet my thoughts as
6 a father return to those not hired, those that cannot
7 even see themselves as growing old and in need of
8 retirement income, those that would just be happy to get
9 a job, and those not yet commissioned to defend
10 themselves or their benefits.

11 They will be the initial losers if this
12 commission buckles and caves into the hysteria and the
13 resulting superstition generated by a misguided press.

14 I don't intend to comment on all of the
15 wonderful testimony that has been provided this
16 Commission. However, the State Analyst has urged
17 steering from the course to define retirement benefits
18 citing conceptual need to recruit from business.

19 During my tenure with the State, I have saw
20 outsiders brought into state service for political
21 reasons. They were generously rewarded rather than being
22 lured by the retirement system. And I see that as
23 probable in the future.

24 However, when this is done, one has to ask:
25 What is wrong with those state employees that are

1 experienced and specialized in these occupational fields
2 and why hasn't the State done something about it?

3 Additionally, there are specialists in the
4 State systems, university and college systems that have
5 continued in their specialties, and are better-suited and
6 better-qualified for the tasks than outsiders.

7 Within the State, there are those that have
8 attempted to decrease the generated shock of a new
9 accounting method for retirement benefits. Controller
10 John Chiang is reported as saying that there was a state
11 financial crisis -- there was a state financial crisis
12 before GASB and there is one now.

13 In announcing his prefunding of health care, he
14 stated in effect, "What I have put into motion today will
15 save the State billions of dollars over the course of its
16 existence."

17 What it now boils down to is that the choice is
18 yours: To move forward, improving a functioning
19 retirement system; or scrapping that system for an
20 inferior system, yielding to media distortions and
21 claims.

22 One choice will protect a very special group of
23 our population: The young. That will be our future
24 California state civil servants. And the other is to
25 promote just another tax cut for the rich.

1 I am here today because I have concluded the
2 best course of action is to sustain our young and future
3 state civil servants without resorting to a cheaper
4 retirement program.

5 CHAIR PARKSY: Okay, thank you very much.

6 That's our only speaker. And so we will move
7 into our agenda.

8 I think what we'd like to do this morning is to
9 go through conceptually and with some language discussion
10 each of the recommendations.

11 I'd like to start with three that have received
12 the most comment back from what has gone around, and then
13 actually go down each of the recommendations to see if
14 there are comments. And then what we will do is to
15 incorporate -- attempt to incorporate those comments into
16 another draft of everything that will be circulated. And
17 in connection with that, I think that -- I've heard from
18 several Commissioners that incorporating the
19 recommendations that would be included in the executive
20 summary as they will be revised, we would better serve
21 the reader if we reordered them and identified the
22 executive summary as a plan for addressing the issue that
23 we have been asked to address.

24 So all of the recommendations would be grouped.
25 And I'll go through some of the thoughts about the

1 headings of those groups. But you will see all of that.

2 Once we incorporate these changes, we'll send
3 it around again regrouped -- and we'll identify for
4 everyone if Recommendation 11 becomes Recommendation 1.
5 You'll see exactly how that would work. So we're not
6 changing -- we wouldn't change the text, but we would
7 reorder them.

8 And then we would have a broad heading that
9 would say -- and there may be seven headings, there may
10 be eight headings -- that would constitute a plan if you
11 look at them as a whole. And I think that would, at
12 least for the reader, begin to understand that the
13 Commission is trying to come forward with a comprehensive
14 plan, which was the charge that we were given.

15 So in order to kind of address things, I'd like
16 to focus first on Recommendations 9, 10, and 11, all of
17 which deal with the concept of prefunding.

18 And we sent around a revised version of 9, 10,
19 and 11 prior to this meeting; and then we received also
20 comments about the revised version. And so what's before
21 you, is the version that we sent around to everyone, and
22 then a slightly revised version marked in red that
23 attempts to deal with some of the commentary that we
24 received.

25 We apologize a little bit for all of this

1 material moving around so rapidly. But I think it would
2 be important to first focus on these three, and then move
3 right through each of the other recommendations, and
4 pause and see if there are commentary about it.

5 And I think that in a reordered version, we
6 would move 11 to 1 -- or it would come first, and then 9
7 and 10 would follow.

8 So why don't we focus on 11, which is the
9 bottom one?

10 MR. PRINGLE: It's the new "1."

11 CHAIR PARKSY: We have the version that was
12 sent, and we have the version that is now before you.

13 MR. PRINGLE: And 9 is the new "2."

14 CHAIR PARKSY: And I think they're up on the
15 screen.

16 So you can see -- and our illustrious mayor
17 I've asked to be the keeper of the "shalls" and the
18 "shoulds." Since he was -- and I don't mean to single
19 him out -- he was urging that we focus heavily on the
20 word "shall" or "should." And it may not be appropriate
21 in every instance. I'll let him be the keeper, and we'll
22 see where he thinks it's appropriate or not. And since
23 he has experience on the legislative front, he will also
24 understand that the legislators might be a little bit
25 offended sometimes when the "shall" and "should" was

1 proposed.

2 So with that introduction, let's turn to 11.

3 And, Tom, why don't you explain the rationale
4 for the move or the change, and then let's see if we can
5 move on.

6 Go ahead.

7 MR. BRANAN: The new version of
8 Recommendation 11 -- let me just read it as it now
9 stands:

10 "Public agencies providing OPEB benefits shall
11 adopt prefunding as their preferred strategy. As a
12 policy, prefunding OPEB benefits is just as important as
13 prefunding pensions."

14 CHAIR PARKSY: And one thing I would just say
15 about that: The reason for the move, as commented on by
16 several commissioners, was that the "because" language
17 seemed to be more appropriate in the rationale, and it
18 was moved -- in the version you will see, it will have
19 been moved to the rationale. So it's not that it is
20 eliminated, it's just eliminated from the actual
21 recommendation.

22 Okay, let's just pause there.

23 And any comments about that?

24 Jim?

25 MR. HARD: Yes, I prefer this version to our

1 previous version.

2 I guess on the "shall" and "should," I'm not
3 quite clear how we can use the word "shall," since our
4 charge is to recommend to the Governor and the
5 Legislature and the world, I guess. So I'm a little
6 uncomfortable --

7 CHAIR PARKSY: The world is a little big.
8 We'll take the United States of America.

9 MR. HARD: Whoever reads this report.
10 You know, so I just don't want to -- I want
11 people to look at it and not get -- you know, if they
12 have authority to issue "shalls" like a Legislature or a
13 county board of supervisors, then maybe they're the
14 better ones to say that.

15 Other than that, on 11, I do think this is an
16 improvement. So I'm in favor of this, except for
17 "shall."

18 On the rationale, I did wonder why we would
19 limit to full -- fully -- first of all, the word "fully
20 prefund" isn't in there. I would suggest that in our
21 rationale, in the sentence -- I don't want to get into
22 wordsmithing too much -- but frankly, it makes a
23 difference, I think. "In the case of the State of
24 California, the recent valuation done by Gabriel, Roeder,
25 Smith and Company shows that immediately beginning to" --

1 it says "prefund would reduce the State's OPEB."

2 Basically, the fact is, if you fully fund it --
3 prefund it, then I think those numbers apply. And if you
4 don't, I don't know that that's technically correct if
5 you don't put in "fully." So "fully."

6 And then the other thing is that I think the
7 option for partially prefunding should be explicitly
8 stated, I think, in the rationale because I think we're
9 trying to give people ideas of what they can do.

10 And I'm not so sure how many -- from a
11 practical point of view -- how many entities can just
12 start fully prefunding immediately.

13 So those are my recommendations.

14 CHAIR PARKSY: Well, I think, Tom, two elements
15 before we continue. One, is to make sure that the words
16 that link into the magnitude of the liabilities and the
17 rationale are appropriate. If the magnitude of the
18 liabilities relate to fully prefunding, that should be
19 indicated.

20 And then second, to indicate that -- whether
21 you identify partially or whether you identify beginning
22 in some other parts of the rationale, it seems that we
23 ought to include that in the rationale.

24 MR. BRANAN: That's fine, Mr. Chair.

25 CHAIR PARKSY: Okay.

1 MR. PRINGLE: Mr. Chair?

2 CHAIR PARKSY: Yes, Curt?

3 MR. PRINGLE: I think Jim's point is one that
4 I guess I've been challenged with in a lot of this whole
5 prefunding discussion for a long time, and that is, when
6 I talk about beginning to prefund or starting to prefund
7 or prefund, those are all synonymous terms to me.

8 Saying that a government should prefund its
9 obligation doesn't mean that it should have it all done
10 next week. We know, in fact, it can't be. But to start
11 talking about prefunding to me means you start
12 prefunding.

13 And yesterday, in a meeting with Mayor Sanders
14 from San Diego, he specifically talked about that they
15 felt, with that obligation, outstanding -- over
16 a billion dollars outstanding in San Diego for public
17 health -- or health benefits for retirees. That their
18 first year, they said all they could afford in the budget
19 was 5 million bucks. Some people would say, "You've got
20 a billion-dollar obligation. How silly." But to me,
21 what I see in that is that that is starting the process
22 of prefunding. You're saying, "Yes, we see why there's
23 value in funding this obligation." And even if it's
24 \$5 million to a billion dollars obligation, that's a
25 start.

1 And as he suggested, that established the
2 credibility of the concept.

3 The next year, this current budget year, they
4 put in \$50 million to prefund based upon their economic
5 budgetary constraints that they have, and we all know the
6 State government has and local governments have as well.

7 So, you know, I don't want to say that when --
8 Jim, I don't ever want to use "fully prefund" as an
9 alternate phrase with "prefund," unless we really mean
10 in the -- the goal is to get to a point of fully
11 prefunding. And a plan needs to be established to get to
12 that full prefunding.

13 But in the initial stages -- in this one and in
14 9 and 10 -- in my opinion, I think we should be
15 consistent in the words prefunding, meaning, you create a
16 prefunding strategy. And that means if you start with a
17 few million bucks in the first year, identify what that
18 obligation is and start moving to that level of, you
19 know, making sizable contributions to a prefund model so
20 you know where you're ending up.

21 So, you know -- I know this is part of a
22 discussion for later, when we talk about a lot of what
23 the State should do, but I kind of wanted to lay my mark
24 out right now that whenever I talk about prefunding it
25 is, yes, you identify your problem, but you identify that

1 need, and prefunding could be a very small monetary
2 contribution based upon where the economics are of your
3 budget at the time. But it really is making the progress
4 towards addressing that whole. And I think that's
5 what -- I think this is good, as it states that in this
6 regard.

7 CHAIR PARKSY: John?

8 MR. COGAN: I echo what Curt is saying. I
9 think the important thing for this Commission is to
10 recommend that prefunding begin. But I'm very
11 comfortable with the idea that that does not mean that
12 you have to begin fully prefunding right away. So that's
13 sort of my overall comment.

14 On 11, I'm a little bit concerned that if we,
15 as a commission, believe that employers should begin to
16 prefund -- and we're not setting a time on that -- but
17 that they should prefund, but that prefunding is the
18 right policy, then we don't want to be ambiguous about
19 it. And I'm a little bit worried when we talk in terms
20 of preferred strategies. That is, as it reads now:
21 "Public agencies providing OPEB benefits shall adopt
22 prefunding as their preferred strategy." It's a little
23 bit ambiguous to me. I'm not sure what we might mean by
24 that. So I'd like maybe a little clarification as part
25 of the discussion as to what people think we mean by

1 that.

2 The way I see it is what we should be
3 recommending, is that the prefunding commence as soon as
4 possible. And that if a public employer does not
5 commence prefunding, then they should, as Curt said, at
6 least provide the public rationale for their reasons for
7 not funding and, at the same time, provide a public plan
8 or strategy for the future.

9 But I would worry that our language here in
10 using the strategy and the recommendation might be a
11 little bit misconstrued or too loose.

12 CHAIR PARKSY: Maybe we should separate a
13 little bit the distinction between "fully" and
14 "beginning" prefunding.

15 I think Jim's comment, and the reference to
16 "fully" related to the rationale and the linkage between
17 the numbers that were used in the rationale --

18 MR. COGAN: Correct.

19 CHAIR PARKSY: -- and the words. And I think
20 we can address that in one sense, and turn a little bit
21 to two concepts with respect to 11.

22 One concept is, do people feel that -- I think
23 at the last meeting, we all agreed -- or no one disagreed
24 with the concept of prefunding is the right policy.

25 So the question -- and irrespective of timing,

1 irrespective of, obviously, when you start, but it's the
2 right policy. So I guess the comment that John's making
3 is, is it possible to strengthen the sentence to make
4 that clear, in that we -- instead of as a "preferred
5 strategy," "as their policy," which is consistent, I
6 think, with what everyone said; and then have the second
7 sentence be there, and then we can address the "shall" or
8 "should" which Jim mentioned.

9 Matt?

10 MR. BARGER: The one thing I don't want to let
11 get away, though, is beginning prefunding is better than
12 the not beginning prefunding; but giving \$5 million a
13 year to a problem that's a billion dollars in total is
14 not a sound policy over the long term.

15 And so those things are not in the least
16 synonymous to me in terms of sort of the fig leaf of
17 doing something rather than nothing, great. But it's not
18 as good as a financially sound doing, you know, the full
19 prefunding, actuarially you would say you need to do.
20 And as we do this, I don't want to lose the distinction
21 that what we're recommending is actually full prefunding.

22 CHAIR PARKSY: Okay.

23 MR. BARGER: Two -- because come back to this
24 probably at some later point, I used back in this
25 preamble the notion that the reported OPEB liability

1 would go down, whatever it is, \$10 billion for you to do
2 this, although the actual liability would not change one
3 iota.

4 CHAIR PARKSY: Right.

5 Did you catch that, Tom?

6 MR. BRANAN: Yes.

7 CHAIR PARKSY: Yes, Bob?

8 MR. WALTON: I think in Recommendation 11,
9 which would become 1, as I understand it, I think simply
10 stating very directly that prefunding is the strategy
11 that should be undertaken by public agencies, period.

12 When you get into the other two
13 recommendations, I think you can perhaps make a
14 distinction between fully prefunding, which I have a
15 little trouble with that, but I think you could describe
16 it -- and Paul and John might be able to help -- by
17 paying the actuarially required contribution. That would
18 be full funding. Anything paying less than the actual
19 required contribution would be partial prefunding.

20 And I don't know if, in the narrative, we can
21 just make a distinction between those two.

22 And our point is, in 9 and 11, if you can't
23 fully prefund, using that term, you ought to have a plan
24 to get there.

25 CHAIR PARKSY: And explain your rationale?

1 MR. WALTON: And explain your rationale.

2 CHAIR PARKSY: That's the whole theory.

3 MR. WALTON: That's the whole purpose.

4 I think 11, which becomes 1, is simply state,
5 "Everybody should prefund," period. And then 9 and 10,
6 becoming 2 and 3, should then go into more detail about
7 what that means.

8 CHAIR PARKSY: Exactly. That's exactly the
9 approach.

10 MR. COGAN: Can I follow up on something that
11 Matt said?

12 CHAIR PARKSY: Sure.

13 MR. COGAN: One way to get at what Matt said is
14 in this recommendation, to have a second sentence that
15 says, "The ultimate goal of the prefunding policy should
16 be full funding. Again, we're not setting a timetable
17 here.

18 We're saying that the ultimate goal of the
19 prefunding policy should be to achieve full funding.

20 CHAIR PARKSY: Okay. Comments about that or
21 anything else on this, in this area?

22 Yes, Dave?

23 MR. LOW: I just -- as we start getting into
24 some job terminology, full funding is not really a
25 defined term. If you look at pensions, most of them

1 aren't fully funded. Some of them are -- a percentage
2 are funded, some of them are in an overfunded status.
3 And I just think we have to be a little cautious about
4 the terms we have to use here as we define these things
5 because they're not really terms of art sometimes.

6 MR. COGAN: I think that's a very good point,
7 actually. Maybe a goal is not a well defined term,
8 either, so maybe they go hand in hand.

9 CHAIR PARKSY: Jim?

10 MR. HARD: Well, just to follow up on that.
11 Yes, because the actuarial report out of CalPERS or
12 CalSTRS changes every year. So you could be doing the
13 right -- the government entity could be doing the right
14 thing all along and, boom, that year they're not fully
15 funded, they're not doing -- you know, so it just changes
16 annually because of the actuarial report.

17 So I want to be really careful about what the
18 words are in here, too.

19 CHAIR PARKSY: Okay, Dave?

20 MR. LOW: Along the same line of Matt's issue
21 on the cost. I think we also have to be careful in this
22 text about saying things like "over the long term, the
23 total cost to prefund benefits will be less."

24 The cost is the same, you know. It depends on
25 your earnings on your interest. You could actually pay

1 more if you're losing money on your investments. So it
2 depends on a multiplicity of factors. I think we have to
3 be careful to talk about the cost of the benefit is the
4 cost of the benefit. How much is being paid out of your
5 general fund might change based on your interest
6 earnings. So I think we have to be accurate in how we
7 describe those. And right now, they're not.

8 CHAIR PARKSY: Tom, did you get that, in terms
9 of rationale?

10 MR. BRANAN: I understand the comment, but it's
11 not clear to me exactly what change you want.

12 Well, it sounds like if you put in too many
13 qualifications about the result of prefunding, I'm not
14 sure what you have.

15 MR. LOW: Well, what you have now is a totally
16 inaccurate statement -- or not totally, but possibly
17 inaccurate statement. So I think you need to say
18 something about maybe the total cost to the public entity
19 or general fund should be less, and then leave the rest.
20 It should be less because basically if you're earning
21 interest on it and you're paying some of the cost out of
22 interest instead of out of your general fund, then the
23 general fund cost would be less. The cost of the benefit
24 is not less. And it also assumes earning money.

25 CHAIR PARKSY: Yes, John?

1 MR. COGAN: One alternative, Dave -- and I
2 agree with you, the use of this term "cost" is not really
3 appropriate in this context. And I think what prefunding
4 really does, is enables a system to provide higher
5 benefits at a lower cost to the taxpayer because we are
6 using not only the proceeds of taxes, but the proceeds of
7 investments. And I think that's the real benefit in this
8 regard. And so maybe that's a way to handle it.

9 *(Cell phone ringing)*

10 CHAIR PARKSY: Okay. Any elected official is
11 allowed to have a cell phone. No one else is allowed.

12 MR. PRINGLE: It could be an emergency in
13 Anaheim.

14 CHAIR PARKSY: Matt?

15 MR. BARGER: There actually is a further
16 rationale that goes beyond just do you have investment
17 earnings and the rest of it. It's a matching concept
18 that as you incur the benefit, you pay the cost, which
19 you know, it's a generationally accurate thing to do.

20 So I don't know if that's in here. But you
21 were sitting here talking about what are the rationales.
22 That's an important rationale.

23 CHAIR PARKSY: Well, we took the part of the
24 sentence that was in 11, in terms of the reasons; and
25 that has been incorporated into the rationale.

1 Okay, let me just move to the "shall" "should."

2 As the keeper of the "shalls" here, how do you
3 feel about the "shall-should" in that Recommendation 11?

4 MR. PRINGLE: I actually think this is one you
5 could give up a "shall" on because a "should" should do

6 CHAIR PARKSY: All right, so I think for now --
7 and again, you'll have another crack at this -- but I
8 think for now, why don't we leave it because of a little
9 bit of the concerns about "goal" and "full funding" and
10 what that all means. But we can come back, but let's
11 leave it as two sentences. But let's change the "shall"
12 to "should" and eliminate the word "preferred strategy"
13 and substitute "policy."

14 So it would read "Public agencies providing
15 OPEB benefits should adopt prefunding as their policy.
16 And as a policy, prefunding OPEBs is just as important as
17 prefunding pensions," period.

18 Does that seem okay?

19 MR. COGAN: Do you want to not include any
20 statement about the goal?

21 CHAIR PARKSY: Well, I'm just a little
22 concerned about -- "goal" is a little bit hard to -- I
23 mean, I'm not quite sure between full funding and
24 "goal." Where --

25 MR. COGAN: I was going to ask Dave. It seems

1 to me -- Dave's right, when he says that, "Look, at any
2 point in time, whether you achieve your goal or whether
3 you achieve prefunding is dependent upon a host of
4 factors.

5 CHAIR PARKSY: That's the point, right.

6 MR. COGAN: Right. But what guides -- I
7 believe, Bob, you might want to weigh in here -- but I
8 believe what guides CalPERS and what should guide any
9 pension fund is that goal. You may not always be there,
10 you may not always get there, you might be over that goal
11 sometime, you might be under the goal sometime. But when
12 you think about your policy from year to year and your
13 decisions from year to year, you have a goal in mind.
14 And so I sort of see it as sort of --

15 CHAIR PARKSY: I guess what John is saying is,
16 does the insertion of the word "goal," which doesn't
17 carry with it a definitive or a quantitative concept,
18 does that alleviate your concerns about the use of the
19 word "full funding"?

20 MR. LOW: It depends on the sentence, I think.

21 CHAIR PARKSY: Well, if we said, maybe as a
22 third sentence, "The ultimate goal should be to achieve
23 full funding"?

24 MR. LOW: I think I'm comfortable with that.

25 CHAIR PARKSY: Let's try that as a third

1 sentence and --

2 Lee? I'm saving you for 9, but that's okay.
3 If you want to weigh in on 11, that's perfectly okay.

4 MR. LIPPS: Quite frankly, Gerry, because of
5 the way that the conversation has evolved up to this
6 point, Recommendation 11, blending that with 9, makes to
7 me actually an awful lot of sense; because we've talked
8 about, particularly the last sentence on Number 9. The
9 only thing we haven't really talked about is whatever
10 this anticipated liabilities are so small, and I do have
11 some questions about that.

12 CHAIR PARKSY: Yes, I figured you would. But
13 I'm more than happy to address that.

14 MR. LIPPS: But in terms of Number 11 --
15 actually, before I make a comment, could you read that
16 first sentence as you just repropose it?

17 CHAIR PARKSY: Yes, it would read "Public
18 agencies providing OPEB benefits should adopt prefunding
19 as their policy."

20 MR. LIPPS: Okay.

21 CHAIR PARKSY: And then the second sentence,
22 "As a policy, prefunding OPEB benefits is just as
23 important as prefunding pensions." And then as a third
24 sentence, "The ultimate goal should be to achieve full
25 funding."

1 MR. LIPPS: Okay, I sort of reserve judgment.
2 I need to think about that third sentence.

3 CHAIR PARKSY: On all of this, you reserve
4 judgment on. We're not -- we're just trying to see if we
5 can pull together the next draft. So nobody is signing
6 off on this at all yet.

7 MR. LIPPS: The first sentence as amended is a
8 lot more acceptable to me because it goes more closely in
9 line with what John Cogan said earlier; although John
10 used a phrase that I would like to see incorporated in
11 that first sentence, and that is "as soon as possible."
12 And I think that's to make it clear what the stated
13 intent is.

14 We may not be able to do it -- you know, you
15 may have a goal, first of all, of full funding, but you
16 may not be able to begin trying to full-fund this year at
17 all, for whatever, you know, fiscal reasons are. You may
18 ease into it. But "as soon as possible," that's what the
19 goal should be.

20 At that point, I don't have any objection to
21 sentence -- or to Recommendation 11, with the inclusion
22 of the "as soon as possible."

23 CHAIR PARKSY: Well, I think -- at least what
24 was intended -- was 9, which we'll talk about next, was
25 meant to take into account some of the concerns at the

1 local level that would prevent you from either beginning
2 right away or doing it at all for any period of time.

3 And so it was supposed to be kind of from the
4 general to the specific.

5 MR. LIPPS: And although that may be good for
6 us not only as commissioners but also the members of the
7 audience who have attended a lot of these hearings, and
8 we're pretty well steeped in things, we're perhaps not as
9 well steeped in before we started some one year ago, for
10 those members of the public who are just going to be
11 reading this executive summary, sometimes, as we learn in
12 teaching, it's best to say the same thing two or three
13 different ways, so that --

14 CHAIR PARKSY: I now know why you're a teacher.

15 MR. LIPPS: -- so that people understand.

16 Not everybody reads things in context and
17 remembers things. Some people are selective in their
18 memories. And just to make it clear, we're not -- we're
19 saying, if you can do it, this is the way to go. I don't
20 have any problem with that.

21 And you should make it your goal to do it by
22 whatever means you can. But you shouldn't do it at the
23 expense of the current year's either program or
24 infrastructure in any kind of a -- I want to say "fatal"
25 way, but that would be too strong -- but in any kind of

1 way that is going to irretrievably harm your program.

2 You do it as it's possible, and it should be
3 possible sooner rather than later. Then I have no
4 problem, really, with the series of statements.

5 CHAIR PARKSY: Well, maybe there's a timing
6 condition that should be attached to the third sentence,
7 "the ultimate goal."

8 If we said that "the ultimate goal should be to
9 achieve full funding as soon as possible," that
10 introduces the element of timing.

11 And, again, we're going to address timing very
12 specifically in 9 and 10.

13 MR. PRINGLE: Mr. Chairman, if I could.

14 CHAIR PARKSY: Yes.

15 MR. PRINGLE: I just don't think -- a goal is
16 the goal. That local agencies in the state can determine
17 when they can achieve that as a goal. And their timing
18 is going to be different from a small school district to
19 a medium-sized city, to the State.

20 So if you say, "This is your goal and this is
21 the overriding policy," how you get there is going to be
22 determined through that legislative process, through the
23 deliberative process, during budget times. And it's
24 going to affect different people in different ways. We
25 don't have to tell them to not decimate other programs to

1 prefund. That's their job, those bodies and all of the
2 employees that make them up.

3 So I don't see any entity that will decimate
4 the program to prefund pension benefits.

5 And it's interesting that we're not -- if we
6 just swapped health benefits with pension benefits, we
7 would have -- there would be no questions that we would
8 say, "Yes, we have a goal to prefund pension benefits,"
9 then we should have that same goal to prefund OPEB
10 benefits.

11 And, you know, so I don't have that fear that
12 everybody's going to, you know, fall apart or read more
13 into this; because we're not hitting a hard line, we're
14 just saying, "Have a goal."

15 And then in 9 and 10, we say, "Start," and then
16 create a plan. And creating a plan is, "This is how we
17 wish to achieve that goal." And that's, I think, a
18 proper structure.

19 CHAIR PARKSY: Lee?

20 MR. LIPPS: Curt, while I entirely agree with
21 what you just said, including that everybody will not do
22 this, you are correct. But I do have to say that I have
23 seen some school districts do it, hurt their program, by
24 beginning to prefund retiree health because they thought
25 GASB was coming as early as 1994.

1 MR. PRINGLE: Yes.

2 MR. LIPPS: And we're talking more than a dozen
3 years ago.

4 MR. PRINGLE: Right.

5 MR. LIPPS: And they would put money away. It
6 was to the denigration of their program.

7 And then they would take it out when they
8 suddenly had some sort of special project that they sort
9 of liked because it wasn't irrevocable at that point.

10 MR. PRINGLE: With all due respect, I sat in
11 the Legislature when the Legislature didn't necessarily
12 feel that prefunding of the pension was the highest
13 obligation. If they had to pay their full pension
14 obligation, then it would decimate programs, so the
15 Legislature chose not to do that and then they were sued.
16 And then they had to repay that shortage on the pension
17 system.

18 And I see the equality in these benefits. So
19 I don't necessarily think that it's all that much of a
20 floating position and, therefore, just asking to set a
21 goal and creating a plan to get there.

22 MR. LIPPS: Okay, and, again, I think I'm on
23 record as saying I don't have a problem with setting a
24 goal, having a plan to get there, and to do it with all
25 due speed as it is possible. And that's going to vary,

1 as you pointed out, from local public agency to local
2 public agency.

3 MR. PRINGLE: Right.

4 MR. LIPPS: I don't have any problems with
5 that.

6 The problem I have is the interpretation that
7 some people will make of this statement and say, "This
8 now makes it into the realm of a requirement." And they
9 will argue that it's a requirement, even though any plain
10 reading by some people would be clear in their mind that
11 it is not a requirement.

12 And this comes from good, honest people. It's
13 just how they would interpret things.

14 And if you recall, Curt, when the GASB 45
15 regulations first came out and were actually officially
16 announced three years ago, there were a number of public
17 agencies and management advisory agencies that said that
18 prefunding of OPEBs was a requirement. That took a long
19 time to get resolved between both -- among the public
20 agencies as to whether or not it was a requirement or
21 not, even though the language of GASB 45 is pretty plain.

22 So that's the kind of thing that I would like
23 us as a commission to be careful of, is that whatever we
24 write, let it be clear what our intent is. I'm not
25 having any problems so far with the intent; I'm having a

1 problem with the wording and how it might be interpreted
2 even among honest, well-meaning people.

3 MR. WALTON: Mr. Chair, I think your suggestion
4 to add the proviso, the ultimate goal -- in the third
5 sentence - "is to begin prefunding as soon as possible,"
6 or wording to that effect, it addresses those concerns.
7 I think that is certainly satisfactory with me, and I
8 think it's appropriate to put it in that context.

9 MR. LIPPS: And I don't disagree, but I would
10 rather have it sooner rather than later.

11 MR. WALTON: Well, having it at the end of
12 Number 1 is better than having it somewhere in 2 and 3.

13 CHAIR PARKSY: Right.

14 Why don't we -- and again -- first of all, I
15 think we should --

16 MR. LIPPS: We'll have a chance to make the
17 edit comments. I understand that.

18 CHAIR PARKSY: I think we should bear in mind
19 that, with all due respect, this commission has no
20 ability to direct anybody to do anything. We are here to
21 put forward the best recommendations that we can make.
22 People will take the recommendations and do with it as
23 they wish.

24 So we're not imposing -- I don't think we
25 should step back and say whatever we put in here is

1 imposing something on a district or anything, because it
2 clearly is not.

3 MR. LIPPS: Well, actually --

4 CHAIR PARKSY: And the "as soon as possible"
5 language was not meant to condition the ultimate goal,
6 but only when you got to full funding.

7 Why don't we try that?

8 Yes, Matt?

9 MR. BARGER: I actually -- you know, the fun
10 thing about "as soon as possible" is it's actually
11 subject to interpretation. Whatever -- my interpretation
12 of "as soon as possible" is as soon as possible.

13 CHAIR PARKSY: You think it's stronger and
14 places more of a burden?

15 MR. BARGER: Yes.

16 So, you know, I don't have any problem with
17 that at the end of the first sentence.

18 MR. LIPPS: No, but I guess, Mr. Chair, we are
19 telling people that they have to adopt a prefunding
20 policy. We are telling them that they specifically have
21 to do something, which is as opposed to identifying
22 prefunding options, and then deciding is one of them
23 appropriate for you; you know, something that the
24 original recommendation, Number 9 I think really spoke to
25 and that I was wholly on board with.

1 If we're telling public agencies -- this is
2 ranging a little afield on these two recommendations, but
3 it's going back to the earlier discussion. If we're
4 telling public agencies that they should identify all the
5 prefunding options that are available to them and decide
6 is one of them appropriate for you, and if so, pick it
7 and start prefunding, because that is the ideal goal,
8 with the goal to get to full funding.

9 But we're not even telling them that. We're
10 telling them they have to choose prefunding as their
11 policy, and that is a very specific recommendation.

12 CHAIR PARKSY: Well, and again, I start with
13 what we had talked about at the last meeting, where we
14 said, "Does anyone" -- and obviously anybody can have a
15 different view -- but does anyone reject the notion that
16 prefunding is the right policy?

17 Now, options relating to prefunding -- you have
18 to start with the proposition that prefunding is the
19 policy. That's what the first sentence was intended to
20 do. And just the same way it applies to pensions: It
21 has no less importance to OPEB liabilities than it does
22 to pensions.

23 Now, once again, when we get to a discussion of
24 how local agencies will deal, I think it's important to
25 take into account your concerns. And we tried to -- or

1 I think it's important to get to specifically what those
2 concerns are, and then a different approach with respect
3 to the State.

4 So I think Matt thinks that if we add "as soon
5 as possible" it's a stronger statement, and you may think
6 that it is not quite as strong a statement so...

7 MR. BARGER: Beauty is in the eye of the
8 beholder.

9 CHAIR PARKSY: Beauty is in the eye of the
10 beholder.

11 MR. LIPPS: It's a matter of practicality.

12 CHAIR PARSKY: Pardon me.

13 MR. BARGER: "As soon as possible" is nice
14 because it doesn't --

15 MR. PRINGLE: Mr. Chairman, I would argue
16 against it, including any of those time qualifiers in
17 there. Because I think what you're seeing is people who
18 have lived in the government world know, "as soon as
19 possible" is so subjective, it will mean whenever you get
20 around to it. And some that may live in a different
21 world, "as soon as possible" means now -- "as soon as
22 possible."

23 CHAIR PARKSY: I heard the pounding.

24 MR. PRINGLE: I believe "as soon as possible"
25 dealing with some folks that I've dealt with, that's

1 whenever you get around to it. Therefore, why do we need
2 to put a time qualifier on any of this? Just say that
3 should be a goal.

4 CHAIR PARKSY: A "goal" is definitely not a
5 time qualifier.

6 Well, why don't we try for this draft just to
7 have the three sentences, and then let's see if, as
8 everyone reads it in the quiet -- in quiet, whether it
9 really poses a problem, as it is seen in relationship to
10 9 and 10.

11 MR. COGAN: Exactly, exactly.

12 CHAIR PARKSY: John?

13 MR. COGAN: Gerry, maybe one solution that we
14 could think about after we go away is whether the
15 discussion of timing couldn't go in sort of the
16 rationale. That is, we have the recommendation as it is,
17 and then we have a rationale or a discussion of that
18 recommendation where we can elaborate a little bit. And
19 maybe in that elaboration section, we can deal with some
20 of the issues relating to timing.

21 I don't know, Lee, if that would work; but it
22 might be another way of coming at the same thing.
23 Because having been the one that suggested the language,
24 I'd like to see it in there.

25 But I do see where Curt's coming from. And so

1 maybe the bridge, the compromise, could be along the
2 lines of including it in the discussion section. Let's
3 just think about that, and then come back to that, and
4 see when we come back to it.

5 CHAIR PARKSY: Okay, all right. Let's move on
6 from that recommendation to Recommendation 9, which,
7 under the reordering, would be 2.

8 And here, I'll give a little bit of the reason
9 for the change, and that was that there were comments
10 that came back from the version that went around
11 previously, that the "unless" issue -- in other words,
12 the adoption of a prefunding strategy would be deferred,
13 or not adopted unless.

14 And it was a little unclear -- and I think Lee
15 did make this point -- it was a little unclear what would
16 cause -- again, if prefunding is the right policy, what
17 would cause it not to be adopted other than the
18 anticipated liabilities are so small that they indicate
19 otherwise? And if we can hear a little bit about that --
20 it just seemed to some that "plan design, available
21 assets" seemed quite broad, and we want to try to
22 understand what would cause a local authority not to
23 adopt a prefunding strategy.

24 We're not talking about fully prefunding, we're
25 just talking about a strategy.

1 Is that so, Lee?

2 MR. LIPPS: As I recall, when I spoke about
3 this at the last meeting, I put it into the context that
4 a public agency may have offered its employees an OPEB,
5 but it may be a very, very manageable cost. And
6 prefunding, given the nature of its budget, prefunding
7 doesn't make a whole lot of sense because they have more
8 than ample funds to work a pay-as-you-go strategy for --
9 you know, to use pay-as-you-go each year due to the
10 impact, or the relative little impact that retirement
11 health benefits have on its individual budget.

12 It may not, for example, make sense, if you've
13 got a \$10 million or a \$15 million budget and you've got
14 an annual OPEB -- an annual OPEB liability of \$50,000 to
15 fully fund something up to the tune of, you know,
16 \$4 million.

17 Now, I heard on the flip side of that from
18 Teresa and others good arguments that, well, that
19 creates -- by prefunding, if nothing else, you create
20 sort of a vesting, which you might create a vesting
21 expectation; but I think so far we haven't heard anything
22 definitive about whether or not retirement benefits are a
23 vested right universally. So that's sort of a different
24 question in my mind.

25 The purpose of the discussion last time -- and

1 it got translated into here -- is that anticipated
2 liabilities are so small.

3 And I think we would have problems with, what
4 is the standard for that that we are talking about? What
5 the full liability is, or are we talking about the impact
6 on the local agency's budget in a given year or projected
7 impact, you know, over the course of some period of time.

8 To me, it's a little ambiguous.

9 CHAIR PARKSY: John?

10 MR. COGAN: Yes, I share Lee's view, it is
11 ambiguous. And I'm not sure, I think I said this the
12 last time -- Teresa and I talked about it, that the size
13 is not really an issue here in terms of cost.

14 I was looking at some of the material that had
15 been sent around to us; and one of the case studies is
16 the Alameda County Mosquito District. It has
17 13 employees and 11 retirees. And they have told us that
18 they're going forward with prefunding their health
19 benefits. And so there's a very good example of how
20 size, in and of itself, should not be regarded as a
21 determinant of whether we prefund or not. So as far as
22 the specific exception here, I don't think it's a
23 particularly good one, I guess.

24 And I would also -- while I've got the mike
25 here -- just make one other point.

1 CHAIR PARKSY: You can make a substitute
2 suggestion, though, if --

3 MR. COGAN: Yes, let me --

4 CHAIR PARKSY: Go ahead.

5 MR. COGAN: First, are we talking here about a
6 prefunding strategy, or would we substitute "prefunding
7 policy" here as we did under --

8 CHAIR PARKSY: Under 11?

9 MR. COGAN: We need to clarify that.

10 And I don't know what the condition is yet that
11 would -- or whether there is a condition that would
12 result in an exception.

13 I don't like the use of the word "unless,"
14 though. "Unless" clearly implies that there will be
15 exceptions.

16 I think what Lee is saying, in a way, is that,
17 "Look, there may be budgetary considerations, fiscal
18 emergencies," so on and so forth, "that affect the timing
19 of your prefunding." They don't affect the wisdom of
20 prefunding as a policy. It is the right policy. But the
21 budget emergency or budget circumstance might affect the
22 timing of that policy or the rapidity with which you
23 achieve your goal.

24 So I don't really like the word "unless" to
25 qualify the policies, as I think the policy is right in

1 all cases.

2 And what's at issue here is the timing of how
3 much you set aside in any given year. That might be
4 affected by -- for example, Lee, your point about
5 decimating other government programs. If that's the
6 alternative that someone faces because of a tight budget,
7 then they may choose not to prefund in that given year.

8 CHAIR PARKSY: Is that -- is John's
9 characterization what you are concerned about, Lee?

10 MR. LIPPS: There is one element that John left
11 out, and it's not an element that it's really -- that
12 we've had a lot of discussion about.

13 Part of what concerns me is the irrevocability
14 of prefunding if you choose to put it into an irrevocable
15 trust, and then you have a fiscal emergency.

16 Under current law, at least for school
17 districts, there are two different types of post --
18 excuse me, employee retirement fund accounts. One is
19 irrevocable and the other one is, you know, you can take
20 money out of there if you want.

21 Let's just look hypothetically at where we are
22 with this year's state budget. And we're talking about
23 10 percent across-the-board cuts, even for education next
24 year, that's in the current talking stage.

25 If a district had money in an irrevocable trust

1 and now has to cut 10 percent out of a budget perhaps
2 that's already lean, it could have a severe impact on its
3 educational program. At the same time, it's got a fairly
4 large sum of money that won't be touched for some time.

5 The irrevocability is a concern that I would
6 like to raise, but it's not really part of this
7 recommendation. But it is something in terms of -- as
8 we're thinking about school funding, I think we have to
9 recognize that it is sort of a different animal than
10 many other public agencies, if not most.

11 CHAIR PARKSY: Well, I was just trying to
12 understand what qualifier.

13 John doesn't seem to like the word "unless."
14 But if you wanted to say something to the effect of
15 "taking into account," and then finish the thought.

16 John?

17 MR. COGAN: I don't like the qualifier on the
18 policy. I mean, that's a bigger concern. It's not the
19 word "unless." It's any qualifier. If it's the right
20 policy, it's the right policy.

21 But I agree with Lee that there are times in
22 budgetary emergencies that you may not want to prefund in
23 that year. But it's not qualifying the policy -- the
24 policy is the right policy, that's my point, I guess.

25 CHAIR PARKSY: Well, maybe -- and, again, Lee,

1 you correct me --

2 MR. LIPPS: Now that I more clearly understand
3 your question, Gerry, if Number 9 -- if it were to say,
4 in sort of parallel language that we sort of tentatively
5 agreed to in Number 11 --

6 CHAIR PARKSY: Right.

7 MR. LIPPS: -- that "each public employer shall
8 identify its OPEB liability," I don't know why we have to
9 have "as the State has done and thereafter..." That phrase
10 makes no sense to me.

11 "Each public employer shall identify its OPEB
12 liability and adopt prefunding -- and should adopt
13 prefunding as its policy."

14 And then you skip all the rest of that "unless"
15 stuff, and just say "if a public agency chooses not to
16 establish prefunding as its policy, it should explain
17 why."

18 MR. PRINGLE: Mr. Chairman --

19 DR. GHILARDUCCI: That's it. That's it.

20 MR. PRINGLE: I'm concerned that two people
21 mentioned taking out the word "prefunding strategy."
22 I mean, that is here differently than Recommendation 11,
23 specifically because it is for them to create a plan to
24 prefund. So I don't want to take out that and replace it
25 with "policy" again. The bottom one just says that's

1 their policy.

2 CHAIR PARKSY: Right.

3 MR. PRINGLE: But this one says look at your
4 obligation and then create a strategy to fulfill that
5 obligation.

6 MR. COGAN: I thought what Lee had said was
7 that you have a policy, and that's prefunding. That's
8 sentence one.

9 MR. PRINGLE: Recommendation 1.

10 MR. COGAN: No, I'm talking about
11 Recommendation 9 now.

12 MR. PRINGLE: But what's different than
13 Recommendation 11, which we just got done with, which
14 will precede this in the order?

15 MR. COGAN: Let me address your point.

16 MR. PRINGLE: Okay.

17 MR. COGAN: And then I thought what Lee said
18 was that if a locality chooses not to prefund, then it
19 must tell everybody why in public. It has to submit a
20 public document, which I think is a terrific way of
21 coming at it.

22 If a locality doesn't choose to prefund, let's
23 say next year, then, by golly, it, number one, should
24 have to explain to the public why; and, two, it should
25 also provide a plan for prefunding.

1 MR. PRINGLE: But, John, read what it says.

2 I'm just saying, this "first adopt a prefunding
3 strategy" is adopting that plan.

4 And if they don't even want to do that -- if
5 they're a small district or if they're another district
6 that doesn't want to go forward with prefunding, then
7 they just have to explain why. But this addresses them
8 preparing a plan.

9 They've adopted as a policy, as Recommendation
10 11 --

11 MR. COGAN: Right.

12 MR. PRINGLE: -- which will precede this.

13 CHAIR PARKSY: All right. Let's just get a
14 couple more.

15 Dave?

16 MR. LOW: To put this in context, if we're
17 moving 11 to 1 --

18 CHAIR PARKSY: Right.

19 MR. LOW: -- and we're saying they should have
20 a policy.

21 CHAIR PARKSY: It's the overall policy
22 question.

23 MR. LOW: If you adopted a prefunding policy,
24 I think that presupposes you're going to have a
25 prefunding plan. You're not going to say prefunding is

1 our policy, and not have a plan to prefund. You can't.
2 I mean, you have to have some sort of program for
3 prefunding once you've adopted it as your policy. So I
4 sort of feel like some of this is extraneous. I think
5 that first sentence is basically a statement of not law,
6 but of the GASB requirement.

7 Every agency under GASB now has to identify
8 their OPEB liability. This second part about a
9 prefunding strategy, I believe that the only really
10 relevant part here is that if you don't have a strategy,
11 then you should clearly identify an alternative approach
12 and make it public.

13 And I think that that basically presupposes
14 that you otherwise have a strategy because you've adopted
15 prefunding as your policy.

16 MR. COGAN: I guess I think of a policy as kind
17 of an overarching statement; and I think of a plan as
18 containing some specifics. I guess that's my distinction
19 between the two.

20 As I said, everybody's going to read these
21 things a little bit differently, and that's why I was
22 thinking that both were necessary; that it is your
23 policy, but if you choose not to do it, boy, you should
24 nevertheless have a plan for doing it.

25 I'm thinking along the lines that the only

1 reason you wouldn't do it is you have a budget emergency
2 this year that precludes you from doing it. That was my
3 thinking, Dave.

4 CHAIR PARKSY: Yes, Jim?

5 MR. HARD: Well, I think I agree with Curt,
6 though, because -- and it seems to be endorsed by a
7 couple speakers -- a policy is one thing; a strategy is
8 theoretically to get to that policy or if you want to
9 translate it to a goal --

10 MR. COTTINGHAM: Jim, we can't hear you down
11 here.

12 MR. HARD. I'm sorry.

13 MR. COTTINGHAM: If you could speak into the
14 mike.

15 MR. HARD: I'm not so sure it's on.

16 DR. GHILARDUCCI: It's on.

17 MR. HARD: I'm agreeing with Mr. Pringle about
18 the strategy, it seems to me, to be your plan to achieve
19 a policy or a goal. And I think that the two sentences,
20 the first and the third, the current third, would be
21 good.

22 And I do think that the strategy word is more
23 accurate. Otherwise, 9 becomes redundant following what
24 will be 1, Number 11. So that's my thoughts on it.

25 CHAIR PARKSY: Well, maybe conceptually, that

1 we can separate out a recommendation that aimed at
2 identifying what is the right policy. And that comes
3 first, with a more specific approach to how you plan to
4 implement the policy, and deal 9 and 10 on the
5 implementation.

6 And so maybe what we could do is to say --
7 leave 11 as we have tentatively addressed it, namely,
8 incorporating the concept of a policy; and 9 would then
9 read something like, "Each public employer shall identify
10 its OPEB liability and should adopt a prefunding plan."
11 And then go on to say, "If a public employer does not
12 establish a prefunding plan, it should clearly identify
13 an alternative approach to addressing its OPEB
14 liabilities and make public its reason for not
15 prefunding."

16 MR. COGAN: Wait a minute. That doesn't make
17 any sense. If you have a -- it allows agencies -- the
18 second sentence, "If a public employer does not establish
19 a prefunding plan" --

20 CHAIR PARKSY: Right.

21 MR. COGAN: -- well, aren't we going to
22 recommend that they have a plan?

23 CHAIR PARKSY: We do.

24 MR. WALTON: We do. That's the first sentence.

25 CHAIR PARKSY: But we're trying to take into

1 account what Lee said, which is that a local agency might
2 not be able to do so.

3 MR. COGAN: Great, okay.

4 So now, we then say, "If you don't have a plan,
5 the local entity shall clearly identify an alternative
6 approach."

7 DR. GHILARDUCCI: Yes, yes.

8 MR. COGAN: Well, that sounds to me like a
9 plan, which is my point.

10 MR. PRINGLE: But it may not be a prefunding.

11 MR. LIPPS: But it might not be a prefunding.

12 CHAIR PARKSY: I'm sorry. You make a good
13 point. Let me correct what I said.

14 The second sentence would read, "If a public
15 employer does not establish prefunding" --

16 DR. GHILARDUCCI: Period, right.

17 CHAIR PARKSY: If it doesn't establish
18 prefunding, then --

19 DR. GHILARDUCCI: Right, right.

20 CHAIR PARKSY: -- period, "then it shall
21 clearly identify," and finish the sentence.

22 DR. GHILARDUCCI: Exactly.

23 MR. PRINGLE: Mr. Chairman, I don't really like
24 that. Because I believe that even when they adopt the
25 policy to say, "We want to prefund," I want them to say,

1 "and this is how we believe we can accomplish it." We
2 may put a little bit in this year, we might advance it
3 next year. I believe that's the definitive aspect of a
4 plan.

5 DR. GHILARDUCCI: I have an idea.

6 MR. PRINGLE: I want to make sure we say, "You
7 have to come up with a plan to prefund." Not just, "We
8 have to agree that prefunding is acceptable."

9 And you know what? I think the second sentence
10 is just a wiggle-room sentence that some people worry
11 about the wiggle room. But if it's a way to say, yes,
12 you've got to come up with some kind of a plan in some
13 fashion, and if you're a public agency that doesn't think
14 they are going to prefund and they want to tell your
15 constituents, "We don't need to prefund because we have
16 six retirees, and we'll never have more than six retirees
17 and we'll live with it," then at least they're making
18 that statement.

19 I don't believe the State of California or any
20 larger agencies could get away with making that
21 statement. So I think it's a way to mandate it
22 without -- you know, but still giving it a little wiggle
23 room on some of those other agencies that may need that.

24 CHAIR PARKSY: Yes, Teresa?

25 DR. GHILARDUCCI: I thought you were going to

1 say -- and I hope that we can agree -- that we actually
2 want every entity to have a plan, and we want every
3 entity to make that public.

4 CHAIR PARKSY: Right, right.

5 DR. GHILARDUCCI: Why don't we just say that?

6 MR. COGAN: Right.

7 DR. GHILARDUCCI: And in that plan will be
8 their schedule.

9 CHAIR PARKSY: Well, maybe -- I don't know
10 whether there is --

11 MR. LIPPS: Having a plan and having a
12 prefunding plan are two different things.

13 DR. GHILARDUCCI: No, no, we want the
14 prefunding. We've said that in 1. And we're saying in
15 the -- in the recommendation. And we're also saying as a
16 commission, that we want that prefunding plan identified
17 to the public.

18 CHAIR PARKSY: Well, I guess the only caveat
19 there is if -- and what you're saying is the plan could
20 take into account --

21 DR. GHILARDUCCI: Exactly.

22 CHAIR PARKSY: -- not beginning to prefund now,
23 or in any given year?

24 DR. GHILARDUCCI: And this comes just from
25 doing what Curt said, substitute "OPEB liability" with

1 "pensions." Actuarial plans to fund a future liability
2 has in it the flexibility that we're all talking about
3 here.

4 And so what this commission -- I think what
5 we've done over this past year, is say that these retiree
6 health promises are just as important as pensions. And,
7 therefore, we're just going to direct every entity to
8 fund it like pensions. And we're now saying we want that
9 plan to be public.

10 CHAIR PARKSY: Well, Lee, if the sentence --
11 maybe this is now one sentence, in one sense. "Each
12 public employer shall identify its OPEB liability and
13 should adopt" --

14 MR. PRINGLE: "Shall."

15 CHAIR PARKSY: -- "and shall" -- we haven't
16 gotten to the "shalls" and the "shoulds" yet.

17 MR. PRINGLE: No, this is one that we --

18 CHAIR PARKSY: Yes -- "and shall adopt a
19 prefunding plan, including timing, and make it public."

20 DR. GHILARDUCCI: Well, we don't even need
21 that. A plan has timing in it.

22 CHAIR PARKSY: A plan would include timing.

23 DR. GHILARDUCCI: Yes, yes, you don't even need
24 it.

25 CHAIR PARKSY: And make it public.

1 MR. LOW: Gerry?

2 CHAIR PARKSY: Okay, Dave?

3 MR. LOW: As we kind of go through this, more
4 things are kind of popping up. For example, what does
5 "make it public" mean?

6 My understanding is that everything we do is
7 public. I mean, it's a matter of public record, there's
8 the Public Information Act provisions. So I don't
9 understand what we mean by "make it public," first of
10 all.

11 And then secondly, I just wonder if it will
12 simplify things just to say something like, "The public
13 agencies should adopt a strategy to fund OPEB either
14 through prefunding or an alternative approach," and that
15 if they adopt an alternative approach, they should
16 include the reasons for not prefunding?

17 CHAIR PARKSY: Well, I think, again, this is
18 supposed to be the recommendation that follows the
19 broad-reaching policy that everyone wants -- I think is
20 in concurrence about.

21 So it's meant to be a directive to the local
22 agencies that we have -- we're telling you that the
23 policy is the right policy. Now, you should come up with
24 a plan that would implement that policy, and make the
25 public aware of the plan -- announce to the public the

1 plan, however we want to say that.

2 Lee?

3 MR. LIPPS: Your first amended reading is
4 something that I can go along with entirely,
5 notwithstanding, you know, Curt's "shall" and "should."
6 If it says, "Each public employer should identify its
7 OPEB liability and adopt a prefunding strategy."

8 If it does not --

9 CHAIR PARKSY: I used the word "plan" instead
10 of "strategy."

11 MR. LIPPS: "Plan" is fine. "Plan" or
12 "strategy," either one works for me. But they should do
13 that.

14 And then the next sentence, "If they choose not
15 to adopt a prefunding plan, then they should stand and
16 report," essentially, what are they doing alternatively
17 and why aren't they prefunding?

18 I have no problem with that statement
19 whatsoever, and it's consistent.

20 You can't say "shall" and then give -- and then
21 in the second sentence say, "But if you don't do it, then
22 you have to report to somebody."

23 CHAIR PARKSY: How do --

24 MR. HARD: Well, I'm more comfortable with your
25 first edit on it. I agree with Lee. I like that better.

1 Because even though the one example of the mosquito
2 district or whatever, you said --

3 CHAIR PARKSY: You said that's going to come
4 back to haunt you.

5 MR. HARD: -- they did take up prefunding.
6 That could have been with 13 employees and 11 retirees,
7 they might not have taken that option. And maybe -- I
8 wouldn't know, but maybe that would be the best option.
9 So I'm kind of with Lee on the wording.

10 CHAIR PARKSY: Just reword your second
11 sentence.

12 The first one would read, "Each public employer
13 should identify its OPEB liability and adopt a prefunding
14 plan," period.

15 The second sentence -- how was it?

16 MR. PRINGLE: This one that we have here is
17 what --

18 CHAIR PARKSY: No, no, that Lee just read.

19 MR. LIPPS: It's identical --

20 CHAIR PARKSY: Oh, I'm sorry. Okay.

21 MR. LIPPS: -- except changing the word
22 "strategy" to "plan," just to make it consistent.

23 CHAIR PARKSY: Oh, I see. I'm sorry, I wasn't
24 following you.

25 "If a public employer does not establish a

1 prefunding plan, it shall clearly identify an alternative
2 approach for addressing liabilities and make public its
3 reason for not adopting such a plan"?

4 MR. LIPPS: For not prefunding, yes.

5 CHAIR PARKSY: For not prefunding? That's
6 fine.

7 Is that -- Tom, have you got that?

8 MR. BRANAN: I think so, Mr. Chair.

9 MR. COTTINGHAM: I just have one wording.
10 Since we're giving them some leeway here, saying if a
11 public employer does not establish, it sounds like they
12 are intentionally avoiding establishing it. So if you
13 change "does" to "can": "cannot establish."

14 MR. PRINGLE: I like that, but I don't think
15 that's possible, that they all can establish a prefunding
16 plan. So I'll second it.

17 CHAIR PARKSY: All right, Tom, do you want to
18 read what you have?

19 MR. BRANAN: Sure.

20 CHAIR PARKSY: Let's try it.

21 "Each public employer should identify its OPEB
22 liability."

23 MR. PRINGLE: That, you can say "shall" because
24 it shall be a requirement; right?

25 MR. BRANAN: I think we had "shall" there.

1 CHAIR PARKSY: "Each public employer shall" --
2 if any of the public is getting a little bored with all
3 this, that's okay.

4 "Each public employer shall identify its OPEB
5 liability and adopt a prefunding plan," period. Then
6 pick up -- excuse me.

7 MR. LIPPS: No, no, no.

8 CHAIR PARKSY: "If a public employer does not
9 establish a prefunding plan, it shall clearly identify an
10 alternative approach for addressing its OPEB liabilities
11 and make public its reason for not prefunding."

12 MR. LIPPS: Gerry, you left out the "should"
13 before "adopt." "Should adopt a prefunding plan."

14 CHAIR PARKSY: Oh, yes, it should. Okay.
15 Tom, have you got that?

16 MR. BRANAN: I do have exactly that.

17 CHAIR PARKSY: I should ask Stephanie.
18 Stephanie, do you have that?

19 MS. DOUGHERTY: *(Nodding head.)*

20 MR. BRANAN: That's who I was depending on.

21 CHAIR PARKSY: We're all depending on
22 Stephanie.

23 MR. PRINGLE: Mr. Chairman, could I ask one
24 question?

25 CHAIR PARKSY: Yes.

1 MR. PRINGLE: Could I ask Teresa, on the first
2 sentence, how to make the first sentence stand alone to
3 get back to your suggestion. Because if you change the
4 word "strategy" to "plan," can a prefunding plan include
5 a determination that -- I mean, the challenge to me is
6 how it's consistent with Recommendation 11 --

7 DR. GHILARDUCCI: Exactly.

8 MR. PRINGLE: -- when you say "agencies shall
9 adopt it as a policy."

10 If it is a policy, then they can come up with a
11 plan.

12 If they're prefunding of their plans says
13 "We'll prefund it 15 minutes before the obligation is
14 due," then that's still a plan, right --

15 DR. GHILARDUCCI: Right.

16 MR. PRINGLE: -- even though it may not be
17 prefunding in the next year or the next year or 20 years.

18 So I believe there is enough ability to just
19 say, "Hey, create a prefunding plan." And if they don't
20 even want to fund it or may want to phony it up in their
21 plan or if they don't feel they even have to necessarily
22 go much different than a pay-as-you-go system, they could
23 write that up as their prefunding plan; couldn't they?

24 DR. GHILARDUCCI: Right, right.

25 MR. PRINGLE: So I don't know why creating the

1 second sentence, that allows a lot of doors to possibly
2 be open and even challenging the concept of prefunding is
3 beneficial here.

4 DR. GHILARDUCCI: Right. I think we're going
5 to be sorry if we have that second sentence, where it
6 says, "If employers do not choose a prefunding strategy."

7 CHAIR PARKSY: No, no, "plan."

8 DR. GHILARDUCCI: Or "plan," we are opening it
9 up for that being another possibility. And I think this
10 Commission wants to say "prefunding." And I think that
11 we should just direct public employers to make that plan
12 public, which includes the timing.

13 CHAIR PARKSY: Well, I do think the way it is
14 written -- and maybe this is more conceptual -- there
15 is -- I do not believe that this would say that a public
16 agency could have succeeded in adopting a prefunding plan
17 and continue pay-as-you-go. That, I don't think would be
18 consistent with this.

19 I think that --

20 DR. GHILARDUCCI: Right, right.

21 CHAIR PARKSY: A prefunding plan might not
22 include full prefunding.

23 DR. GHILARDUCCI: It could be partial
24 prefunding, basically.

25 CHAIR PARKSY: It could be partial prefunding,

1 it could start at a later point.

2 DR. GHILARDUCCI: Right.

3 CHAIR PARKSY: But I think we've drawn a sharp
4 distinction between prefunding as a concept and
5 pay-as-you-go.

6 DR. GHILARDUCCI: Right.

7 CHAIR PARKSY: And so I --

8 DR. GHILARDUCCI: Oh, I see.

9 CHAIR PARKSY: And I think that is pretty
10 clear.

11 DR. GHILARDUCCI: But isn't it synonymous to
12 say, "If a public employer does not establish a
13 prefunding plan," we're also saying, "If a public
14 employer chooses to pay-as-you-go, then they announce it
15 to the public," and do we really want to say that?

16 CHAIR PARKSY: Well, we were trying to take
17 into account the comment Lee made, that it is possible,
18 whether it's the magnitude of the liabilities or
19 otherwise, that they could continue to meet their
20 obligations on a pay-as-you-go.

21 Isn't that, Lee, what you were saying?

22 MR. LIPPS: Yes.

23 DR. GHILARDUCCI: So could anybody.

24 CHAIR PARKSY: Well, I'm not sure that that's
25 true.

1 DR. GHILARDUCCI: Yeah, right.

2 CHAIR PARKSY: I think the magnitude of the
3 liabilities might be quite different.

4 Bob?

5 MR. WALTON: Well, I think you need the second
6 sentence in 9, what's now 9, because I think you're
7 saying, you adopt it as a policy, adopt a plan to meet
8 that policy.

9 CHAIR PARKSY: Right.

10 MR. WALTON: But there's no -- but if you don't
11 adopt a plan, what do you do? And that's what that third
12 sentence says. There's a next step. There's actions you
13 take if you don't adopt the plan.

14 DR. GHILARDUCCI: So if you do pay-as-you-go,
15 you have a special obligation to report it?

16 MR. WALTON: Or something that isn't
17 prefunding. You know, funding 15 minutes before it's
18 due.

19 DR. GHILARDUCCI: That's pay-as-you-go, yes.

20 MR. WALTON: Well, five years before it's due.

21 DR. GHILARDUCCI: That's prefunding. That's
22 prefunding.

23 MR. WALTON: No, it is not. It's not
24 actuarially sound prefunding.

25 MR. PRINGLE: We ought to use that qualifier.

1 DR. GHILARDUCCI: It depends on the liability.

2 It depends.

3 MR. WALTON: Then that's the point. That's why
4 you have to have the third sentence -- or the second
5 sentence in this case now.

6 CHAIR PARKSY: Ron?

7 MR. COTTINGHAM: I don't know if it's been
8 overlooked or if I'm just missing it, but when you're
9 giving them direction, I mean, obviously they have to
10 take this into their chambers and just decide what
11 they're going to do. And we can't lose sight of the fact
12 that there are ramifications if they don't make the right
13 decision, because they have to look at their bond rating,
14 their credit rating for not doing this, not coming out
15 with something. And this is something that was pointed
16 out by both the GASB panel and the Standard & Poor's
17 panel. That, again, not that they had to -- well, I
18 won't say that "not that they had to do prefunding," but
19 the prefunding as an option, but also that they had to
20 have a viable plan.

21 So if in this direction if they don't come up
22 with that, then the onus is on them if they fail to
23 follow direction.

24 So there's a responsibility on their part that
25 they have to take. So I don't know that we have to

1 explain to them what the responsibility is exactly.

2 We've given them the leeway. They're the ones that have
3 to consider the ramifications if they don't take the
4 proper steps.

5 CHAIR PARKSY: Okay, let's give it a try this
6 way.

7 Let's move on to the State. And here, the
8 editing focuses heavily on our mayor, since the words
9 "shall" and "should" he needs to focus on in connection
10 with this statement. But let's -- there were some
11 changes that were suggested and the one change in the
12 introduction to the second sentence was meant to make it
13 clear -- the concept wasn't changed, it was just meant
14 to be editing, and make it a little clearer on what we
15 were saying about the coming year, and to obviously open
16 up the possibility that, in the coming year, the State
17 may decide not to prefund.

18 MR. PRINGLE: Then why are we giving them the
19 out? I mean, why are we starting by saying -- and,
20 actually, the way it's written, just grammatically, it
21 says, "Should the State choose not to prefund in the
22 coming year, it shall develop a plan." Basically, it
23 says "only develop a plan if you don't fund this year."
24 I mean, the concept there is, you want to make sure they
25 have a plan under every circumstance, and hope that the

1 plan starts in this current budget year.

2 CHAIR PARKSY: Okay, well, let's just kind of
3 take it one kind of sentence at a time as we work our way
4 through.

5 How do people feel about the first sentence?
6 The first sentence says, "The State of California" --
7 then we'll come to the word "shall" or "should" --
8 "establish prefunding as both a policy and budget
9 priority and begin prefunding its OPEB liabilities."

10 Any problems there?

11 Curt, how do you feel about "shall" or "should"
12 on that?

13 MR. PRINGLE: I think "shall" is certainly
14 appropriate there.

15 CHAIR PARKSY: Any problems on the first
16 sentence?

17 *(No response)*

18 CHAIR PARKSY: Okay, let's move to the second
19 sentence.

20 MR. LIPPS: Just kind of a quick clarification
21 question, Gerry.

22 Do we need both policy and budget priority?
23 Are those separate concepts?

24 DR. GHILARDUCCI: Yes.

25 MR. BRANAN: Mr. Chair, we treated them as

1 separate concepts just because, as you've covered in your
2 earlier discussions, that you can have a policy and not
3 implement it. And in this case, implement it through the
4 budget.

5 CHAIR PARKSY: Again, I feel a little bit
6 differently about what we're saying to the State because
7 they asked us to speak to them. And so here, I think we
8 want to be as direct and straightforward as humanly
9 possible.

10 Okay, let's move on to second sentence where
11 there may be comments.

12 MR. PRINGLE: Mr. Chairman, if I could
13 interrupt? I apologize.

14 I actually think all three of the following
15 sentences really basically say, "the Governor and the
16 Legislature shall work together to develop a prefunding
17 plan." And I don't know, really, if we need to say much
18 more than that as to when they -- we're going to spend a
19 lot of time arguing about should we kind of put them on
20 record to do it this year or not. But if we just say
21 "create a plan and do it," then I think the first
22 sentence is basically using the word "budget priority."
23 It says what we -- our intention is hoping to do it as
24 soon as possible but without pushing -- you know, even
25 referencing the current budget, the upcoming budget, and

1 all of that.

2 I think what I'd like to just see is asking
3 them to come up with -- to work together and come up
4 with a plan.

5 MR. LIPPS: That simple sentence by Curt works
6 perfectly.

7 CHAIR PARKSY: So you would have only a second
8 sentence, is it?

9 You would have the first sentence as is, and
10 then you would add a second sentence that would direct
11 or --

12 MR. LIPPS: Curt, I understood you to just give
13 one sentence. "The Governor and the Legislature shall
14 work together to establish a prefunding plan," period.

15 CHAIR PARKSY: Well, I do think that the first
16 sentence does deal with the issues of -- I'm not quite
17 sure the state has adopted a policy.

18 MR. PRINGLE: No, no, no. But that would be
19 the second sentence on this recommendation.

20 The first sentence would be as the first
21 sentence is here.

22 CHAIR PARKSY: Okay, that's what I -- all
23 right.

24 MR. PRINGLE: The second sentence referencing
25 the development of a plan by the Governor and the

1 Legislature.

2 CHAIR PARKSY: So we would leave the first
3 sentence as written, but there would be one more sentence
4 in this recommendation?

5 MR. PRINGLE: Right.

6 MR. COGAN: Something like, "The State
7 should -- shall develop a plan for carrying this policy
8 into effect."

9 DR. GHILARDUCCI: And carrying -- and do it.

10 MR. COGAN: Yes, or something like that, at the
11 end of the second sentence; right?

12 MR. PRINGLE: "The Governor and the Legislature
13 shall develop a prefunding plan" --

14 DR. GHILARDUCCI: And do it.

15 MR. PRINGLE: -- "and implement it. "

16 CHAIR PARSKY: Good.

17 DR. GHILARDUCCI: Yes. So it's still one
18 sentence.

19 CHAIR PARKSY: Jim?

20 MR. HARD: Well, I think I'd like to hear that
21 again better than this newest version, because I like the
22 older version better. I don't -- so I'd like to hear
23 Mr. Pringle's sentence.

24 CHAIR PARKSY: Well, I think all he was saying
25 was that the Governor and the Legislature shall develop

1 and make public a prefunding plan.

2 MR. COGAN: Period.

3 MR. HARD: I like that. And it's a little
4 briefer, and it doesn't -- you know, that's who does
5 that. So we don't have to tell them that's who does it,
6 because actually that's who does it all the time on such
7 things.

8 I just -- again, I don't know how we say
9 "shall" when, in fact, we're supposed to make
10 recommendations.

11 So I guess I won't have -- I just don't think
12 it makes sense to say "shall" to the Governor and the
13 Legislature, first of all, from a practical point of
14 view. But even from kind of a stylistic kind of
15 relationship point of view, we're appointed by the
16 Governor to recommend to them. So I don't know how you
17 recommend with "shall." They shall do this and that.

18 But I like the second sentence.

19 CHAIR PARKSY: Well, before we sign off on
20 "shall" or "should," how do people feel about a
21 two-sentence recommendation along those lines?

22 Dave?

23 MR. LOW: I'm comfortable with two. I think
24 you can almost do it all in one sentence. I think you
25 can almost say -- on the "shall" or "should" I sort of

1 agree with Jim. But you could say, "The Governor or the
2 Legislature should establish prefunding as both the
3 policy and budget priority, begin prefunding its OPEB
4 liabilities and develop and make public a prefunding
5 plan." And I think that encompasses all of it.

6 DR. GHILARDUCCI: That's beautiful.

7 MR. LOW: I think that it is a little
8 presumptuous -- I mean, Curt's position has changed since
9 he's been in the Legislature. Now he can tell them what
10 to do. But we were telling them what to do, saying
11 "shall" -- "you shall do this." We don't have the
12 authority to tell the Legislature or the Governor they
13 have to do this so I'm a little less comfortable saying
14 "shall" here.

15 CHAIR PARKSY: Everyone around this table in
16 one form or another are advocates of different points of
17 view. And I'm sure the Legislature is used to hearing
18 from any number of us.

19 Well, how do people feel about that one
20 sentence as the recommendation?

21 DR. GHILARDUCCI: I like it a lot.

22 MR. LIPPS: Except, Dave, the way that I'm
23 hearing that, the interpretation I'm going to get that we
24 will hear a lot of, is that one little phrase you added
25 about "begin prefunding" means begin prefunding this

1 year. And that may not be practical this year.

2 CHAIR PARKSY: It just picks up on the sentence
3 that is already here.

4 MR. CAPPITELLI: Mr. Chairman?

5 CHAIR PARKSY: Yes?

6 MR. CAPPITELLI: I get a little concerned when
7 we start talking too much about whether or not the
8 Legislature or the Governor are going to make it a
9 priority to do it or not.

10 That's not our charge. Our charge is to say
11 based on all of our months of research and analysis, this
12 is what you should do, or shall do, or however you say
13 that.

14 We should not get too caught up in whether or
15 not, "Well, if you decide not to do it this year, then
16 maybe you should" -- plain and simple, our direction or
17 our suggestion or whatever we want to call it from this
18 commission, after everything we've heard is, prefunding
19 is the way to go.

20 Now, however we say that -- I'm concerned when
21 we start watering it down and we start giving these
22 avenues or ways out to say, "Because we read the paper
23 two days ago, it said something that was worse than what
24 we had last week now that we're giving these outs," the
25 problem is not going to go away. It's going to be worse

1 next year. And if they put it off two years, it's going
2 to be even worse then.

3 Our task was to figure out a way to do it. We
4 come up with what we believe is the best suggestion.
5 However we couch that is what we need to do, but we
6 should not be watering it down in any way.

7 CHAIR PARKSY: Well, let's see. If we had as
8 the recommendation here, "The State of California shall
9 establish prefunding as both a policy and budget
10 priority, begin prefunding its OPEB liabilities and
11 develop and make public a prefunding plan," does that
12 meet it, Bob?

13 MR. WALTON: That's fine.

14 CHAIR PARKSY: Does that seem fine?
15 Stephanie, have you got that?

16 MS. DOUGHERTY: Right.

17 CHAIR PARKSY: Did you give it to Tom?

18 MR. BRANAN: She will.

19 MR. PRINGLE: Mr. Chairman, could I hear it one
20 more time?

21 CHAIR PARKSY: Do you want to read it back, now
22 that you say you have it?

23 MR. BRANAN: "The State of California shall
24 establish prefunding as both a policy and budget
25 priority, begin prefunding its OPEB liabilities and

1 develop and make public a prefunding plan."

2 CHAIR PARKSY: It seems pretty direct. It
3 gives plenty of opportunity, and I think it does meet all
4 the things we've heard.

5 MR. CAPPITELLI: I'd add the word
6 "immediately." If you want to be --

7 MR. LIPPS: And I would add "as soon as
8 practicable."

9 MR. CAPPITELLI: I'd add "immediately."

10 CHAIR PARKSY: Let's circulate it and see how
11 it -- Curt, you're okay here?

12 MR. PRINGLE: Yes.

13 CHAIR PARKSY: That takes care of the big
14 three.

15 All right, now, let's go back now. And I would
16 just urge everyone in terms of -- we didn't hear too many
17 comments about the rationales that were circulated. So
18 once we recirculate everything in reordered form, please
19 take a look at the rationales and provide editing that
20 Tom can use.

21 MR. BRANAN: And Mr. Chair, we'll also do that.
22 As these things have changed from hearing to hearing, the
23 background or rationale has not always been updated to
24 keep up with a change in the recommendation.

25 CHAIR PARKSY: Great.

1 Okay, let's kind of take them one at a time,
2 and just kind of go down each of the recommendations and
3 see what hesitation, what commentary. The changes that
4 were circulated -- and there are no new circulations,
5 just what we circulated around to everyone -- try to
6 identify changes in the language.

7 So, Tom, why don't you take everybody and let's
8 go down them one at a time.

9 MR. BRANAN: All right. There is one thing I'd
10 like to point out, and that is I think in recognition of
11 agreement by the Commission at the previous hearing, some
12 of these changes are simply to make the format the same
13 for each recommendation, so it starts off with a subject
14 and eventually a verb.

15 CHAIR PARKSY: Okay.

16 MR. BRANAN: Number --

17 CHAIR PARKSY: Eventually?

18 MR. BRANAN: Yes.

19 CHAIR PARKSY: Do you have to find it there?

20 We have a teacher down here. If you need some
21 grammar lessons, well, he'll give them to you; right?

22 MR. LIPPS: I have one of the world's funniest
23 stories along those lines.

24 MR. BRANAN: That was our goal, but sometimes
25 the strategy was lacking.

1 CHAIR PARKSY: Okay. Proceed ahead.

2 MR. BRANAN: "An employer making a contribution
3 to retiree health care should make that contribution
4 proportionate to the number of years of employment and
5 should reward longer careers. This recommendation should
6 be implemented through collective bargaining and should
7 be applied to newly hired employees. The use of
8 proportionate credit to earn the employer contribution
9 for retiree health care should apply only to service
10 retirement."

11 And that last change was made at the suggestion
12 of a commissioner who thought that it, as it did read,
13 was not clear enough.

14 CHAIR PARKSY: Okay, any concerns, questions on
15 Recommendation -- it will be renumbered, we'll come back
16 to that in a second -- but anything on that one?

17 MR. LOW: Just one comment, not on the
18 recommendation.

19 CHAIR PARKSY: Yes, Dave?

20 MR. LOW: Not on the recommendation, but in
21 part of the background.

22 There's a sentence that says, "This serves to
23 increase the cost to the employer and provides no
24 incentive for employees to work longer." I think that's
25 a pretty broad categorical statement.

1 There's plenty of other incentives for
2 employees to work longer. I just don't like that
3 sentence, and I would ask that you delete that.

4 CHAIR PARKSY: Okay, let's go on. Keep going.

5 MR. BRANAN: Number 2, there was no change from
6 the previous wording.

7 CHAIR PARKSY: Yes, Jim?

8 MR. HARD: I had mentioned this before, but I
9 noticed it's 120 days the person to file. And it seems
10 to me, then it really wouldn't have a big effect on OPEB
11 costs to give another 60 days for the individual to file.
12 And it seems like, you know, that would be more
13 reasonable in terms of an individual retiree public
14 employee.

15 And if I could hear the effect on a retirement
16 OPEB, then I might think it was a shorter period would be
17 better; but I don't see it right now.

18 MR. BRANAN: Mr. Hard, as staff, we're not
19 advocating 120 days, but it's put in there as a commonly
20 used deadline, just so that the reader would understand
21 what we were talking about.

22 MR. HARD: Okay, right.

23 I guess I have some of these same kind of
24 concerns.

25 MR. LOW: So are you recommending, Jim, 180?

1 I'd support that.

2 MR. HARD: Yes, I want 180, but I read the
3 sentence the way you're saying it. But I'm concerned
4 with how people are going to interpret things.

5 CHAIR PARKSY: Bob?

6 MR. WALTON: Along with those concerns, it may
7 be better to put that second sentence as part of the
8 rationale as opposed to the recommendation. That's just
9 a thought.

10 The other thing, I don't think 120 days is
11 currently what's required at CalPERS under PEMHCA. And
12 there's been talk over the years on whether, on some
13 occasions, that that actually costs the employer money.

14 We have people that leave state service,
15 they're retirement age but still 50, 55, go on to a
16 different career. They don't need to draw the retirement
17 nor continue health care at that time. But this 120-day
18 requires them, in essence, otherwise they lose their
19 lifetime health care.

20 And so there could be the possibility in the
21 rationale about there ought to be exceptions to the
22 120-day or 180-day rule for what I would consider a
23 career employee, 25 years or something like that.
24 Because again, I think that could be a cost savings to
25 the employer.

1 That's a thought we haven't talked about but
2 it's something I know has come up in the past at CalPERS.

3 MR. HARD: Actually, I think Bob is right, that
4 actually this isn't part of a recommendation, anyway.
5 And so I would really prefer that it be moved down into
6 rationale, but it's not a recommendation, right, that
7 sentence?

8 MR. BRANAN: You mean, the 120 days? Oh, yes.

9 MR. HARD: The 120-day sentence is not a
10 recommendation.

11 MR. BRANAN: No, it was just an example.

12 CHAIR PARKSY: I think that makes sense to move
13 that.

14 MR. BRANAN: Yes.

15 Recommendation Number 3, we had no suggested
16 changes.

17 CHAIR PARKSY: Any comments on Recommendation
18 Number 3?

19 *(No response)*

20 CHAIR PARSKY: Okay, proceed.

21 MR. BRANAN: Recommendation 4, also no
22 suggested changes.

23 CHAIR PARKSY: Any on 4?

24 DR. GHILARDUCCI: We're not displaying the
25 rationale, but I sent you, Gerry, suggested changes for

1 the rationale.

2 And I don't know if you got them, Tom.

3 Is it appropriate to talk about them now?

4 CHAIR PARKSY: Sure. Conceptually, and then
5 we'll edit it.

6 DR. GHILARDUCCI: Okay.

7 CHAIR PARKSY: All of the comments that are
8 made about the rationale we'll try to take all those into
9 account in the next draft.

10 DR. GHILARDUCCI: All right, and because of our
11 procedure in not e-mailing every commissioner together,
12 I'll just say this publicly because the rest of the
13 commissioners didn't know what my objections were.

14 If you have in front of you the rationales, you
15 had listed in the rationale the reasons why public
16 employees may not want to join Social Security. And you
17 had listed four reasons:

18 One was the uncertain future of Social
19 Security.

20 The fact that agencies can still join but they
21 can't withdraw, the idea that it's an irrevocable
22 decision.

23 Third, that the relative expense of buying a
24 Social Security benefit compared to buying it through
25 their already existing plan is such that they would

1 rather stay in their existing plan.

2 And the fourth one was that Medicare was often
3 seen as the benefit for being in Social Security; but now
4 people can be in Medicare and not in Social Security
5 diminishes the value of being in Social Security.

6 I would like the first two, that the reasons
7 they don't want to go in is because of Social Security's
8 finances and because of its irrevocability just be
9 dropped, because I didn't hear any evidence in testimony
10 that that was a reason. And in all that I have read,
11 those really aren't important reasons.

12 The last two are probably very important, and
13 I would just like to see them in the rationale rather
14 than the first two. So I just suggested that we just
15 drop those two.

16 CHAIR PARKSY: Tom?

17 MR. BRANAN: We certainly can drop them if
18 that's the wish of the Commission.

19 I do think they do play a role --

20 DR. GHILARDUCCI: Yes, but the first two -- the
21 last two are just so much more important, you know, that
22 you can get into Medicare without being in Social
23 Security and that because of the historical evolution of
24 the California plans versus Social Security, now that
25 you're already in the California plans, it just makes

1 more sense to stay in rather than go into Social
2 Security. I think those are the reasons.

3 Because public opinion about Social Security's
4 finances have been stable for the past 30 years,
5 basically.

6 CHAIR PARKSY: I think if you changed the word
7 "four" to "two" of the most important, you could
8 accomplish that. It's not that they're the only ones.

9 MR. BRANAN: That's fine.

10 CHAIR PARKSY: Okay, proceed.

11 MR. BRANAN: Recommendation 5, we had no
12 suggested changes.

13 MR. WALTON: Mr. Chair?

14 CHAIR PARKSY: Yes, Bob?

15 MR. WALTON: In reading this, the only concern
16 I have -- and I don't have a better substitute -- is that
17 at the very end of the first sentence, "which retiree
18 health care is earned," how you define "earned." Do you
19 mean vested? Do you mean -- I'm not sure what is meant
20 by "earned."

21 MR. BRANAN: Well, we used the word "earned"
22 kind of as a generic because it was clear in testimony
23 that that was something that at least some people who
24 testified from the public did not understand that just
25 the way they earned a pension, they could also earn

1 health care. But that part of it didn't seem clear, at
2 least to the people who came before you.

3 We're certainly -- if you have a better word --

4 MR. WALTON: I wish I did. "What they're
5 entitled to" or something like that. But I'll think
6 about it.

7 DR. GHILARDUCCI: It's better than "vested."

8 MR. WALTON: Right. I don't like "vested."

9 DR. GHILARDUCCI: Yes, so let's stick to it.

10 MR. WALTON: "Vested" means too many things to
11 people.

12 DR. GHILARDUCCI: Right.

13 MR. BRANAN: And "earned" to us, that meant
14 something different than what they're entitled to as
15 well. It was directly related to what they did during
16 their career.

17 MR. WALTON: Okay.

18 DR. GHILARDUCCI: Right, right.

19 CHAIR PARKSY: Okay.

20 MR. BRANAN: Recommendation Number 6 --

21 CHAIR PARKSY: Yes, Lee?

22 MR. LIPPS: Does the word "accrued" work better
23 than "earned"?

24 CHAIR PARKSY: Accrued?

25 MR. BRANAN: It's entirely up to the

1 Commission. We could go either way.

2 MR. LIPPS: Is it more clear?

3 MR. WALTON: It's no more clear.

4 CHAIR PARSKY: I'm not sure it's any clearer.

5 DR. GHILARDUCCI: Just leave it.

6 CHAIR PARSKY: I think for the moment leave
7 "earned." That's fine.

8 MR. BRANAN: Recommendation Number 6, we had no
9 suggested changes.

10 CHAIR PARKSY: Any comments, 6?

11 *(No response)*

12 CHAIR PARSKY: Proceed.

13 MR. BRANAN: Recommendation 7, Commissioner
14 Lipps had some suggestions.

15 CHAIR PARKSY: Commissioner Lipps?

16 We're on your suggested changes to
17 Recommendation -- 7, is that where you are?

18 MR. BRANAN: Yes, Number 7.

19 MR. LIPPS: Tom, I did send you some suggested
20 wording for the recommendation and also in the rationale.

21 Do you have that with you?

22 MR. BRANAN: I don't. I ran out of the office
23 without it.

24 I do remember -- well, you remember what it was
25 about as well.

1 MR. LIPPS: The general concern on
2 Recommendation 7 is that benefits or contribution levels
3 for people who are actually already in the retirement
4 system would be changed significantly or altered
5 significantly to their detriment by however means,
6 whether it was done through negotiations with an existing
7 public employees group or whether it was done
8 unilaterally, you know, in the event of no collective
9 bargaining -- whatever the reason was.

10 And so my changes in terms of the
11 recommendation was that "Public employers should provide
12 timely notification to active employees" -- and
13 eliminating "retired" - "when negotiating a change," not
14 "proposing a change" -- "when negotiating a change in
15 retiree health-care benefits." And then the rest of that
16 would remain as it is.

17 And then in the rationale -- Recommendation
18 Number 8 was fine with me, by the way. But the rationale
19 is, at least in my speaking with several members of the
20 Commission, I do believe that we were troubled in some of
21 the testimony that we heard, particularly where
22 contribution levels were changed significantly for people
23 already in the retirement system and consuming large
24 parts of their actual take-home income compared to the
25 relatively small amounts before. And I think we should

1 go on record as being troubled about that.

2 Changing -- the only time I see benefits
3 changing for people in the retiree system is if that's
4 part of the collective bargaining agreement and they can
5 understand at the time that they retired and they could
6 understand that it could happen. Or if their benefit
7 contribution goes up because they have to -- it's an
8 80/20 premium co-pay. Well, they know that when the
9 premium goes up, that their out-of-pocket is going to go
10 up. I'm not trying to eliminate that or freeze that.
11 It's the other changes that we heard about that I have a
12 concern about.

13 CHAIR PARKSY: But you would not provide
14 notification to retired employees?

15 MR. LIPPS: Wouldn't allow the benefit to
16 change or the contribution level, except what was -- to
17 the extent of what was in the collective bargaining
18 agreement at the time that they retired.

19 MR. WALTON: Mr. Chair?

20 CHAIR PARKSY: Bob?

21 MR. WALTON: I think -- I was troubled by this
22 one for a different reason. Lee helped me focus on it.

23 I think, at least in part, the recommendation
24 in my mind was trying to address what my understanding
25 was happened in Orange County. And they didn't change

1 the benefits. They didn't change the employer
2 contribution, per se. What they did was negotiate with
3 the active, that the retired group would be rated
4 separately. And that's the type of notification that if
5 I was a retiree, I'd want to know about.

6 So that's why I think the wording -- I'm not
7 sure "retiree health-care benefits." I would think the
8 change in the plan or something broader than just
9 benefits.

10 MR. BRANAN: I do have Commissioner Lipps'
11 language here, due to modern technology -- except it just
12 went away.

13 MR. LIPPS: Thanks to modern technology.

14 CHAIR PARKSY: And it's less than current
15 modern technology.

16 MR. BRANAN: Yes. But, in essence, it said
17 that there was a final sentence on Number 7 that said
18 that there should be no changes to the benefits or
19 contributions of retired members, or substantial changes,
20 yes.

21 CHAIR PARKSY: We're going to take the position
22 that as part of the bargaining process there should be no
23 changes?

24 DR. GHILARDUCCI: Do you want to do that?

25 That's interesting.

1 MR. LOW: On that topic, I believe that the
2 statement that Chairman Parsky reads at the beginning of
3 each hearing sort of says that, that we shouldn't be
4 comparing the existing benefits of people who have earned
5 them. And this is the situation where essentially those
6 people in Orange County that testified, they had their --
7 they've retired in good faith and have had their benefits
8 impaired after they've retired.

9 CHAIR PARKSY: I see.

10 Well, I wasn't repeating my statement. I was
11 repeating the Governor and the Legislature's statement.

12 MR. WALTON: I also have a concern about Lee's,
13 because that infers that you can't negotiate and include
14 retirees in benefit improvements: Different coverages,
15 different -- better co-pays, that type of thing. That
16 would be excluded also if they're frozen at the time of
17 retirement.

18 MR. BRANAN: Actually, I think he used the word
19 "to the detriment" in his -- just my brief vision of it.

20 MR. WALTON: Okay.

21 MR. BRANAN: We included active and retired in
22 here, because we certainly -- from the testimony you've
23 received, that it was -- the retirees were the ones who
24 were suffering from these changes after they retired.

25 MR. WALTON: I think, in my mind, perhaps a

1 better order of things is to say, one, first, you
2 shouldn't change the benefits given to retirees; but if
3 you do, you've got to tell them.

4 MR. PRINGLE: Well, Mr. Chairman, I don't know
5 if people were not told. I believe they didn't have a
6 seat at the bargaining table and they got rolled. So, I
7 mean, it's not that people weren't necessarily even
8 uninformed; it's just that -- and I guess -- you know,
9 I'm from Orange County. I don't like what was done. I'm
10 not happy about that. And I think that was a bad
11 practice.

12 But it's awfully hard to say that since those
13 are controlled in the collective bargaining process,
14 that, in fact, we are injecting here to say that if we
15 wish to modify the collective bargaining process and say
16 everyone should be represented who has the risk of
17 receiving additional benefits or losing benefits at the
18 bargaining table, that's a labor issue, and I don't
19 necessarily know if there's more than one vote to agree
20 with me on that. So I don't know where we would even go
21 on this.

22 I guess I kind of like just talking about
23 notification. I also think we can say it might not be a
24 good way to solve a problem of current employees by
25 reducing benefits of retirees, but I don't necessarily

1 know where the teeth is in any of that.

2 MR. WALTON: Certainly. Because by saying you
3 shouldn't, or "shall not change the benefit" is inserting
4 yourself into the collective bargaining process because
5 certainly they can and did.

6 And what we're saying, you shouldn't do it; and
7 if you do it, you've got to give them timely notice --
8 not notice after the fact -- in order to provide their
9 input. That's the point. That's the purpose of the
10 notice.

11 It isn't, "Oh, by the way, here's what
12 happened." It's to tell you, "This is what we're
13 negotiating," and give those affected people time to --

14 MR. PRINGLE: Say that again. Your first
15 sentence is -- you're suggesting we should just add to
16 this and say, "It should not be done"?

17 MR. WALTON: It should not be done.

18 MR. PRINGLE: Therefore, then I would add an
19 amendment to that, "a reduction of retirees' benefits
20 should not be done to increase the benefits of active
21 members without the timely notification."

22 I mean, the reason why that was done wasn't
23 because everybody was reducing benefits, it was because
24 the active members were receiving an increase in
25 benefits.

1 MR. WALTON: It was shifting costs, in my mind.

2 MR. PRINGLE: Yes, but because of a new
3 retirement system.

4 MR. WALTON: Yes, that's right.

5 MR. BRANAN: Just by way of background, the
6 reason -- Number 7 is based on a piece of legislation
7 from probably six or seven years ago that was run by the
8 county -- the California county retired employees.

9 And because this had happened before with
10 changes being made without notification. And so that
11 bill was signed, it got through the Legislature, and
12 that's what this is based upon, with a realization that
13 the Commission really can't change the collective
14 bargaining process.

15 CHAIR PARKSY: Yes?

16 MR. CAPPITELLI: The only comment that I would
17 make is, when I read our rationale, our recommendation
18 should be more reflective of the rationale, and I don't
19 believe that it is.

20 And without getting into whether or not this
21 undermines the collective bargaining process or not, if
22 I understand correctly -- and I think what I'm hearing
23 from everybody, or what I sense is that the voice of the
24 people who came and testified before this commission
25 about how changes in the retirement health care affected

1 them has been heard and, therefore, our recommendation
2 should reflect their testimony somehow.

3 And I don't think there's anything wrong with
4 us as a commission making a statement or a recommendation
5 that says, "As a matter of policy, you should not be
6 changing the benefits of retirees," period. I mean, why
7 is that difficult? Help me to understand.

8 MR. WALTON: I agree.

9 CHAIR PARKSY: Jim?

10 MR. HARD: I would agree as a recommendation
11 for that sentence. But I would not agree with further
12 sentences that talk about the collective bargaining
13 process because, frankly, we don't have authority to
14 change it.

15 CHAIR PARKSY: I agree.

16 MR. HARD: I am not interested in, right off
17 the top of my head, thinking of changes to collective
18 bargaining law that I'd like to recommend.

19 CHAIR PARKSY: I think the next commission --

20 MR. HARD: So I would stick with the next
21 sentence.

22 CHAIR PARKSY: I think the next commission
23 you're on this, you can deal with that subject.

24 MR. HARD: Thank you.

25 CHAIR PARKSY: Could you -- was Lee's sentence

1 an attempt to deal with that concept?

2 MR. LIPPS: Paul's amendment is actually very
3 acceptable to me, because I recognize -- I'm not
4 incognizant of the danger of bringing collective
5 bargaining into this whole discussion. And I thought a
6 lot about in terms of making the recommendation constant
7 with the rationale; but the rationale was important to me
8 that we say, and that is that we did hear some testimony,
9 and it was troubling.

10 CHAIR PARKSY: Right.

11 MR. LIPPS: And essentially, we disapprove of
12 what happened.

13 And I thought Paul put it very, very well. And
14 at that point -- the problem I have with timely
15 notification -- a number of those sentences in there just
16 simply has to do with, okay, you get notified, you don't
17 have any leverage, you're not at the table, and you may
18 not have any alternatives. You know, so you've been
19 notified. It just gives you a little longer time, I
20 guess, to anguish.

21 MR. WALTON: Mr. Chairman?

22 MR. BRANAN: Well, there have been times in the
23 '37 Act when the bill I mentioned only applied to the
24 '37 Act. And those changes previous to the bill were
25 made with no notification.

1 And there have been times since then that that
2 bill, like this language, caused notification, and the
3 retirees were able to mobilize in front of the
4 legislative body and stop the changes or reduce them.

5 So it doesn't prevent it, per se, but it does
6 allow them to become more active in their own defense.

7 CHAIR PARKSY: Bob?

8 MR. WALTON: I would concur with Paul's
9 suggestion.

10 What I would add is in the rationale -- and it
11 makes perfect logic to me -- is what we're really
12 recommending to local government, is to adopt the same
13 policy that the Governor adopted for State employees,
14 i.e., the promises made to retirees shall be honored and
15 met; and we're recommending to everyone else that they
16 adopt a similar policy. That's, in essence, what we're
17 suggesting.

18 CHAIR PARKSY: Tom, do you have the change
19 then?

20 MR. BRANAN: I do. We'll rewrite it with a
21 version of the Governor's statement preceding it.

22 MR. WALTON: Well, or in the rationale.

23 CHAIR PARKSY: I think separate out into the
24 rationale what you've just said from the actual
25 recommendation.

1 MR. BRANAN: Yes.

2 CHAIR PARKSY: But the recommendation would
3 have one additional sentence to it.

4 Is that what you're recommending, Paul?

5 MR. CAPPITELLI: Yes. I'm just suggesting that
6 the recommendation -- and I don't know the exact wording,
7 I can't remember exactly what I said -- but it should be
8 strong enough so that we send the message that it should
9 not be a practice in any way to mitigate or to reduce or
10 to tamper with -- you know, in a negative or detrimental
11 fashion -- the benefits of retirees.

12 CHAIR PARKSY: John?

13 MR. COGAN: Look, I think we all find the
14 behavior of CBs in some respect of reducing benefits to
15 be deplorable. And so I agree with Lee. I go further
16 than saying that. It really is deplorable, in a sense.

17 But I would hope that the Commission wouldn't
18 recommend -- or wouldn't have its recommendation
19 construed as one in which we are saying to the
20 Legislature or to cities that they codify a collective
21 bargaining benefit that's been promised to retirees.
22 That's a very, very dangerous step to take.

23 So I like language that says how concerned we
24 are, how troubled we are. But if you're going as far as
25 to say that public employers or cities or the State in

1 some way that they codify a provision of collective
2 bargaining, that's a very, very serious step to me, and
3 I'd have to think about it before doing it.

4 Because, Lee, once you take that step, you
5 go -- you know, you're down a slippery slope, and it
6 could actually turn very, very bad.

7 So I'm wondering if there's some way that we
8 can soften the recommendation and strengthen a rationale,
9 I guess is the way I think about it -- I don't have the
10 words to do it.

11 CHAIR PARKSY: Yes.

12 MR. COGAN: But I think the Commission should,
13 as its policy at least, clearly go on record that we find
14 the behavior deplorable of cutting benefits to current
15 retirees. Taking the rug out from under them, in a way.

16 MR. LIPPS: John, just so that I can be clear,
17 the Recommendation 7, as it is currently written, I mean,
18 is that acceptable to you?

19 CHAIR PARKSY: That's just a notification
20 recommendation.

21 MR. LIPPS: Right.

22 CHAIR PARKSY: And I think it is.

23 MR. LIPPS: And I guess what I'm saying is,
24 given this discussion, if we keep this recommendation,
25 I can go with this recommendation as long as we

1 strengthen the rationale to reflect the things that a
2 number of people have said, and be very, very clear -- I
3 actually can think of probably several different synonyms
4 for "deplorable" that are even stronger. But, obviously,
5 we don't want to go there. But to reflect the things
6 that Paul and Bob and several others have said, that
7 would be fine with me to strengthen the rationale and
8 make it clear that this idea that if we're making a
9 promise, and we should keep the promise, that should
10 apply to the local municipalities as well.

11 CHAIR PARKSY: I think, Tom, if after the first
12 sentence of the rationale you insert some language -- in
13 the rationale, leaving the recommendation alone -- some
14 language that makes clear, that the reason for this
15 recommendation is what we were just saying, right after
16 the first sentence.

17 MR. PRINGLE: Mr. Chairman?

18 CHAIR PARKSY: Yes?

19 MR. PRINGLE: I'd feel much more comfortable
20 with this being articulated in the rationale. I guess
21 I get a little queasy about pointing out the situation in
22 Orange County without fully exploring what that situation
23 is. And that situation was, there was a collectively
24 bargained agreement with the existing workers, with the
25 existing labor pool to add a new retirement benefit that

1 was not actuarially sound. And two years later, they had
2 a hole because of that added new benefit. Therefore,
3 they had to find money someplace else. Since the added
4 retirement benefit increased an obligation that could not
5 be reduced, they had to find other places where they
6 could bring about those dollars. And, therefore, they
7 went to retirees.

8 I don't like it, but probably what I don't like
9 is moving forward with a new retirement benefit that was
10 not fully funded at the time that was done. So the
11 outcome of that action is what led to a retirement board
12 having to find out alternatives.

13 So we could focus on Orange County as, you
14 know, how terrible it was to take from retirees health
15 benefits -- which I think it was. But it wasn't because
16 people were being cruel. It was because through a
17 collective bargaining process, they give a benefit that
18 they couldn't afford. And I guess I worry about getting
19 too far down in saying how bad they were for choosing
20 that as a way to fund that, as opposed to -- without
21 fully vetting the story.

22 So maybe the story isn't something we wish to
23 vet. Maybe we want to talk about some basic principles
24 in that rationale as some '37 Act counties have chosen
25 this as a path to pay for new benefits, and that is not

1 an acceptable practice.

2 CHAIR PARKSY: Yes, I don't think that we would
3 incorporate a specific reference to Orange County in the
4 rationale, but we would leave it general, as it is
5 written now, but be more direct about how we feel it's
6 not sound policy and see if we can't incorporate that.

7 Yes, Matt?

8 MR. BARGER: What strikes me as deplorable in
9 the situation is that it was done on the backs of
10 retirees.

11 CHAIR PARKSY: Right.

12 MR. BARGER: A notion that I don't want to be
13 critical of, that there might be things that are altered
14 in the design plan of retiree health that are -- you
15 know, affect both retirees and active that were
16 negotiated in collective bargaining. We shouldn't be
17 critical of that, I don't think. That seems to me to be
18 one of the things, bringing out the ways to use generics
19 instead of brand names and those sorts of things. Those
20 are important. We shouldn't be in any way, shape, or
21 form critical of the ability to do that.

22 CHAIR PARKSY: I don't think the addition would
23 do that.

24 Okay, Tom?

25 MR. BRANAN: Recommendation Number 8, we had no

1 suggested changes.

2 CHAIR PARKSY: Any comments on 8?

3 *(No response)*

4 CHAIR PARSKY: Okay, I think just bear in
5 mind -- and you'll see this in all the reordering -- I
6 think preliminarily we tried to group Recommendations 1
7 through 8 under some kind of part of a plan. This would
8 be kind of a group that would have as a heading something
9 like, "Improve plan design and communicate with
10 employees," something like that as a step in a seven- or
11 eight-step plan.

12 Okay, proceed ahead.

13 MR. BRANAN: Recommendation Number 12, this
14 change was made for formatting.

15 CHAIR PARKSY: Any comments on 12?

16 MR. BARGER: Yes.

17 CHAIR PARSKY: Okay, two comments.

18 We didn't put these together under the larger
19 three, but proceed ahead.

20 MR. BARGER: I don't personally think there's
21 any circumstance that's an appropriate funding vehicle.
22 And sort of sticking in that, I think, gives the sense
23 that the Commission is that it is.

24 I'm okay with Recommendation 12, that you
25 strike that parenthetical -- or, I mean, the line which

1 "may be an appropriate funding vehicle in some cases."

2 CHAIR PARKSY: Who would like to include that
3 reference?

4 MR. COGAN: To approve it?

5 MR. COTTINGHAM: We couldn't hear what you were
6 saying down here.

7 CHAIR PARKSY: I think Matt was saying was that
8 the notion that the use of OPEB bonds is an appropriate
9 funding vehicle is not something that we should
10 acknowledge.

11 MR. WALTON: We would eliminate part of the
12 first sentence. And it would read, "Any employer
13 considering the use of OPEB bonds should fully understand
14 and make public the potential risk" --

15 CHAIR PARKSY: Right.

16 MR. WALTON: -- and eliminating "which may be
17 an appropriate funding vehicle in some cases." We're
18 eliminating those words.

19 DR. GHILARDUCCI: I agree with that.

20 MR. WALTON: Is that right?

21 CHAIR PARKSY: Okay, with that change, I think
22 you can move on.

23 And that recommendation, along with the other
24 three that we talked about earlier, 9, 10, and 11, would
25 also be grouped under a heading. I'm not quite sure what

1 the heading will say, but something like, "Identify
2 financial obligations and prefund," or something like
3 that, and then list the recommendations as you see them.

4 So it would be a grouping. And, again, the
5 whole purpose being, we're putting forward in the
6 executive summary a plan, which may have seven or eight
7 components to it, then group the recommendations under
8 that.

9 Okay, proceed ahead.

10 MR. BRANAN: Recommendation 13, we had no
11 suggested changes.

12 CHAIR PARKSY: Any comments on 13?

13 Bob?

14 MR. WALTON: Only to make it consistent with
15 14. I think the word "asset" should be added before
16 "smoothing": "...longer asset smoothing periods to
17 lessen..." because that's what you're smoothing.

18 MR. BRANAN: That's right.

19 MR. WALTON: And it doesn't make that much
20 difference to me. But I would combine 13 and 14. But
21 it's fine separate, too.

22 CHAIR PARKSY: I think we can -- it's okay to
23 be separate.

24 MR. BRANAN: Okay.

25 CHAIR PARKSY: John?

1 MR. COGAN: In 14, what did we mean by
2 "short-term gain," Tom?

3 MR. BRANAN: We were looking at events in the
4 past where the shorter -- well, two things: Where
5 shorter smoothing periods had been used, that generated
6 lots of surplus. That could be used then for new
7 benefits or whatever the system wanted.

8 MR. WALTON: Well, perhaps it would be better
9 stated: "...alter the method for short-term rate
10 reduction, employer contribution reduction," or something
11 like that, because that's what the game comes from.

12 DR. GHILARDUCCI: No, but it also could have
13 been benefits.

14 MR. BRANAN: That's the use of the gain.

15 DR. GHILARDUCCI: Yes.

16 MR. COGAN: Well, I like Bob's formulation as
17 well. And I would add to it benefit changes and/or rate
18 reductions -- right?

19 I guess my point would be more explicit -- be
20 more explicit about what the alteration in the way you
21 calculate assets is -- what the alteration is designed to
22 achieve and what in the past it has been designed to
23 achieve is to justify contribution-rate reductions and to
24 justify benefit changes.

25 Right?

1 MR. WALTON: I'm comfortable with that.

2 MR. LIPPS: Could we do that, John, by keeping
3 this as it is and then just adding it after "short-term
4 gain, including but not limited to," so we don't have to
5 put a whole laundry list of --

6 MR. WALTON: That's fine.

7 CHAIR PARKSY: That's fine.

8 MR. WALTON: That's fine. Good suggestion.

9 CHAIR PARKSY: Tom, do you have that?
10 Stephanie?

11 MS. DOUGHERTY: *(Nodding head.)*

12 MR. BRANAN: Recommendation 15, we had no --

13 MR. LIPPS: No, no, no, no.

14 CHAIR PARKSY: I'm sorry, Lee?

15 MR. LIPPS: Recommendation 13, I'd actually
16 like to refer to the rationale and make a suggestion to
17 the paragraph that starts, "Many retirement systems have
18 smoothing periods."

19 MR. BRANAN: Yes.

20 MR. LIPPS: And we've mentioned CalPERS with
21 15 years, and some as short as three years.

22 If we're going to have that in there, I would
23 recommend that we put what the most standard period is,
24 which would be five years, just for some frame of
25 reference, since we're talking about longer smoothing

1 periods -- or we're suggesting them.

2 CHAIR PARKSY: A comment, Dave?

3 MR. LOW: If you're done with that --

4 CHAIR PARKSY: Is that -- how do people feel
5 about that?

6 DR. GHILARDUCCI: Yes, that's fine. That's
7 fine.

8 CHAIR PARKSY: Tom?

9 MR. BRANAN: Sure, we can show 3, 5.

10 DR. GHILARDUCCI: If that's right. Is five
11 years the most common one or seven?

12 MR. LIPPS: I see Paul Angelo shaking his head,
13 "yes."

14 DR. GHILARDUCCI: Seven?

15 MR. LIPPS: Five years?

16 MR. ANGELO: Five.

17 DR. GHILARDUCCI: Five.

18 MR. LIPPS: Five is the most common.

19 CHAIR PARKSY: You look like a basketball
20 referee.

21 MR. LIPPS: Who fouled out?

22 CHAIR PARKSY: Dave?

23 MR. LOW: Could you read he me what the
24 changes -- what the new recommendations on 14 are?

25 CHAIR PARKSY: The recommendation? Okay.

1 MR. LOW: On 14.

2 MR. BRANAN: On 14, at the end of the sentence,
3 "...to alter that method for short-term gain, including,
4 but not limited to, rate reductions in benefit
5 increases."

6 CHAIR PARKSY: And, again, everyone's going to
7 have a chance to see this one more time. Okay -- or
8 several more times, if we keep getting comments. Don't
9 worry about it.

10 Okay, proceed ahead, Tom.

11 MR. BRANAN: 15, we had no suggested changes.

12 CHAIR PARKSY: Any comment?

13 Yes, Bob?

14 MR. WALTON: I have one.

15 To me, I think we ought to reword it to say,
16 "Employer rate holidays should not be permitted." It's a
17 stronger statement. And then say "unless," or "only when
18 a plan is substantially overfunded."

19 By saying, "An employer should be permitted to
20 have contribution holidays" makes it sound like it's an
21 okay thing, and it's not.

22 DR. GHILARDUCCI: No, it's not.

23 MR. WALTON: And I think we ought to make a
24 more positive statement that it's a bad thing.

25 DR. GHILARDUCCI: Good, Bob.

1 CHAIR PARKSY: Have you got that?

2 MR. BRANAN: I do have that.

3 MR. LIPPS: Tom, I thought I had sent you a
4 change on that, eliminating holiday and talking about
5 rate deductions.

6 So is that in a different one?

7 Was that a different recommendation that I
8 amended?

9 MR. BRANAN: No, no. It probably was this one
10 because I think it's the only place we used the word
11 "holiday" in a recommendation.

12 MR. LIPPS: Okay, because what I -- first of
13 all, I had two basic amendments to Recommendation
14 Number 15. And besides "employer," I added "employee."
15 And I eliminated the word "holiday," and just talked
16 about contribution reductions, particularly because of
17 the statement about the 30-year amortization period
18 basically would allow for minor rate reductions. And
19 that's okay, as long as they apply equally to the
20 employer and to the employee and it's short-term as a
21 result of substantial overfunding, however that's
22 defined.

23 But what I don't really like to see is when the
24 employee, even though it can be to the benefit of the --
25 excuse me, when the employer gets the holiday, or the

1 reduction, but the employee doesn't. When they're both
2 contributors to a substantially overfunded system.

3 MR. PRINGLE: Mr. Chairman?

4 CHAIR PARKSY: I guess the one question about
5 holiday, I mean, we heard a number of -- we've heard
6 quite a lot of testimony about how establishing holidays
7 is not good policy.

8 MR. LIPPS: Right.

9 CHAIR PARKSY: And I'm wondering if we
10 shouldn't recast this a little bit.

11 DR. GHILARDUCCI: Yes.

12 MR. COGAN: Bob had a suggestion along those
13 lines.

14 DR. GHILARDUCCI: Yes, Bob did.

15 CHAIR PARKSY: Bob?

16 MR. WALTON: That's what I was saying, is that
17 an employer should not be given a contribution holiday,
18 period.

19 CHAIR PARKSY: Period.

20 MR. WALTON: But then add a qualifier and say,
21 "unless they're substantially overfunded." That's the
22 point of what I think we were --

23 DR. GHILARDUCCI: And then Lee wants something
24 very different.

25 MR. WALTON: And Lee wants to add, I think,

1 that if you do have a contribution holiday --

2 MR. LIPPS: No, not a holiday, a reduction. If
3 there's a contribution reduction --

4 DR. GHILARDUCCI: That it be shared with the
5 employees.

6 MR. WALTON: Well, I can tell you why that's
7 not done, but that may not be the best place to do that.

8 CHAIR PARKSY: The only caveat I would give you
9 is that the University of California established a
10 holiday --

11 DR. GHILARDUCCI: Yes, that's not a good plan.

12 CHAIR PARKSY: -- when they thought they were
13 overfunded, in I think 1991, and they haven't been able
14 to take it away ever since.

15 DR. GHILARDUCCI: Right.

16 CHAIR PARKSY: And so I'm -- I mean, it's --
17 I'd be interested in the views of whether or not we want
18 to open up the possibility of any holiday.

19 Matt?

20 MR. BARGER: I have two points. One is, I
21 don't think Lee wants actually to go where the other
22 logical conclusion of that is, which is if they're short,
23 the contribution should be more. I mean, I think the
24 State is the one that's sort of topping it off. Not
25 there's no extrication that anybody else is.

1 Two, I would be fine with just saying, you
2 know, we deplore the concept of --

3 CHAIR PARKSY: You like that "deplore."

4 Who's going to introduce this concept of
5 "deplore"?

6 MR. BARGER: The idea of contribution holidays.
7 They're not good long-term policy, period. I mean, why
8 don't we have to even go further?

9 CHAIR PARKSY: John?

10 MR. COGAN: Yes, Gerry, with respect to your
11 suggestion, remember that if we were to -- if there were
12 to be a ban on reducing a liability -- I'm sorry, a
13 contribution rate, I don't think entities would be
14 inclined to raise them. And you'd be building in a
15 systematic underfunding; right?

16 CHAIR PARKSY: Yes, I wasn't suggesting
17 reduction.

18 MR. COGAN: You're saying zero?

19 CHAIR PARKSY: Yes, the holiday notion, to my
20 mind, is to stop contributions because you're overfunded.
21 And the University of California is on the road to some
22 real peril here because we are not able to reinstitute
23 contributions.

24 Dave?

25 MR. LOW: I'm comfortable with the term of Bob

1 Walton's change, but I actually prefer that we sort of
2 remain silent on the rest of it.

3 This issue of shared reductions -- I mean,
4 that's going to happen through the process. But it's --
5 I'm not sure that we can make a policy statement here
6 that we would all agree with because it's very
7 situational, and it is a very -- a rocky road to travel
8 down. Because the employees like it when they're going
9 down, but when you have to raise it back up, there's no
10 win. Even the union loses when you're raising it back
11 up.

12 CHAIR PARKSY: Right.

13 MR. LOW: They forgot that you negotiated the
14 savings by the time you increasing them, so I think it's
15 best left silent.

16 CHAIR PARKSY: Teresa?

17 DR. GHILARDUCCI: Yes, I think in benefit
18 design, especially if it's defined benefit, there's
19 always going to be some variability in contributions.
20 It's a good design when the employees and the employers
21 share in funding that, and it's also good design that the
22 employee contribution be more stable than the employer.

23 So if we say they have to share in the
24 reductions, we're also saying that they have to share in
25 the increases; and that's not good design.

1 So I agree with Dave, Lee, that we remain
2 silent on that and make just one point, and that is that
3 the employers should always have to contribute something.

4 MR. PRINGLE: Mr. Chairman?

5 CHAIR PARKSY: Yes, Curt?

6 MR. PRINGLE: I believe our contribution rate
7 on public safety personnel got to about 19 percent in one
8 year at one point in time through a PERS plan. I might
9 be a little off, Bob, but is that --

10 MR. WALTON: That's probably right.

11 MR. PRINGLE: But within that preceding five
12 years, the City of Anaheim paid zero.

13 CHAIR PARKSY: Yes, that's not good.

14 MR. PRINGLE: And what we're talking about here
15 isn't the fact that we've collectively bargained
16 3 percent or 5 percent contribution from employees --
17 which we did -- and the City basically covered that
18 difference. That difference was a negative number for
19 three years because it was, quote, fully funded.

20 And because CalPERS came to a conclusion that
21 there would be a zero contribution because you're fully
22 funded, I think that's what we're trying to get to, that
23 there's some sense in maintaining some minimum level of
24 contribution to ensure that goes on.

25 By the way, the employees did, but the City

1 didn't have to.

2 So when we're talking about a holiday, I think
3 we're talking about an employer minimum contribution,
4 really.

5 And, you know, whatever is collectively
6 bargained between the employees and their employer,
7 that's one thing.

8 That's not what we're trying to talk about
9 here. What we're trying to talk about, if the retirement
10 system says, "Hey, you're fully funded on the
11 contribution of the employees and all the past
12 investments, you as the employer don't have to put
13 anything in," that's what's happening presently at the
14 UC, that's what happened for most local governments in
15 California for three, four, five years. That's what I
16 think we're arguing -- we're trying to point out that
17 that is not a good policy. Therefore, reducing
18 retirement systems should not reduce employer
19 contributions to zero under any circumstances, even when
20 reaching a super-funding position is there.

21 And it's important -- even if it's
22 super-funded, because in the next collective bargaining
23 agreement, that, therefore, is going to be a topic of
24 conversation between the bargaining unit and the
25 employer, if the employee should maintain that certain

1 level of contribution or not.

2 So in my opinion, I would like to just say
3 there should not -- maybe we should focus on the
4 retirement systems or those -- and we know CalPERS has
5 adjusted that with the smoothing period, but not all
6 '37 Act counties have.

7 So that's where I would like this to focus on
8 and not go into up-and-downs on employee and employer
9 contributions.

10 CHAIR PARKSY: John?

11 MR. COGAN: Can you, Tom, read back Bob's
12 suggestion on the language on this?

13 MR. BRANAN: He started off with, "Employer
14 rate holidays should not be permitted." And then I think
15 it goes to --

16 MR. WALTON: "Unless its retirement plan is
17 substantially overfunded."

18 MR. BRANAN: Yes.

19 MR. WALTON: But I don't have any problem, if
20 it's the consensus of this group, just to remove that
21 last caveat and say, "Employee rate holiday should not be
22 permitted," period.

23 CHAIR PARKSY: I think that's sounder policy.

24 DR. GHILARDUCCI: Good.

25 MR. PRINGLE: Are we defining "holiday" by

1 meaning an employer's zero contribution?

2 DR. GHILARDUCCI: Yes, zero contribution.

3 MR. BRANAN: Well, actually, that's not how the
4 actuaries define it.

5 As was just pointed out to me, their use of
6 "holiday" means less-than-normal cost.

7 DR. GHILARDUCCI: Oh, really?

8 MR. BRANAN: A contribution of less-than-normal
9 cost, not zero.

10 In PERS --

11 DR. GHILARDUCCI: Is that right?

12 MR. BRANAN: -- the zero contributions are what
13 you hear about a lot. But there also have been times
14 when employers would be given reduction.

15 MR. WALTON: My intent is zero.

16 CHAIR PARKSY: That's clearly the -- I think we
17 could reach agreement on saying that zero contributions
18 is not sound policy.

19 MR. HARD: It's better just to say that than to
20 use the word "holiday" on what we're recommending.

21 DR. GHILARDUCCI: But I want to be clear, does
22 the Commission then have agreed that we are recommending
23 that less-than-normal costs be contributed every year?
24 Because we did hear testimony that we thought that that
25 was good policy, that normal cost always be --

1 MR. WALTON: It's certainly possible. If
2 you're overfunded, you're going to have a contribution of
3 less-than-normal cost.

4 The point is, it should never fall below zero.

5 DR. GHILARDUCCI: Right.

6 MR. PRINGLE: Are you suggesting that we could
7 say "or not less than normal cost, since normal costs
8 are" --

9 DR. GHILARDUCCI: Yes, I don't think we want to
10 do that. We don't want to do that.

11 CHAIR PARKSY: John?

12 MR. COGAN: We don't want this to apply to a
13 supplemental plan which only has employee contributions;
14 right? Because we want to make sure that we're applying
15 it to a DB plan that has both --

16 DR. GHILARDUCCI: Got it. Right. Both.

17 MR. COGAN: -- employer and employee
18 contributions; right?

19 MR. BRANAN: Well, Bob's language did say
20 "employer contributions."

21 CHAIR PARKSY: Employer contributions.

22 MR. COGAN: What I'm worried about is
23 precluding a type of plan that might be a supplementary
24 plan that would just have employee contributions.

25 MR. WALTON: Then there's no employer

1 contributions. It's not relevant. There's no employer
2 contribution.

3 MR. COGAN: I want to make sure that, yes, that
4 our statement isn't construed --

5 DR. GHILARDUCCI: That employers should always
6 pay --

7 MR. COGAN: -- to be that we say that we don't
8 think such supplemental plans might be beneficial.

9 DR. GHILARDUCCI: Right.

10 MR. COGAN: I just want to be sure that we're
11 clear on what plans we're applying this contribution rate
12 policy to. That's all.

13 DR. GHILARDUCCI: To ones that have them.

14 CHAIR PARKSY: Well, maybe you want to -- well,
15 maybe you want to introduce it with the reference to the
16 plans.

17 MR. BRANAN: I think so.

18 And I assume we're talking about defined
19 benefit plans.

20 MR. COGAN: Yes.

21 CHAIR PARKSY: Yes.

22 MR. BRANAN: Now, it was not clear to me, the
23 second half of this recommendation we said, "unless
24 they're substantially overfunded."

25 MR. WALTON: We're removing that.

1 CHAIR PARKSY: We're removing it. We're taking
2 it out.

3 MR. WALTON: Everything.

4 CHAIR PARKSY: It will be a simple statement
5 with an introduction about the defined benefit plans
6 that --

7 MR. BRANAN: Zero contributions?

8 CHAIR PARKSY: Zero contributions is -- and
9 you're not saying "and unless."

10 MR. COTTINGHAM: So "zero contributions" is
11 replacing "holiday"?

12 CHAIR PARKSY: Yes. If you want to say
13 zero-contribution holiday, you can say that, in
14 connection with you define it.

15 MR. WALTON: Holidays is holidays.

16 MR. COTTINGHAM: The reason "holiday" meant
17 something to this panel is because that was the
18 terminology that kept being used during Senate
19 hearings --

20 CHAIR PARKSY: Yes, you're right.

21 DR. GHILARDUCCI: Zero-cost holidays.

22 MR. COTTINGHAM: -- and testimony here, is that
23 during superfunding, employers were given a pension
24 holiday.

25 CHAIR PARKSY: I think you can -- you can use

1 "zero-contribution holiday."

2 MR. WALTON: That's good.

3 MR. COGAN: Just use the rationale section to
4 explain precisely what we mean by it.

5 CHAIR PARKSY: Go ahead, Tom.

6 Just so everybody has in mind the method to
7 this process here.

8 I think what I'd like to do is, we've got one
9 guest commentator for about 15 minutes. And I just want
10 to get through one -- let's see, where are we? On 16
11 yet?

12 MR. BRANAN: We are on 16.

13 CHAIR PARKSY: Let's just do 16, we'll hear
14 for 15 minutes, and then we'll take a break so people can
15 have lunch, and then we'll try to get through the rest
16 in -- well, lunch will be very short.

17 Yes, Matt?

18 MR. BARGER: Just as a comment, from my point
19 of view, having sort of a 2:30 where I've got to be out
20 of here --

21 CHAIR PARKSY: You'd like to keep going?

22 MR. BARGER: Yes.

23 CHAIR PARKSY: Is everyone okay with keeping
24 going?

25 MR. PRINGLE: Could we bring lunch to the

1 table?

2 CHAIR PARKSY: Yes, yes. If the audience won't
3 be offended by our eating in front of them, yes, we could
4 do that.

5 DR. GHILARDUCCI: Thank you.

6 CHAIR PARKSY: Then why don't we just keep
7 going then and not interrupt, and see if we can get
8 through it all?

9 MR. BARGER: Thank you.

10 CHAIR PARKSY: Okay, proceed ahead.

11 MR. BRANAN: Number 16, we had no suggested
12 changes. And the changes you do see are format changes.

13 MR. WALTON: I had one brief change. It
14 complies with federal law, I would add "and state law."
15 "Federal and state law."

16 CHAIR PARKSY: Okay, now, again, in terms of
17 groupings, what I was thinking was take -- the heading
18 here is close, but take 13, 14, 15 -- any other comments
19 on 16?

20 MR. COGAN: I have one.

21 MR. LIPPS: Just on the note.

22 MR. COGAN: On the rationale, it seemed that we
23 could be a little bit more balanced here about, when we
24 talked -- right now we just talked about contribution
25 holidays. Maybe we could talk about benefit changes as

1 well to balance it out, if that's what the intent of the
2 recommendation is.

3 The recommendation doesn't deal with either
4 contributions or benefit changes, and then our focus of
5 the rationale is more on contributions.

6 MR. BRANAN: For 16?

7 MR. COGAN: For 16, yes. Just balance it out a
8 little bit.

9 CHAIR PARKSY: And I don't -- Tom, you did not
10 intend the note to be kind of a separate narrative in the
11 recommendation? This is just --

12 MR. BRANAN: This is a hold-over from before we
13 had a rationale for what we were doing.

14 DR. GHILARDUCCI: Right, so it's rationale.

15 CHAIR PARKSY: I don't think you should focus
16 in on the note but just the rationale.

17 MR. BRANAN: Yes, we have one sentence.

18 CHAIR PARKSY: Are we confusing you?

19 MR. BRANAN: No, you're not confusing me;
20 Stephanie is. She's pointing out reality. I'm trying to
21 avoid it.

22 16 does make a reference to 15 -- to a part of
23 15 that has been stricken.

24 CHAIR PARKSY: So you'd take out the reference.

25 MR. BRANAN: Okay.

1 MS. DOUGHERTY: Okay, but keep the definition
2 of "substantially overfunded," move it from 15 to 16?

3 CHAIR PARKSY: Why don't you read the
4 recommendation so everyone's got it? "An employer..." --

5 MR. BRANAN: Number 16, "An employer whose
6 pension account is substantially overfunded in accordance
7 with Recommendation 15 and who has an OPEB liability
8 should, as its first priority, use that surplus to
9 address its OPEB liability in a manner which complies
10 with federal and state law."

11 We could incorporate the description of
12 "substantially overfunded" into the body of 16.

13 CHAIR PARKSY: I think that's the right way to
14 go.

15 So you would not reference 15, you'd just move
16 the definition over, and then it would be clear?

17 MR. BRANAN: Correct.

18 CHAIR PARKSY: Okay.

19 MR. COTTINGHAM: What about the rationale where
20 it's still addressing --

21 CHAIR PARKSY: Are we okay on 16 then?

22 *(No response)*

23 CHAIR PARKSY: Okay, proceed ahead.

24 MR. COTTINGHAM: Mr. Chairman?

25 CHAIR PARKSY: Sorry.

1 MR. COTTINGHAM: In the rationale, we still
2 say, "Employer contribution holidays," and then the first
3 sentence, "should be used sparingly."

4 Should we say "should not be used"?

5 CHAIR PARKSY: Yes.

6 I think we have to clarify the rationale to
7 make sure that it's consistent with the change in the
8 recommendation.

9 MR. BRANAN: We'll do that for all the
10 recommendations.

11 CHAIR PARKSY: Okay.

12 MR. CAPPITELLI: Mr. Chairman, before we move
13 on to the tax issues, I wanted to bring it up to the
14 Commission. As I read through this, where we talk about
15 how the Commission -- we envision the Commission writing
16 a letter.

17 I'd like to put it before us right now that
18 if we're in concurrence at the conclusion of these
19 recommendations, that we state that we have written a
20 letter, and that we have the letter prepared by our
21 contract tax attorney, and that a copy of that letter be
22 sent and be included in within the final report.

23 I think if we say, "We envision this
24 happening," once the Commission is disbanded, it may not
25 occur, and so I think we need to include it in the report

1 and get the letter written if we agree on the language of
2 the proposal.

3 CHAIR PARKSY: I think it's a good suggestion.

4 MR. BRANAN: Yes, I've contacted Mr. Blum -- I
5 sent a note to Mr. Blum today asking how quickly he could
6 prepare the letter.

7 CHAIR PARKSY: Okay, in terms of grouping, 13,
8 14, 15, and 16, I'd suggest we kind of group under a
9 heading that reflects a little bit of what's been already
10 submitted. But maybe instead of "mitigation," maybe it's
11 "control contribution volatility," or something like
12 that, that would be kind of another step in this plan.

13 MR. COGAN: Yes, good.

14 CHAIR PARKSY: Proceed ahead.

15 MR. BRANAN: This takes us to the tax
16 recommendations.

17 Number 17, we had no suggested changes.

18 CHAIR PARKSY: Any comments on 17?

19 *(No response)*

20 CHAIR PARSKY: Okay.

21 MR. WALTON: Mr. Chairman?

22 CHAIR PARSKY: Yes, Bob?

23 MR. WALTON: This deals with all the tax
24 issues, 17 through 22. I've not been comfortable, as
25 I've expressed before, with any of these tax issues.

1 I'm not sure, with the possible limited
2 exception of 17 itself, that they have anything to do
3 with the task before this commission. I think many of
4 them have nothing to do with identifying and funding OPEB
5 liabilities.

6 And I'm not comfortable with any of these
7 recommendations going forward.

8 CHAIR PARKSY: Well, that may be the consensus.

9 I guess the only question is if, as part of a
10 sound plan to deal with the liabilities -- how to deal
11 with the liabilities, I think we ought to apply the
12 test of, do any of these -- would any of these be
13 appropriately part of such a plan? Because we do have
14 a requirement to come up with a plan that would address
15 the liabilities.

16 I think that was the rationale for having these
17 tax issues included; right?

18 MR. BRANAN: That is the rationale. We saw
19 them as either improving the operations or efficiency of
20 the system, or providing benefit to the members.

21 CHAIR PARKSY: Dave?

22 MR. LOW: Yes, this is a difficult one. One of
23 the things we said in the previous meetings is that we
24 wanted to check with systems to see what their view was.
25 And I don't know if you've done that, but I've heard from

1 systems -- and there's a mixed view on these issues.

2 I think that on the individual 17, 18, 19, 20,
3 and 21, I don't have a problem with the recommendations
4 if I would have some level of comfort that the tax ruling
5 would be what we wanted it to be.

6 The problem with asking for a tax ruling is,
7 you don't have any guarantee that you're going to get
8 what you want. And when you don't get what you want,
9 now they're imposing the alternative on you. And what
10 I'm being told by pension systems is that they're not
11 under great scrutiny right now with regard to many of
12 these issues. But inviting scrutiny could be inviting
13 something that we absolutely do not want. Because what
14 we're going to get is a bunch of negative tax rulings
15 that are going to create more problems; whereas right
16 now, they're at least now able to operate under their
17 current rules and regulations without the tax rulings.

18 Getting the negative tax rulings says, "It's
19 over, folks. You've got to comply on the negative side."
20 So I'm not sure that we're biting off more than we can
21 chew here, especially as I hear from the different
22 pension systems.

23 MR. BRANAN: Well, Mr. Chair, I, too, have
24 spoken with the pension systems. And I certainly haven't
25 heard anything that definitive.

1 For one thing, I don't think anybody can
2 predict that there will be a series of negative rulings.

3 And for the other, that was the whole idea of
4 having the Commission step forward and ask these
5 questions rather than have individual systems do it.

6 CHAIR PARKSY: I think that last comment is so,
7 is true. I mean, the notion being that individual
8 systems might be reluctant to proceed ahead but that the
9 Commission -- and, again, we can't ask for a specific
10 ruling on behalf of any taxpayer. All we can do is,
11 where appropriate, ask for the IRS to clarify certain
12 things.

13 MR. BRANAN: Well, and some of these
14 recommendations, one reason that they may not be causing
15 a problem for the systems now is because they are
16 proposed changes being talked about within the IRS that
17 Bob Blum, through his connections with the IRS, knows
18 about.

19 They haven't made the changes, but they would
20 be detrimental if the changes were made.

21 MR. COGAN: Dave, can I ask?

22 Is there a good example of a ruling that might
23 go adverse to the plan, or to the system? Is there a
24 good example so I can get my hands around this a little
25 bit?

1 MR. LOW: I guess in each of these cases, we're
2 asking for a ruling -- and there's been a clear case
3 stated that, you know, this is what we'd like to do as a
4 practice. And the reason they're asking for rulings is
5 because they're afraid that they may not be approved of
6 that practice.

7 So in each case, if practice is not approved,
8 that's adverse.

9 MR. COGAN: Right.

10 MR. LOW: And that's what I'm hearing from the
11 systems, is they're concerned about that.

12 CHAIR PARKSY: Jim?

13 MR. HARD: These are unusual also in the fact
14 that they're not really a recommendation to anybody;
15 they're an action that this commission is taking, asking
16 the IRS to do something that sounds -- I mean, I remember
17 the testimony of Mr. Blum saying, "This is kind of
18 important, this stuff is happening."

19 But I'm just wondering, if we're going to adopt
20 this -- and I have heard concerns about the IRS making
21 unhelpful rulings. But in any case, if we're going to
22 keep them, shouldn't there be a recommendation to either
23 the government entities that we're talking about, the
24 public employers of California to do this, maybe the
25 State of California, rather than doing it ourselves? I'm

1 not really clear on why we would do that.

2 CHAIR PARKSY: Well, I think the testimony, at
3 least as presented, suggested that actions were going to
4 be taken --

5 MR. HARD: Right.

6 CHAIR PARKSY: -- and that the input from this
7 commission could have an impact on those actions.

8 If we say nothing, it doesn't mean -- I think
9 Dave was commenting that, in a way, that does concern
10 people who raise issues that are dormant. And if all of
11 a sudden you raise an issue and you get an answer but
12 it's not your own answer, I think in all of these areas,
13 I think the concern is that actions will be taken adverse
14 to the public pension funds. And that's the reason for
15 the input from the Commission. At least that's the way I
16 interpreted the testimony.

17 MR. BRANAN: Yes. And also as in the case of
18 17, this is asking to do something that is currently not
19 allowed, asking to do it. And it would benefit those who
20 wish to prefund.

21 CHAIR PARKSY: Right. And so here, if the
22 status quo was maintained, it's negative; right?

23 MR. BRANAN: Yes.

24 CHAIR PARKSY: So, I mean, I think that maybe
25 rather than just remove these, maybe we ought -- I mean,

1 I think everyone individually ought to step back and take
2 a little bit harder look at the individual ones, with
3 whoever you think may be objecting to the submission of a
4 letter.

5 And certainly if there's a concern that the
6 issue is quiet, nothing is happening around it, or that a
7 change in the current policy would not be beneficial,
8 then we should not address it.

9 Dave?

10 MR. LOW: I think I'm comfortable with that,
11 taking all the recommendations through 21, as long as,
12 again, we're going to have to see this letter.

13 CHAIR PARKSY: Right.

14 MR. LOW: It will be very important how the
15 letter is drafted, specifically what we're asking for, so
16 that we're not inviting some sort of adverse ruling.

17 And then I would suggest that maybe we not
18 include 22. I think that this issue of whether systems
19 ask for determination letters is really something that
20 they need to assess themselves.

21 CHAIR PARKSY: That's probably --

22 MR. BARGER: Gerry, could I just --

23 CHAIR PARKSY: Yes, Matt?

24 MR. BARGER: I apologize for stepping out.

25 But the other thing we talked about at one

1 point but didn't happen, is it's a little incongruous
2 that this is four or five or six, I can't remember,
3 recommendations out of however many we do on pretty
4 technical matters that, honestly, I'd probably feel least
5 comfortable about all of the things we're doing, if we
6 could somehow make it, you know, a recommendation that
7 we do something that clarified tax issues in the form of
8 a letter or something, I mean, just make it one.

9 MR. PRINGLE: Mr. Chairman, on that point. Is
10 there ability -- I mean, I also feel kind of
11 uncomfortable recommending that the IRS follow our
12 recommendation. I mean, I think it's a bit out of our
13 charge.

14 So is there a way that we could recommend the
15 Governor and the legislative leadership request
16 clarification on these points, so we're talking to the
17 people who have impaneled us here to have this
18 discussion, so we recommend that they take a role?

19 I also think it's also kind of awkward, we're
20 going to be out of existence before the answer to the
21 questions come in, so who do they send the letter to?

22 So I think for us to say, "These are good
23 ideas, we've reviewed these. Governor, legislative
24 leaders, we would recommend you join in and seek this
25 advice or ask these questions and here they are," then at

1 least you have an impressive place from California
2 weighing in on something important over and above what
3 happens with retirement systems.

4 CHAIR PARKSY: Paul?

5 MR. CAPPITELLI: Yes, with all due respect, I
6 don't agree, and I'll tell you why. I think it was --
7 at least it was clear to me in the testimony that we've
8 heard on these issues -- and we could probably come to a
9 comfortable place with which items here that we feel more
10 comfortable with or not -- but in general, I think it was
11 pretty clear in the testimony that we have a unique
12 opportunity that others do not have in other parts of the
13 country or in other areas, which is because of the
14 Commission, because it was formed to look at this issue,
15 and because it's been identified that these other things
16 are on the horizon that could adversely impact our
17 employees and our systems, that we have an opportunity to
18 get ahead of that.

19 And I think if we leave this to somebody else
20 to follow through on, number one, we're going contrary to
21 the recommendation that was given to us; and we're, more
22 importantly, I think missing out on the opportunity to
23 say, "As a commission, this is what was heard, we've
24 become aware of this, we want to call it to your
25 attention that, as a body, we believe that this is

1 something you should look at and consider before you make
2 any final determination." I think there's great value in
3 that; and I think we'll lose that if we don't do it right
4 now.

5 CHAIR PARKSY: Well, I think maybe we want to
6 separate out a recommendation about these areas, which
7 would certainly be part of any plan to improve what we've
8 been asked to address, and the submission of a letter to
9 the IRS.

10 I think that Curt makes a point about that, in
11 the sense that -- I'm not quite sure the status, if you
12 will, of the Commission in submitting an IRS letter as
13 opposed to making a series of recommendations on areas
14 that should be addressed, technical though they may be,
15 and maybe urging that such a letter be provided by the
16 Governor or the Legislature or something.

17 I think the point about a letter is something
18 we should think about. Maybe it's still appropriate to
19 do. But I think to back away from -- if we've identified
20 areas that really would help our public pension system in
21 the tax area, I don't think it's outside the scope of
22 this commission to make a recommendation about it.

23 But who should be communicating to the IRS? I
24 do think that's worth thinking about.

25 Tom?

1 MR. BRANAN: Well, just to be frank, if the
2 Commission sends the letter, you know what's in it, you
3 know that it's been sent. From my dealings with the
4 Legislature, if you hand this over to them, there will be
5 no letter. So don't -- I think you have to look at your
6 own control over what's in the letter and whether it's
7 sent or not.

8 CHAIR PARKSY: Why don't we do this then: Why
9 don't we get a draft letter drafted, and circulate it
10 along with these recommendations, except for
11 Recommendation 22, is that the one that Dave suggested we
12 delete?

13 Yes, John?

14 MR. COGAN: Can I raise a question about 21?

15 CHAIR PARKSY: Sure.

16 MR. COGAN: It seems here like we're
17 recommending a differential treatment between domestic
18 tax treatment. The federal government adopted a
19 differential tax treatment, being domestic partners and
20 people defined as married and family by the IRS now.

21 And so I think if we're going to -- sort of
22 like we have a half-measure here; right? We're saying,
23 look, one fix would be everybody in the plan, regardless
24 of whether they're a domestic partner or not, would
25 receive the tax benefits that the IRS provides now to

1 plans that don't have domestic partners. But what we've
2 got here is kind of a half-solution, which results in a
3 recommending a differential tax treatment; right? And
4 that bothers me. So I'm wondering how to resolve it.

5 My own personal preference would be to
6 recommend to the IRS that domestic partners receive the
7 same tax benefits as married individuals, as defined by
8 the IRS. The same thing with stepchildren.

9 MR. LOW: I agree with John strongly. I think
10 the other way is --

11 CHAIR PARKSY: Why don't you go back and make
12 sure that our tax advisor understands what we're doing
13 here? But that sounds -- that makes sense to me.

14 MR. BRANAN: I'll do that --

15 MR. PRINGLE: On that point, though, I
16 understand what we're saying. So we're saying that the
17 State of California has adopted a certain policy relating
18 to domestic partners, and the federal government must
19 adhere to that? So every other state that may not have
20 chosen that same policy must adhere to that?

21 Or are we saying that states, in their
22 determination of family benefits, should have a state's
23 rights determination, individually within that state?

24 I mean, my --

25 MR. COGAN: I'd be comfortable with just

1 limiting it to California, limiting our recommendation to
2 how the IRS treats health plans in California.

3 MR. PRINGLE: Yes, I just think that we --

4 CHAIR PARKSY: Yes, this is --

5 MR. BRANAN: Actually, our recommendation is
6 not limited to California.

7 What it's saying, we went -- when we had
8 Mr. Blum in the first time and we talked about possible
9 items, we asked him about -- we pointed out that under
10 California law, domestic partners do receive and must
11 receive equal benefits, and could we make that point to
12 the IRS.

13 His comment was that that's not changing within
14 the IRS unless there's a federal law change.

15 MR. COGAN: Right.

16 MR. BRANAN: That they're not going to change
17 their practice.

18 So we took a -- it is a half-step. It was a
19 half-step back from I think what we all wanted. And it's
20 saying, since there is this different treatment of
21 stepchildren and domestic partners, at least don't do it
22 the way you're proposing to do it now, which is to
23 penalize all of the members of the health-care plan,
24 unless the health benefits are taxed when earned.

25 And so what we're saying is, treat these two

1 groups like everybody else in terms of when it's taxed:
2 It's taxed when it is paid.

3 So we did look at those, and we chose not to go
4 for our first choice just because our tax consultant said
5 that it would be a cold day before the IRS changed on its
6 own.

7 MR. COGAN: I just don't think that's a good
8 rationale.

9 Now, what we might want to do, one possible
10 compromise, is state what we would like to happen. And
11 then to say that if the IRS doesn't go along with this,
12 then a fallback, and then a very satisfactory fallback
13 from my perspective.

14 CHAIR PARKSY: Dave?

15 MR. LOW: I agree, again. But if we state what
16 we would like to happen and then we, in the alternative,
17 state what the fallback is, I strongly recommend we
18 reword our fallback position. Because the way it's
19 worded now, it doesn't sound good to me at all. It
20 sounds very discriminatory towards the domestic partners,
21 and I can't sign off on it.

22 It needs to say something about not
23 discriminating against the non-domestic partners, as
24 opposed to saying "tax only stepchildren and domestic
25 partners." That's really bad wording.

1 MR. BRANAN: Okay, except that's current
2 practice.

3 MR. LOW: I understand. But still, it's --

4 MR. BRANAN: We can rewrite it.

5 MR. LOW: Even if it's current practice, it's
6 worded in a way that's going to be construed very
7 negatively by those people who are domestic partners.

8 DR. GHILARDUCCI: How do we feel about
9 stepchildren? I mean, there's probably many more
10 children. We're talking about many more stepchildren
11 than we are domestic partners, I think.

12 Do we want that treatment to domestic
13 partners to extend to stepchildren in this commission?
14 I'm just not hearing it. I would presume so.

15 MR. COGAN: I would.

16 DR. GHILARDUCCI: Yes, I presume so.

17 MR. PRINGLE: Well, but, Mr. Chairman, what I
18 am seeking is why we are focusing on these two groups,
19 because these two groups have been singled out. Why
20 cannot we generically suggest that those groups that are
21 singled out should be treated the same or, you know, have
22 a policy, as a fallback position, that doesn't penalize
23 everybody else if a state chose to do that?

24 MR. COGAN: That's what we're saying.

25 MR. PRINGLE: As opposed to who those groups

1 may or may not be, because they could very well be
2 different selective groups in different states.

3 And when we're asking the IRS to come up with a
4 letter specifically focused on something, we are asking
5 for federal policy, to a great degree. I mean, we're not
6 saying just treat us in California individually different
7 at this point in time; we're saying, "This should be
8 federal policy."

9 So, therefore, I think there's a way to get
10 what you're trying to get to, but not necessarily to get
11 to where John wants to get to, which is, I think, going
12 to be a cause for a great federal debate and not
13 necessarily one that this commission should take the lead
14 on if, in fact, we get too far down into definitional
15 taxing policy of how domestic partners should be
16 established nationally. I mean, that's where you get the
17 door that doesn't make sense to open for us. We should
18 just focus on what we're trying to accomplish.

19 MR. BRANAN: I understand that.

20 And just as a way of explanation, we didn't
21 bring this to you because stepchildren and domestic
22 partners are being treated unequally. I mean, that is a
23 valid issue.

24 We brought it to you because, what the IRS
25 proposes to do, including those two groups in the

1 health-care plans, can imperil everyone else in the plan.

2 So that's the policy issue that we brought to you.

3 Now, certainly it's another policy issue
4 whether these groups should be treated differently in any
5 way.

6 CHAIR PARKSY: I know, Tom. But when you look
7 at it, I think one of the points is it first looks as if
8 we're recommending a discriminatory practice.

9 MR. BRANAN: Oh, yes, I understand that. I'll
10 rewrite that.

11 CHAIR PARKSY: That's not what any of the
12 commissioners want to do.

13 MR. BRANAN: Good.

14 CHAIR PARKSY: I think we either ought to
15 reword it in a way that makes it clear what their
16 overarching policy is, even if some tax advisor says,
17 "No way," that's fine with the tax advisor. And then
18 point out the danger of impairing the whole system as a
19 result of the way the IRS could apply it.

20 MR. BRANAN: Okay, we'll put that in the next
21 version of the recommendations.

22 MR. COTTINGHAM: Mr. Chairman?

23 CHAIR PARKSY: Yes?

24 MR. COTTINGHAM: One of the things I guess at
25 this point I'm a little unclear on, is this going to be

1 going back to having a letter or a suggestion? And isn't
2 this -- there's another alternative, and that would be
3 actually -- and it's a little bolder -- but actually to
4 work through our congressional delegation or senators and
5 ask for an actual legislative change in the IRS language,
6 this in the code that would have more meaning. And
7 instead of asking for an opinion, we would actually be
8 going back to change law.

9 MR. BRANAN: Well, we've thought all along that
10 once we had the letter, that it would be wise to bring in
11 the congressional delegation, but that the letter is what
12 would be the spearhead.

13 MR. COTTINGHAM: Because I am aware of a
14 situation federally where when it came on the H.R. 4, the
15 issue of health plans and which were going to be covered
16 under their benefit, there was direction given through a
17 congressional office, just information given to the
18 Treasury that they were going to request legislation to
19 change language. And when the suggestion of that
20 legislation came in, they changed it to include
21 self-funded health plans. But it was the specter of the
22 legislative change that caused them just to go ahead and
23 move forward because they felt, I guess, that that would
24 be successful. So that is another avenue.

25 CHAIR PARKSY: Okay, Tom? Proceed ahead.

1 MR. BRANAN: Recommendation 23, we had no
2 suggested changes. And the changes that were made were
3 what you heard -- well, there were no suggested changes
4 from the Commission.

5 And what you see here is changes that came from
6 the Controller's testimony as well as the discussion last
7 time.

8 CHAIR PARKSY: Any comments on 23?

9 Okay, proceed ahead.

10 MS. BOEL: Before we go too much farther, I'm
11 going to have to say, my staff has got to take a break.

12 CHAIR PARKSY: Your staff, are you ready to
13 take a small break?

14 MR. BRANAN: I would like to eat something.

15 CHAIR PARKSY: You would?

16 MR. BRANAN: Yes, I would.

17 Please, sir, may I have another?

18 CHAIR PARKSY: Yes, let's take a ten-minute
19 break.

20 *(Recess from 1:22 p.m. to 1:37 p.m.)*

21 CHAIR PARKSY: Is the staff rejuvenated?

22 MR. BRANAN: I feel fine, Mr. Chairman.

23 CHAIR PARKSY: There's a reference, you know.
24 There's a song about "I feel fine"; right?

25 MR. BRANAN: There certainly should be.

1 CHAIR PARKSY: I feel good. I feel fine, I
2 feel fine. Good.

3 All right, now, we left off at what number?

4 MR. BRANAN: 23.

5 CHAIR PARKSY: All right, 23.

6 Let me make a suggestion here. I think if
7 anyone has problems with any of the recommendations other
8 than 28 and 29 -- and I think that the recommendation --
9 let's see. I'm sorry, the recommendation that Lee wanted
10 clarification on is what number?

11 MR. LIPPS: 25, 26, and 27.

12 CHAIR PARKSY: 25 and 26. But I think that's
13 been worked out.

14 So did you get the message as to how --

15 MR. BRANAN: There's always somebody who
16 doesn't get the message.

17 CHAIR PARKSY: All right, Lee?

18 Let's just quickly -- we'll give you, quickly,
19 how we would deal with 25 and twenty --

20 MR. LIPPS: 25, 26, and 27, Tom. And this is
21 also good to go on the record.

22 Essentially, we'll say before each one that,
23 "With the exception of school districts and county
24 offices of education, the following apply," and then the
25 recommendations are as they are. And at the end then of

1 each one is that "school districts and county offices of
2 education shall comply with the disclosure requirements
3 pursuant to AB 1200 and AB 2756."

4 CHAIR PARKSY: Is that clear?

5 MR. BRANAN: That's clear. I agree, that will
6 take care of it.

7 CHAIR PARKSY: So 23 is okay.

8 On 24, I just didn't know whether you included
9 the reference to OPEB as well as public pension. You've
10 got the state --

11 MR. BRANAN: 24 only deals with the pension
12 reports.

13 CHAIR PARKSY: Right. But the question is,
14 are we not going to be recommending that there be a
15 publication of an OPEB report?

16 MR. BRANAN: Yes, that's in 23. It says that
17 the Controller's office will regularly collect and report
18 OPEB data."

19 CHAIR PARKSY: Okay, that's fine.

20 MR. WALTON: Mr. Chair, one quick -- two
21 points. Under 24, I'm concerned that there's no end
22 date. Because if you wait for data, one small public
23 agency could hold it up. And I would add language that
24 "within 12 months of the receipt of data, but in no case,
25 longer than 18 months," or some number, but something

1 like that. You can't keep waiting forever for the last
2 piece to come in.

3 MR. BRANAN: I agree, that is a good idea.

4 CHAIR PARKSY: Okay, all right.

5 So then we move beyond -- we will have done 25,
6 26, 27.

7 28.

8 Let's focus on 28 and 29.

9 MR. BRANAN: The changes on 28 came from the
10 last hearing when there was concern that the actuaries or
11 professionals on this panel would be employed, and that
12 the expense would be great. And what is pointed out here
13 is that they would be appointed as to the advisory panel,
14 much like the members of this commission, and that they
15 would have a stipend and reimbursement of expenses. But
16 there would be full-time staff -- well, some people get
17 expenses.

18 CHAIR PARKSY: Expenses? Oh, really?

19 Is that equal to the salary?

20 MR. BRANAN: I think it makes do for the
21 salary, yes.

22 CHAIR PARKSY: It makes do for the salary?
23 Okay.

24 Okay, any comments on the recommendation --
25 yes, Dave?

1 MR. LOW: I have really significant problems
2 with the rationale, the first paragraph and the third
3 paragraph for the rationale. I really strongly recommend
4 that we delete both of those.

5 I don't believe that we've heard extensive
6 testimony about these concerns. I'm not aware of them.
7 And the credibility problem language is inflammatory, in
8 my mind. And I think the only testimony that I've heard
9 along those lines came from essentially the Richman
10 Initiative advocates. And I am just very opposed to
11 including both of those paragraphs.

12 MR. BRANAN: You find it -- you don't agree
13 that we've heard examples of the employers and retirement
14 systems? But what is it that you find most offensive
15 there?

16 MR. LOW: Everything.

17 MR. BRANAN: That's helpful.

18 CHAIR PARKSY: Well, I'm not quite sure -- I
19 think what Dave may be getting to is that we ought to be
20 able to express a rationale in more objective terms.

21 We may have heard testimony, but it seems that
22 to have the concepts of independence and transparency and
23 notifying employees, these are all concepts that are, I
24 think, sound policy. And it seems to me you can provide
25 a rationale for the panel without dealing with such

1 language as "mistrust" and things like that.

2 Is that your point, Dave?

3 MR. LOW: Yes. I think there's been some
4 relatively limited testimony, and I think we're painting
5 with a very broad brush with this language.

6 AUDIENCE MEMBER: We can't hear.

7 MR. LOW: I don't know if my microphone is --
8 I think the testimony has been limited, Tom. I think
9 that the statements here are painted with a very broad
10 brush, and it paints all -- essentially all the pension
11 systems -- it essentially goes right up to the line of
12 accusing them of some sort of collusion and potentially
13 illegal acts. And I'm just very uncomfortable with it.

14 MR. PRINGLE: Mr. Chairman?

15 CHAIR PARKSY: Yes?

16 MR. PRINGLE: I actually see very much what
17 Mr. Low is suggesting, because I think the recommendation
18 itself and the creation of the panel, I see value far
19 beyond -- I mean, if the sole value is to hold existing
20 funds accountable or existing programs accountable, that
21 for me is a misplaced rationale for having it in the
22 first place.

23 I believe there's a lot of things that would
24 make it valuable in terms of being there just to ensure
25 local agencies are being straightforward in their

1 assumptions. And all of that, therefore, when we seek
2 all of this public information under 23 and 24, from the
3 Controller's office, I think it would be nice to have an
4 independent place that says, "You know, assuming a
5 4 percent inflation on health-care costs is not
6 realistic." And having an independent place that can say
7 that as opposed to making it look like its purpose is
8 really to go after somebody, we don't know. I mean, its
9 purpose is just to make sure all of that is accountable,
10 and we want to make sure there are kind of a universal
11 acceptance of actuarial assumptions made in all of those
12 places.

13 Not to say you guys are bad or you've screwed
14 up, it's just to make sure there is an independent
15 clearinghouse where they can be held accountable and they
16 know they're going to be. And I don't necessarily even
17 see it as the retirement systems as the sole focus.

18 MR. BRANAN: No.

19 MR. PRINGLE: I see the value as the individual
20 plans or the individual GASB reports from each of these
21 agencies is a place where that information should be
22 tested a little bit, to make sure everybody can say,
23 "Okay, these numbers are true numbers."

24 So I don't have any problem with throwing
25 paragraph 1 and 3, or maybe bulking it up to say there is

1 value, and greater security can be given to the public
2 and public employees when they know that the actuarial
3 assumptions are independently tested.

4 CHAIR PARKSY: Teresa?

5 DR. GHILARDUCCI: I really agree with that. I
6 saw it as adding to what the benefits are. I really like
7 the idea of actuaries working for free, volunteering
8 their time, and that's why we should actually take out
9 "stipend."

10 CHAIR PARKSY: Did all our actuaries in the
11 audience hear that? That's good.

12 One actuary just turned around immediately. He
13 was the basketball referee.

14 DR. GHILARDUCCI: Right. So here, all these
15 wonderful actuaries coming to serve the State in one
16 body. That means every little employer has a place to go
17 that they don't have to contract with a commercial
18 actuary for their own single report. So it saves money.

19 And also like the Social Security Actuary's
20 office, it really helps with teaching the public. I
21 mean, it has an educational function of what actuarial
22 science is and why it's so important to prefund future
23 promises. And it will be essential when we start talking
24 about OPEB liabilities, where actuaries have to come
25 forward with some kind of range and idea about what

1 future costs are going to be.

2 So it seems to be a companion to our whole
3 overall message, that we want to prefund these uncertain
4 benefits, that we're actually providing a free and public
5 service to the state. I really like this proposal, and I
6 think the rationale can be really much more positive.

7 MR. COGAN: I like Teresa's idea because it is
8 true that you get what you pay for.

9 CHAIR PARKSY: After lunch, sometimes we're not
10 quite as quick at your Coganisms.

11 DR. GHILARDUCCI: I think there are many
12 actuaries that want a chance to serve the public, and we
13 really should step up to the plate and help them.

14 MR. COGAN: You get what you pay for.

15 CHAIR PARKSY: Don't stand up. Don't stand up.
16 Tom, you have that?

17 MR. BRANAN: We'll rewrite that, yes.

18 CHAIR PARKSY: I think all of the rationales
19 throughout these recommendations need to be tightened --

20 MR. BRANAN: They do.

21 CHAIR PARKSY: -- and need to be edited so that
22 they are crisp and relate in a positive way to why we're
23 making these recommendations, so the next version that
24 goes around we will urge everyone to read the rationales
25 again and see.

1 Okay, proceed ahead.

2 Go ahead.

3 MR. BRANAN: Number 29. The changes, and some
4 of the lead-in information comes from discussion we had
5 at the last hearing, where it was pointed out that there
6 is a law which prohibits the duplication of a financial
7 audit at PERS done by an outside firm, that in any year
8 that that happens, there cannot be an audit by the
9 Department of Finance or the State Auditor.

10 So given that, and since the same law requires
11 an annual financial audit, that means these two agencies
12 won't be doing financial audits of PERS certainly on a
13 routine basis.

14 So I think that strengthens the argument that
15 there should be a performance audit of the two retirement
16 systems. It would be used to establish a baseline going
17 forward. And I think starting with the application of
18 existing conflict-of-interest policies.

19 And I've changed the language here.
20 Originally, it said that there would be a performance
21 audit done every three years. That's been changed to say
22 there will be a performance audit, and it would be up to
23 the Legislature and the State Auditor to decide if the
24 results warranted any further audits.

25 CHAIR PARKSY: Okay, Jim?

1 MR. HARD: So, Tom, does that mean one time,
2 and then -- in history, and then if there is some
3 perceived need, another one?

4 MR. BRANAN: That's correct, rather than having
5 the Commission point -- or mandate an ongoing audit, the
6 audit results would dictate if there were to be another.

7 CHAIR PARKSY: Dave?

8 I'm sorry -- did you have a comment about that?

9 MR. HARD: Well, that's, I think, a good step.
10 I just think it unnecessary, a performance audit on these
11 two. I think that they have the financial audit every
12 year.

13 I would prefer, if we -- if that type of audit
14 is done, if there's some real problem. But just to have
15 one, I don't know the reason for that expense. I don't
16 necessarily agree with that.

17 CHAIR PARKSY: Dave?

18 MR. LOW: I agree with Jim. If there's some
19 evidence that there's a need for a performance audit of
20 CalPERS or CalSTRS, the Auditor has the authority to
21 conduct a performance audit now.

22 I believe that these performance audits ought
23 to be triggered by some evidence that there is a need for
24 a performance audit. And I think that if we want to make
25 a statement from the Commission that performance audits

1 of pension systems should occur where there's evidence
2 that there are things occurring that warrant a
3 performance audit, I'm comfortable with that.

4 But I reject the notion that we need to single
5 out CalSTRS and CalPERS, when nobody has provided any
6 evidence, that I recall, that there's a need for a
7 performance audit of these two systems. And I don't see
8 why we would be recommending it with no rationale just
9 because we think they ought to do it.

10 MR. PRINGLE: Mr. Chairman?

11 CHAIR PARKSY: Yes, Curt?

12 MR. PRINGLE: Well, I don't agree. I do think
13 that government, in every sector and every place, at
14 times needs to be tested and checked in terms of its
15 performance and what it can do better and how it can
16 operate differently.

17 And this is not a fiscal audit, claiming some
18 fiscal malfeasance. This is performance. Are the
19 systems in place that give local governments the
20 insurance or the comfort level that their investments
21 are -- the very best systems are being employed in terms
22 of that system?

23 I don't think it should be viewed as "There is
24 a problem, so let's go after them." I think it should be
25 viewed under the theory, at least the performance audits

1 that have taken place -- and I know possibly not from
2 this controller but from the last two controllers, there
3 were a variety of performance audits made throughout
4 systems of government in California.

5 And Kathleen Connell made her entire career as
6 the controller focusing on performance audits and looking
7 at various segments of government operation, not because,
8 "Oh, these are bad ones," but "How do we make them
9 better."

10 And, you know, as a customer of CalPERS, as
11 there are other customers of CalSTRS as state employees
12 here, but as a customer as a city, I think it's a great
13 point of assurance in presentation that, "Hey, yes, we
14 think there's value in making sure that these systems are
15 in place to do the very best possible."

16 And so if the rationale or other words make it
17 sound like, "Hey, we think that CalPERS or CalSTRS is
18 doing something bad, let's go after them," then I don't
19 think that should be there. I think it should be there
20 in a positive sense that there's value in ensuring that
21 all steps of a government system are performing at the
22 very highest peak; and sometimes that requires an
23 independent review of those.

24 MR. WALTON: Mr. Chair?

25 CHAIR PARKSY: Yes, Bob?

1 MR. WALTON: Along those lines, it would seem
2 that it would be more appropriate to remove specific
3 references in the recommendation and rationale of CalPERS
4 and CalSTRS, and make this a broader recommendation
5 regarding all pension systems in California.

6 MR. PRINGLE: Wow. I love it.

7 MR. BRANAN: Well, there is an implementation
8 process by expanding it that way.

9 We've been working on the assumption that this
10 commission has a special relationship to the State, and
11 that was the rationale behind having a specific
12 prefunding recommendation.

13 MR. PRINGLE: Maybe we can make that
14 recommendation, Mr. Chairman. You know, the difference
15 is the '37 Act County retirement system, which are the
16 next group of large retirement systems in the state,
17 they are established within the county and their board
18 members are established and selected by that county, and
19 basically, they serve those governments there as opposed
20 to CalPERS, which is people, I guess, elect to
21 participate, but there's very few other games in town for
22 many other participants.

23 I think it might be nice, though, Tom, even
24 though we may mention CalSTRS and CalPERS because of
25 their significance to the State, but recommend that that

1 should be a practice of all retirement systems within a
2 set period of years as well, that they conduct a
3 performance audit.

4 If we suggest that, then we're not paying for
5 it. If the Legislature demanded it, then they would end
6 up having to pay for it. But if we suggest that as a
7 good practice, or an appropriate step as we would do with
8 CalPERS and CalSTRS, I think then it at least lays the
9 marker down there.

10 MR. WALTON: My difficulty in pointing out
11 CalSTRS and CalSTRS is along with what Dave indicated, it
12 infers to the reader of this report that there was
13 something that we heard that led us to believe that there
14 is a need for a performance audit of those two
15 organizations, which is clearly not the case. And so
16 that's why I would make the recommendation and the
17 rationale generic to all pension plans without being
18 specific to any pension plan.

19 CHAIR PARKSY: The State Auditor would have
20 jurisdiction over what plans?

21 MR. BRANAN: They could audit any public
22 retirement plan. But realistically, that isn't going to
23 happen. They're a fairly small office.

24 DR. GHILARDUCCI: Right.

25 MR. BRANAN: We singled out PERS and STRS

1 because they are statewide retirement systems. And with
2 the State Auditor, it seemed appropriate that that's who
3 should do the audit.

4 And I don't think recommending a performance
5 audit implies that you think there is skullduggery going,
6 any more than if somebody recommends a financial audit.

7 MR. COGAN: Tom, if you're going to mention
8 CalPERS or CalSTRS, then you might want to be explicit
9 about that.

10 I really like Curt's rationale, as opposed to
11 the rationale that's in there. The rationale is that is
12 a good government practice.

13 MR. BRANAN: Uh-huh.

14 MR. COGAN: I like Bob's suggestion that we
15 expand it, though. I do think it is a good government
16 period practice. And if it is a good government
17 practice, then it should be applicable to all of the
18 retirement systems and not just CalSTRS and CalPERS.

19 MR. BRANAN: I agree that it is a good
20 government practice. It's just if you expand it, then
21 you would not be -- just as a generic suggestion, then
22 you would not -- well, it would be a suggestion.

23 MR. COGAN: Isn't it a suggestion now?

24 CHAIR PARKSY: Yes, we could go back to this.

25 But I think that the concern of the

1 commissioners is that it will be interpreted that we have
2 heard something that was inappropriate going on. And I
3 don't think that's what we heard at all. In fact, we
4 didn't hear any evidence that either of the systems --
5 we've got to include the University of California as
6 well, but that's only after I retire from the system.

7 Now, I think you ought to think about making it
8 a broader policy recommendation which the State can
9 implement as it sees fit here.

10 MR. BRANAN: Okay.

11 CHAIR PARKSY: It would be different if we had
12 heard something very specific in our hearings, but we
13 didn't at all.

14 MR. COTTINGHAM: Exactly. And we took out that
15 other paragraph in 28 because it basically used the word
16 "mistrust."

17 This doesn't use the word "mistrust," but it
18 has "mistrust" written all over it.

19 CHAIR PARKSY: Well, people might interpret it.

20 MR. HARD: It does have that it will enhance
21 the credibility to larger statewide retirement systems.
22 And I think -- I don't know that they need their
23 credibility enhanced, actually. Although I agree, good
24 government practice in general is to have this at the
25 appropriate times.

1 CHAIR PARKSY: All right, well, let's see if we
2 can't make it more general.

3 MR. BRANAN: Okay. Number 30 --

4 CHAIR PARKSY: Anything on 30?

5 MR. BRANAN: We've dropped 30 at the request of
6 the Commission.

7 CHAIR PARKSY: Okay, 31?

8 *(No response)*

9 CHAIR PARKSY: 32?

10 *(No response)*

11 CHAIR PARKSY: Okay, 33? And you've eliminated
12 Item 2 in 33?

13 MR. BRANAN: Yes. And that is as we've
14 discussed.

15 CHAIR PARKSY: Right.

16 34?

17 *(No response)*

18 CHAIR PARKSY: Okay, 35?

19 Now, I think that Matt has made a point several
20 times on the area of governance.

21 And we would group these under a government
22 structure. I'm not quite sure which recommendation would
23 come in, too.

24 MR. BRANAN: Matt's comments were included as
25 the last sentence of the rationale here.

1 CHAIR PARKSY: Yes, but I think he'd like
2 something in the recommendation.

3 MR. BRANAN: Okay.

4 CHAIR PARKSY: Right, Matt?

5 MR. BARGER: Yes.

6 CHAIR PARKSY: I don't want to speak for you,
7 however.

8 MR. BARGER: Thank you, Mr. Chairman.

9 DR. GHILARDUCCI: Well, I -- Gerry?

10 CHAIR PARKSY: Yes?

11 DR. GHILARDUCCI: I gave you some suggestions
12 about changing the rationale for 35.

13 CHAIR PARKSY: Yes. We'll incorporate those.

14 DR. GHILARDUCCI: It was just yesterday.

15 Okay, that the -- all right. I'll tell the
16 rest of the Commission.

17 I like the idea of saying, "The appointed
18 members should have certain kinds of expertise," but it's
19 limited here to financial and investment expertise.

20 And no offense to the bankers, brokers, and
21 finance professors that I know and might be on this
22 panel, but public administration --

23 CHAIR PARKSY: You've left out a lot of people.

24 DR. GHILARDUCCI: I know -- but we're just
25 implying that that's where the appointed members should

1 come from, bankers, brokers, and finance people. Because
2 folks with public finance background and public
3 administration, like John Cogan, are also really
4 important, people who know about personnel management,
5 compensation systems. These are all folks that would be
6 good on a board. So I added some language along those
7 lines.

8 CHAIR PARKSY: Well, would you see, Matt,
9 including in 35 a broader reference to the qualification
10 issue or expertise, and then incorporate after that the
11 concept of training? Or do you think we should have a
12 separate specific recommendation?

13 DR. GHILARDUCCI: It isn't just rationale.
14 This is all --

15 MR. BARGER: Well, I'm even okay with changing
16 the recommendation a little bit. I was just going to
17 take basically the sentence I think Tom had stuck in the
18 rationale and suggest it be up.

19 CHAIR PARKSY: Yes, that's one way to approach
20 it. Take the sentence and leave the 35 recommendation
21 with the sentence, and then go on to say, "The trustees
22 should have training."

23 MR. BARGER: And I don't mind sort of expanding
24 the definition of who would be -- you know, add to the
25 qualifications. So your suggestions are good.

1 One of the concerns I have in making --
2 pointing out finance and investment specifically is, I
3 think there was a suggestion in one of the staff
4 recommendations that a lot of these things were too
5 confusing for investment boards to understand which. You
6 know, my attitude was, well, they'd better have some
7 people on there who can understand those issues.

8 DR. GHILARDUCCI: Yes, yes.

9 And I think we should agree, everybody on the
10 board should know what a present-value calculation is.
11 So the training is really the impact here.

12 I also made a change that says that, "Elected
13 board members have provided public representation."

14 The elected board members really have a
15 different purpose. They're there to represent the plan
16 participants. So we can just -- and, again, I offered
17 for the Commission members, I offered the staff some
18 language there.

19 But, really, it's the elected officials that
20 represent the public in -- I mean, sorry, the ones that
21 are there as ex-officio members are there to represent
22 the public: The Treasurer, and representatives from the
23 Governor's office. And the other folks are there to
24 represent the plan participants, which is very, very good
25 practice for any pension board.

1 CHAIR PARKSY: Bob?

2 MR. WALTON: Well, I think one addition to the
3 rationale may include that, even if you're a layperson,
4 I'll use that term, that's been appointed or elected to a
5 pension board, as a fiduciary, you have a responsibility
6 to become educated.

7 DR. GHILARDUCCI: Exactly. Very good.

8 MR. WALTON: And that's a fiduciary --

9 DR. GHILARDUCCI: Responsibility.

10 MR. WALTON: -- obligation you have, legal, and
11 moral, and otherwise. And I think that ought to be
12 added, that simply because you don't have expertise, it
13 doesn't allow you to claim ignorance later. You have a
14 responsibility, a legal obligation to become educated.

15 DR. GHILARDUCCI: The word "fiduciary" might
16 want to be in the rationale.

17 MR. CAPPITELLI: I have a question.

18 CHAIR PARKSY: Okay, yes?

19 MR. CAPPITELLI: Are these suggested best
20 practices guidelines, or are these going to be under the
21 heading of "legislation should be enacted to," or how are
22 we going to couch this?

23 CHAIR PARKSY: Well, there would be a grouping
24 that we would have under governance. And I think this
25 would be incorporated in it.

1 Now, I guess there's a question of whether or
2 not those bodies that are responsible for appointing
3 people, are we addressing them. And maybe the language
4 should -- maybe the language should -- or the rationale,
5 something should make reference to that.

6 Matt?

7 MR. BARGER: My thought on this was that this
8 is a recommendation of best practice. We're not trying
9 to get to the actual, you know, "Are these the best ways
10 to set up boards," or, you know, getting into the
11 legislation, you know what I'm saying? Take what is, as
12 is. You know, within that, what would be the best way to
13 sort of attack it?

14 MR. CAPPITELLI: That's probably easier to
15 accomplish.

16 CHAIR PARKSY: Yes, I think you're right.

17 So, again, it's within a grouping of the plan,
18 but it's best practice that we're trying to identify
19 here.

20 Okay, proceed.

21 Let's see, where are we now?

22 MR. BRANAN: Number 36.

23 CHAIR PARKSY: 36?

24 MR. BRANAN: We had no suggested changes.

25 CHAIR PARKSY: 37?

1 MR. BRANAN: No changes.

2 CHAIR PARKSY: 38?

3 *(No response)*

4 CHAIR PARSKY: 39?

5 MR. BRANAN: 38, we had none.

6 CHAIR PARKSY: 39?

7 MR. BRANAN: 39, this was changed to reflect
8 the discussion at the last hearing. "Health plan
9 sponsors should identify individuals who are
10 Medicare-eligible and inform them of the need to enroll
11 in Medicare in a timely manner. Employers should provide
12 information on penalties that result from delayed
13 enrollment in Medicare."

14 DR. GHILARDUCCI: Yes, that's good. That's
15 fine.

16 CHAIR PARKSY: Okay.

17 MR. BRANAN: And Recommendation 40 also
18 reflects the discussion on this topic last time.

19 "Once individuals become eligible for Medicare,
20 they should be automatically and immediately enrolled in
21 Medicare and possibly a Medicare supplement plan.
22 Employers should consider providing incentives to
23 individuals to enroll in Medicare beyond Part A by
24 assisting individuals in paying any required Medicare
25 premiums and providing access to Medicare Supplement

1 Plans or Medicare Advantage Plans."

2 CHAIR PARKSY: John?

3 MR. COGAN: Tom, I think we're almost there,
4 but I'm still worried about the first sentence.

5 Would we be recommending that employers
6 automatically enroll eligible individuals into Medicare
7 Part A, regardless of whether the individual would do so
8 on their own?

9 MR. BRANAN: Well, in this case it probably
10 wouldn't be the employer as much as the health-care
11 provider or the plan, like the PEMHCA plan.

12 MR. COGAN: So --

13 MR. BRANAN: Yes, that is what we're
14 recommending.

15 MR. COGAN: Here's my concern, here's my
16 concern about that: I don't distinguish so much between
17 Part A and Part B.

18 I guess the point that I was trying to make
19 last time is that Medicare, Part A, let's say, has a
20 hospital deductible -- I can't remember what it is, but
21 let's call it \$900. Let's suppose the individual is in a
22 plan that has a deductible of \$200, and then when the
23 individual retires, we force the individual into the
24 Medicare plan. From the individual's standpoint, the
25 Medicare plan then imposes a cost on them --

1 DR. GHILARDUCCI: No.

2 MR. COGAN: -- that they wouldn't choose to
3 bear themselves.

4 And so my point was, rather than force
5 individuals into that kind of circumstance, why don't we
6 provide financial incentives to help them get into such
7 plans and offset any of the additional costs, whether
8 they're Part A, Part B, Part D, in the program?

9 That is, it seems to me that the reason we're
10 considering this is because the employers would be saving
11 money, and shifting money out of the federal government
12 but they would be saving money.

13 And what I'm worried about is they're saving
14 money in the instance of a higher deductible for Part A.
15 Part of the savings would be just a cost shift onto the
16 patient. And I think that's not good policy.

17 So I prefer us to have the financial incentives
18 apply to Part A and Part B and the Part D -- to the whole
19 Medicare program.

20 CHAIR PARKSY: So you would just link -- go
21 into the revised sentence, you would not -- you would
22 just eliminate "they should be automatically," and just
23 go from "once individuals become eligible for Medicare,
24 employers should consider," and go on with the sentence?

25 MR. COGAN: Except -- yes, "Employers should

1 consider providing incentives to individuals to enroll in
2 Medicare," period, where Medicare is the whole kit and
3 caboodle.

4 And I would add then, "...required deductible
5 payments, co-insurance payments, and premium payments,"
6 as you have.

7 MR. PRINGLE: Mr. Chairman?

8 CHAIR PARKSY: Yes?

9 MR. PRINGLE: I can get a bit of the way there.

10 I would like to strike, though, everything
11 after "Employers should consider providing," to "enroll
12 in Medicare." I'd like to just strike that because if,
13 through the collective bargaining process there's
14 discussions on one angle of support in that overall
15 package or another, why should it necessarily mean that a
16 local agency should put their money there?

17 As we have chosen, our public safety employees,
18 last year, we negotiated this very issue, and we chose to
19 give a higher salary rate, a higher increase in their
20 wages; and enrollment in Medicare was something that was
21 a part of that collective bargaining process.

22 We chose that as the course -- and they did,
23 too, by the way -- to balance out the savings we had
24 received in their Medicare participation, and not
25 necessarily say, "Okay, we'll pay forevermore" or "during

1 your time of enrollment," because, really, this is an
2 ever-more discussion. And they felt that a salary
3 increase was a better value to them; and they understood
4 the trade-off on that.

5 So I don't necessarily think that saying,
6 "We're going to give you \$300 a month that just covers
7 this Medicare plan, Part B concept," as opposed to
8 someplace else where we think there may be value -- or
9 and the employee may think there's value.

10 So if it says, "The employer should consider
11 participating or supporting or working with them in that
12 process," I would like to have it left just like that.

13 CHAIR PARKSY: So you want something that is
14 more general about incentives?

15 MR. PRINGLE: Or just put a period after the
16 word "Medicare."

17 CHAIR PARKSY: Yes, that's what I mean. You
18 just say "Employers should consider providing incentives
19 to individuals to enroll in Medicare," those incentives
20 would include a lot of things.

21 MR. PRINGLE: Whatever. Yes.

22 CHAIR PARKSY: Okay, let's try that.

23 All right. Do you have any more on your list
24 before -- we have one presentation that --

25 MR. BARGER: Actually, is this presentation

1 relating to what I was asking about?

2 CHAIR PARKSY: This is on sensitivity analysis.

3 MR. BARGER: Does it make sense, instead of
4 having the presentation first, if I suggest what it is
5 that I am proposing, so that there's some context?

6 DR. GHILARDUCCI: Yes.

7 MS. SHEEHAN: This is more financial --

8 MR. BARGER: Sensitivity analysis strikes me as
9 sort of the same.

10 MR. COGAN: We should have the substance
11 first --

12 CHAIR PARKSY: That's fine. I just want to
13 give -- because he's been waiting here. That's fine, no
14 problem.

15 MR. BARGER: Just rather than have it be --

16 CHAIR PARKSY: Yes, yes, that's fine.

17 MR. BARGER: -- a random discussion.

18 Bear with me because this will take a
19 couple minutes.

20 What I wanted to do was sort of be clear on
21 what I was asking. And so to be clear, I'm going to
22 start out by telling a joke now. This is from
23 ActuarialJokes.com, which is a fruitful source for those
24 of you -- it is a real Web site.

25 CHAIR PARKSY: That was from what?

1 MR. BARGER: ActuarialJokes.Com.

2 CHAIR PARKSY: There is such a thing.

3 MR. LIPPS: It's one page.

4 MR. CAPPITELLI: It scares me that you found
5 that, but go ahead.

6 MR. BARGER: There's a site for anything on the
7 Internet.

8 It says: Two people are flying in a hot-air
9 balloon and realize they are lost. They see a man on the
10 ground, maneuver over to him, and ask, "Can you tell us
11 where we are?"

12 The man on the ground screams, "You are in a
13 hot-air balloon 100 feet off the ground."

14 One of the men in the balloon yells down, "You
15 must be an actuary. You gave us information that is
16 accurate but completely useless."

17 The actuary on the ground yells back, "You must
18 be politicians."

19 They yell back, "Yes, how did you know?"

20 The actuary says, "Well, you're in the same
21 situation you were in before you talked to me, but now
22 it's my fault."

23 What I think this joke gets to is actually two
24 important parts of the debate: One is, actuaries come up
25 with a very accurate point estimate at a point in time

1 what the situation is, which is valuable. But I think it
2 confuses some issues.

3 And one of those is the difference between
4 the value of your liabilities and the value of your
5 assets. And there is sort of basic -- I'll put on my
6 teaching-assistant-in-finance-from-Yale hat on this
7 one -- there's a basic rule in finance that what you're
8 doing on your asset side cannot affect your liabilities.
9 If you're an individual and you decide to invest in
10 stocks instead of money market funds, your mortgage still
11 costs the same. It doesn't matter what your asset side
12 is. And it's sort of one of those basic principles.

13 And the notion that if you have a riskier
14 investment policy as a pension plan means that your
15 liabilities have somehow changed, they haven't. That's
16 sort of a basic principle of finance.

17 Actuaries, actually, the way I simplistically
18 think about it, answer a different question, which is:
19 Given the assets you have, given the liabilities that you
20 have, and assuming an investment rate, do you have enough
21 assets to cover your liabilities? And that's an
22 important question, too; but it is, you know, not the
23 only question. And it's sort of a point estimate because
24 the one thing you can be sure of is the assumption about
25 investment rate, the assumption underlying mortality

1 rights and those sorts of things are going to change.

2 And to my way of thinking, what you really want
3 to know are not only that point estimate, but sort of
4 what happens if you're wrong about critical assumptions.

5 You know, what's the range of outcomes if I take a
6 riskier investment policy with a bigger standard
7 deviation. You know, if things go wrong and I earn, you
8 know, substantially less, what are the implications of
9 that?

10 Similarly, on things that are imponderables
11 about what health-care inflation is going to be, rather
12 than just sort of arbitrarily picking a point estimate,
13 it strikes me that a best practice would be to consider
14 the whole range of possible outcomes.

15 And the answer to me again keeps coming back to
16 instead of through a point-estimate analysis as the end
17 of the story, that a best practice is actually for these
18 boards to consider the whole range of, you know,
19 possibilities.

20 And my specific suggestion would be something
21 along the lines of, you know, it would be best practice
22 to consider sensitivities on discount rates, assumed
23 investment returns, health-care inflation, open versus
24 closed accounts, et cetera.

25 And I think it's important for a couple

1 reasons, the first one being sort of garbage in, garbage
2 out. If you just take too narrow an analysis, there's
3 just no way you can make good decisions as a result.

4 There's sort of a second sort of thought in
5 there that, boy, if you show people all these different
6 numbers, it will be too complicated for them to
7 understand, it will get used badly. That's certainly a
8 risk. But my basic feeling is sunshine is actually the
9 best alternative. I'd rather have the full array of
10 numbers and trying to educate people as to what that
11 means.

12 And I think, you know, it gets back to my
13 ultimate concern, which is I want to make sure that this
14 generation pays for its costs. I don't want to have
15 numbers confuse the situation and allow intergenerational
16 transfer of risk. So that's where I'm going.

17 And it isn't to suggest when the actuarial
18 reports change, that there ought to be a specific --
19 I think the actuaries should continue doing exactly what
20 they have been doing. But what I think should change is
21 the board should consider not only that, but they should
22 consider the sensitivity analysis.

23 So that's what the recommendation I was looking
24 for was. And I don't know whether or not Paul would
25 critique that or not.

1 DR. GHILARDUCCI: But is there a recommendation
2 connected to this?

3 MR. BARGER: Well, I've been trying now for the
4 last couple to get a recommendation without success.

5 CHAIR PARKSY: Well, at times, each individual
6 has to write their own recommendation in order to
7 incorporate it.

8 MR. BARGER: I've learned a valuable lesson.
9 I actually wrote my joke.

10 CHAIR PARKSY: We are still open to
11 recommendations, so we can certainly circulate one along
12 those lines if you will draft one.

13 MR. BARGER: I'd be more than happy to.

14 CHAIR PARKSY: Yes, Alex?

15 MR. RIVERA: Yes, thank you.

16 CHAIR PARKSY: And I really apologize for
17 holding you. I know you've been here patiently, and I
18 know you have a plane to catch.

19 MR. RIVERA: Thank you.

20 My name is Alex Rivera, and I'm with Gabriel,
21 Roeder & Smith.

22 And a little bit of background, GRS, we
23 performed the valuation for the California state
24 employees back in May, and we issued a report on behalf
25 of the State Controller's Office. And we've been asked

1 to review projections that would show, as Commissioner
2 Barge mentioned, just the sensitivity of different
3 assumptions, different scenarios. And that's basically
4 the basis of our presentation. We're going to look at,
5 first of all, trend sensitivity and health-care trend,
6 and it's very volatile. And what we'll see from the
7 analysis is that these OPEB valuations, that the
8 liabilities are not sticky like a pension valve. That
9 there's a lot more volatility. But that's what the
10 projections will show.

11 And we did the trend sensitivities on what we
12 call a closed-group projection. What that means simply
13 is that no new future hires are assumed to be in the
14 projection of the population. In other words, it's just
15 the current members that are considered in the valuation
16 did an open group projection with different funding
17 policies. And one of the funding policies includes a
18 partial funding policy, which we call the bifurcated
19 policy. And we'll go into the details of that
20 projection.

21 But the key here -- what we're trying to do is,
22 again, these numbers are not sticky. Emerging experience
23 will cause these numbers to change in the future; but we
24 just want to see the direction of the variability of what
25 could potentially happen in the future.

1 So we'll just go over a little bit of
2 background on health-care trend and what actuaries use
3 for the measurement of the liability. We use what's
4 called a "selected ultimate health-care trend
5 assumption." And basically, what that means is that we
6 start at a relatively high level -- for example,
7 10 percent, and then we assume that trend grades down to
8 something that's closer to 4½ percent or so. And we do
9 that because if we assume that trend will continue at,
10 let's say, the current level of 10 percent in all future
11 years, then health-care benefits would consume a
12 significant portion of the GDP.

13 And this is pretty mainstream. Most actuaries
14 use this approach.

15 As far as the trend sensitivities, we're
16 looking at a 30-year projection on a closed-group basis;
17 but we also made an adjustment to the projections.

18 The valuation was adjusted slightly to take
19 into account the update in premiums that were provided by
20 CalPERS. So effectively, there's roughly a 3½ percent
21 decrease in cost but we consider the premiums that became
22 effective in January -- will become effective in January
23 of 2008 for calendar year '08.

24 So our baseline valuation was adjusted slightly
25 to take that into account. And our projections are based

1 on the updated valuation results.

2 Now, it's important to note that the update
3 only affects the projections. The official report that
4 will be used for financial reporting, that was released
5 in May of 2007.

6 Now, the three trend-sensitivity scenarios that
7 we reviewed, first, we looked at the baseline. And
8 that's simply 9½ percent in calendar year '09, and it
9 decreases by roughly 50 basis points each year, until the
10 ultimate rate of 4½ percent is reached, roughly nine
11 years later.

12 And then the second scenario, we just did what
13 we call a trend-sensitivity shift. So we just assumed
14 that health-care inflation would increase by 100 basis
15 points. So in other words, what happens to the actuarial
16 liability and the ARC, the annual required
17 contribution -- which are the actuarial costs -- what
18 happens if we increase the trend by 100 basis points.

19 And then finally, we did a third scenario,
20 which assumes that trend will be flat for roughly ten
21 years, and then it would grade down to 6 percent, which
22 is the ultimate rate.

23 And then this is more representative of what
24 has happened historically over the last ten to 15 years.

25 The select and ultimate trend pattern, it has

1 not materialized. It's been closer to 8 to 10 percent.

2 So what we'll see is a pretty dramatic effect
3 if we consider these changes.

4 And instead of getting bogged down on the
5 actual dollar amounts, I think it's easier to understand
6 the relationship if we just look at this in terms of the
7 percentage increase in cost. So let's start with the
8 actuarial liabilities. Increasing trend by 100 basis
9 points increase the liabilities by 18 percent at today's
10 measurement date of 7/1/2007. But if we were to look
11 30 years into the future, the increase would be much
12 higher. It would be roughly 47 percent under the
13 pay-as-you-go scenario. In other words, it shows the
14 cumulative effect of trend over a 30-year period.

15 Now, under the full-funding policy we have a
16 similar relationship. The liabilities increase by about
17 14 percent at 2007; and then roughly 30 years later, it's
18 closer to 44 percent.

19 A flat trend, the impact is even greater. So
20 in about 30 years or so, under the pay-go policy, the
21 increase in liabilities, it's closer to 90 percent. So
22 it's very dramatic, just assuming a flat trend assumption
23 of 10 percent for the first 10 years, what that will do
24 to the liabilities.

25 We also compared the actuarially required

1 contributions, which is -- or the ARC, we went through
2 the same comparison. And for the pay-go policy, the
3 percentage increase, it's pretty similar to the
4 liabilities. So in other words, if we shift inflation by
5 100 basis points, the increase in the ARC is roughly
6 23 percent in terms of 2007 costs, or '07-08. And then
7 30 years into the future, it's closer to 47 percent.

8 Under the pay-go policy, and assuming a flat
9 trend of 10 percent, what we see is, again, a pretty high
10 increase in overall costs.

11 Now, the ARC, under the full-funding policy,
12 the percentage increase has less meaning. Because after
13 30 years, these benefits would be fully funded. But we
14 included the percentages.

15 But what's more important there is that after a
16 100-basis-point shift, 30 years later, the ARC is
17 controlled because there are sufficient assets to cover
18 liabilities. So that's really the conclusion there.

19 Here, we have some graphs of the relationship.
20 And what we see here is that as time goes on, the spread
21 gets wider. And that's just the compounding effect of
22 trend in the future.

23 Now, remember, these are closed-group
24 projections. So we're going to see a decline after about
25 20 years as the life expectancy of the retirees starts to

1 decrease. So that's why we see a little downward trend
2 after 2027.

3 This represents the actuarial liabilities.

4 Now, this shape is basically the same for full
5 funding with the exception that the liabilities are lower
6 because the discount rate is higher. It's at 7.75.

7 And we see a similar relationship for the ARC,
8 or the actuarial cost. We see an upward trend. And it
9 declines after 15 years or so. And the reason is that
10 because this is a closed-group projection, we assume that
11 costs would be amortized over the lesser of life
12 expectancy or the closed-group amortization period. So
13 that's why there's a little spike at 2022.

14 Now, this graph shows the ARC, or the
15 actuarially required costs of full funding policy. And
16 because there's a closed-group amortization period, costs
17 actually spike up a little bit. But then after the
18 thirtieth year, costs are fully financed, liabilities are
19 financed, and then we see a significant drop. And that's
20 just the definition of the funding policy.

21 So I think what we should learn from the
22 closed-group projections is really the volatility of the
23 results, that the health-care trend assumption, we're
24 going to see a lot of variability in the future. And I
25 think we should all be prepared for that. And it's going

1 to be even more volatile than pension costs. So that's
2 something that I think we all should be prepared for.

3 All right, we did a second set of projections
4 on an open-group basis. And in this case, the objective
5 was to review funding. So we're assuming that the
6 baseline trend would continue, but that the employer
7 would make contributions at different levels.
8 Pay-as-you-go, full-funding, and something called the
9 bifurcated funding policy, which is just a partial
10 funding, or a phase-in to full funding, that that's all
11 it really is.

12 But in a nutshell, what we're trying to do with
13 a bifurcated policy is the premiums that are paid by the
14 employer -- and those would be the blended premiums for
15 pre-Medicare -- premiums paid by the employer would be
16 fully funded for future costs. In other words, the
17 premiums associated with future service, those would be
18 fully funded in a trust, and would earn 7.75 in the
19 qualified trust.

20 All other benefits, including the actuarial
21 liability accrued as of 7/1/2007, and what's called the
22 implicit subsidy, those benefits would be funded on a
23 pay-go basis.

24 So the key relationships here are that the
25 actual liability under pay-go and bifurcated policy at

1 7/1/2007, they're pretty close -- or they're exact. And
2 that's to be expected based on the policy.

3 But 30 years later, the bifurcated policy,
4 those actuarial liabilities, they're starting to approach
5 the full funding liabilities. And the piece that is
6 missing there is really the implicit subsidy. The
7 implicit subsidy is funded at a rate that produces
8 4.5 percent. So we would see slightly higher liabilities
9 under the bifurcated policy.

10 Now, more important is really the next line,
11 because the ARC represents the key component that is used
12 to develop the annual expense.

13 So under the full funding policy, the ARC is
14 roughly \$2.5 billion; and under the bifurcated policy,
15 it's \$2.7 billion for '07-08.

16 So this policy really controls the growth of
17 the balance-sheet liability. And the key is that the
18 normal cost is being discounted at 7.75.

19 Now, employer contributions, there's some
20 relief there, too. And in the first fiscal year, the
21 employer contributions would be roughly \$1.99 billion.
22 And those costs also include the implicit subsidy. And
23 under the pay-go policy, the contributions are closer to
24 1.36 billion, which compares to the full-funding costs of
25 2.5.

1 Now, 30 years later, the bifurcated policy,
2 those costs are, roughly, \$6.86 billion, which compares
3 to \$6.5 billion under the full funding. But I think the
4 graphs here actually show the relationship better.

5 And the green line represents the bifurcated
6 policy and the yellow line represents the full-funding
7 policy. And as you can see, initially the red line and
8 the green line of the actuarial liabilities are the same;
9 and there is a movement or a trend towards the
10 full-funded liability.

11 The funded ratio is roughly 40 percent for the
12 bifurcated policy and roughly 48 percent for the full
13 funding policy. So there is some growth, consistent
14 growth in the funded ratio under the bifurcated policy.

15 But I think this is the most interesting graph.
16 What we see here is that the ARC, under the bifurcated
17 policy, and the full-funding policy, they're very close.
18 The ARC is just slightly higher under the bifurcated
19 policy.

20 Now, what will this do? This will control the
21 growth in the balance-sheet liability. And we see that
22 in this page.

23 So the green line here shows the balance-sheet
24 liability under the bifurcated policy, which is roughly
25 \$5.9 billion after 30 years. But under the pay-go

1 policy, it just balloons to about \$110 billion. So this
2 is a way of controlling the balance-sheet liability.

3 Now, as far as the cash costs, the employer's
4 cost, there's a little bit of relief in the first five to
5 six years or so. So the bifurcated policy, the green
6 line, it's about -- it's right in between the full
7 funding and the pay-go. But after five or six years, the
8 green line -- or the bifurcated policy liabilities are
9 slightly higher than the full-funding policy.

10 So what this policy does, it really provides
11 some short-term relief and a means of getting to
12 something that looks a lot like a full-funded policy.

13 There are other ways of getting to this type of
14 a policy. One way is to phase in the full-funded
15 contribution. So in other words, after five or six
16 years, the policy is to contribute the full-funded ARC.

17 But I think you'll see a very similar
18 relationship if we use that type of a policy.

19 But this is just one scenario, and it shows one
20 way of controlling cash costs initially, and approaching
21 a manageable balance-sheet liability over the long-term.

22 But, again, I want to stress the volatility of
23 these numbers, that this is based on a certain set of
24 assumptions. And given the volatility that we saw with
25 the health-care trend, who knows what could happen even

1 in the next five or ten years? So this is more for
2 illustration.

3 And those are my prepared comments.

4 CHAIR PARKSY: Comments or questions?

5 Tom, do you have any questions here?

6 MR. BRANAN: I have none, Mr. Chair.

7 CHAIR PARKSY: Matt, any questions of this?

8 MR. BARGER: No. I thought it was very
9 interesting.

10 CHAIR PARKSY: Thank you. Thank you very much.
11 We really appreciate it.

12 MR. RIVERA: Thanks.

13 CHAIR PARKSY: Okay, we just have a brief
14 comment.

15 Is Stephanie here?

16 Do you want to just make sure that we provide a
17 little summary of the methodology and our survey?

18 MS. DOUGHERTY: I'll make this very brief since
19 I know I stand in between here and adjournment. So, as
20 you know, the Commission has been conducting an OPEB
21 survey as a part of our charge to identify the size of
22 unfunded pension OPEB liabilities for agencies throughout
23 the state.

24 We wanted to spend a little time today, a brief
25 amount of time today giving you some background on the

1 methodology of the survey. Specifically, the survey
2 process, some of the data that we've collected, and then
3 also where we are in terms of analyses.

4 The survey initially went out in May and June
5 of this year to over 3,700 agencies throughout the state.
6 That includes cities, counties, special districts, school
7 districts, and community-college districts.

8 Following that initial mailing, we have done
9 some additional outreach with agencies in order to
10 increase our overall survey response rate as well as to
11 clarify data that has been submitted to us. In
12 particular, we have focused our outreach on the larger
13 agencies. Those who were more likely to have determined
14 their OPEB liability as well as those agencies who are
15 known to offer OPEB.

16 And in this case, we worked with CalSTRS to get
17 results of a survey they had done. So we were able to
18 follow up with school districts who had indicated that
19 they do offer retiree health care.

20 A lot of this follow-up was facilitated through
21 several associations in Sacramento: The League of
22 California cities, CSAC, CSBA, the Special Districts
23 Association. And we really do appreciate the assistance
24 that they provided in terms of outreach and reminder
25 messages to their members.

1 In terms of our response rates to date, you can
2 see that this chart gives us a break-out by agency
3 category. Right now, we're at about 30 percent of all
4 the agencies that we surveyed have returned data to us.

5 I would note that we have received a
6 significant number of responses from the larger agencies.
7 So, for example, when you look at the 14 percent of
8 special districts, we focused on getting responses back
9 from the BARTs of the world. And that's more reflective
10 of what's in the 14 percent than your smaller agencies or
11 special districts with 13 employees and two retirees. So
12 in our analysis, we will make an effort to weight that
13 percentage, so you do get a sense of the coverage as a
14 part of that 30 percent.

15 Just to give you a flavor of the questions we
16 asked and the type of data that we're collecting, we had
17 a basic threshold question of whether or not agencies
18 provide their retirees with OPEB benefits. And we did
19 ask them to answer "yes" even if the retiree covers the
20 cost of those benefits.

21 Agencies that indicated they offer OPEB were
22 asked to provide some additional data such as their total
23 annual OPEB costs, their funding approach, as well as
24 their unfunded liability, if that's available.

25 I would note that all of these agencies shared

1 their data with the expectation that we will be reporting
2 in the aggregate. So we will be reporting out totals by
3 city, county, special district, et cetera.

4 You are not going to see a line-by-line
5 accounting of individual agencies and their OPEB
6 liability.

7 In terms of next steps, we are currently in the
8 process of looking at survey data. As soon as that
9 analysis is finalized we would be sharing it with you.

10 And we do plan on presenting all of this data
11 and our findings in the final report.

12 Any questions?

13 CHAIR PARKSY: John?

14 MR. COGAN: Let me say, Teresa and I have
15 worked a little bit with Stephanie on the survey, and
16 they've really done a terrific job.

17 DR. GHILARDUCCI: Yes.

18 MR. COGAN: I'm sure, Teresa, you agree.

19 You mentioned that we had a confidentiality
20 agreement with those agencies that had provided us with
21 unfunded liability estimates; right?

22 MS. DOUGHERTY: Yes.

23 MR. COGAN: For those that did not respond to
24 us or claimed they had no estimates of their unfunded
25 liability that they were willing to give us, is there

1 anything in your agreement that would prevent us from
2 making those counties or cities known? What I'm getting
3 at, as one of our jobs, can we shine the light on the
4 magnitude of these unfunded liabilities?

5 CHAIR PARKSY: That's true.

6 MR. COGAN: And I'm wondering if maybe to help
7 shine the light on some of these larger cities that
8 should, under GASB, be 80 percent of the way there,
9 90 percent of the way there, towards computed unfunded
10 liabilities, and we're going to cough them up to the
11 public, maybe we should kind of move that along a little
12 bit.

13 MS. DOUGHERTY: For those agencies who haven't
14 provided a survey result, there's not the expectation of
15 confidentiality. For those agencies who did tell us that
16 they haven't determined their unfunded liability, we did
17 ask them to indicate, "When do you plan on sharing that
18 publicly?" So...

19 MR. COGAN: Are there many cities, large
20 cities, that would be due to report under GASB this year
21 and next year, that have claimed that or they have
22 refused to share their unfunded liabilities with the
23 Commission?

24 MS. DOUGHERTY: I would say it's not a question
25 of refusing as much as a lot of them have responded back

1 to us that their valuations are still pending and that
2 they just don't have that information completed yet.

3 And I was actually chatting with our actuaries
4 this morning about the precise date for compliance, and
5 they were clarifying that it is the '07-08 fiscal year.

6 MR. COGAN: Right.

7 MS. DOUGHERTY: And so realistically for some
8 agencies, we'd be looking at that coming out in July or
9 the fall of '08.

10 MR. COGAN: Okay.

11 MS. DOUGHERTY: So it's not entirely out of
12 the -- a lot of agencies are doing their due diligence,
13 taking steps to comply with GASB, is that they still have
14 time to be determining the number.

15 MR. COGAN: I'll think about that.

16 CHAIR PARKSY: Well, I do think that we should
17 consider how we can let the recipients of our report know
18 that a number of large, if that's the case, entities have
19 not either calculated it or reported it, one of the two.
20 I'm not quite sure which.

21 MS. DOUGHERTY: And you'll see in the analysis
22 that we share, we will provide a breakout in terms of
23 agencies over \$100 million in revenues, how many of them
24 provided us with unfunded liability versus smaller
25 agencies. So you can get a sense of our coverage and

1 how we have been able to capture data from the larger
2 agencies who assumedly would have the larger liability.

3 CHAIR PARKSY: John, you're thinking that maybe
4 we actually name the ones that --

5 MR. COGAN: That's part of our overall charge
6 is to shed the light on the magnitude of these unfunded
7 liabilities. And it just seems to me that if a large
8 city has all the wherewithal to compute unfunded
9 liability and is refusing to make that unfunded liability
10 public --

11 DR. GHILARDUCCI: The public should know.

12 MR. COGAN: -- that we kind of kick them along
13 a little bit. Help them out.

14 DR. GHILARDUCCI: Right.

15 CHAIR PARKSY: We may be able to artfully
16 describe --

17 MR. PRINGLE: I totally agree with him.

18 MS. SHEEHAN: He wants to know if he is on the
19 list.

20 CHAIR PARKSY: Exactly.

21 Well, no commissioner's list will be -- well,
22 no, but there may be a way of naming those that the
23 requirement hasn't applied to quite yet, but make sure
24 that it's clear that they haven't provided it to us, and
25 we anticipate that they'd be providing it to the public,

1 something like that. And maybe have a category.

2 Teresa?

3 DR. GHILARDUCCI: Well, just one more, just to
4 follow that through, because I thought that what
5 distinguished the folks that didn't -- if you could just
6 go back to your response rates.

7 Okay, so there's two-hundred-and-some cities
8 that haven't responded. Many, many special districts and
9 school districts, and community-college districts.

10 Okay, so in the cities, it's not just size
11 that's preventing them from giving us the numbers? There
12 is something else going on, and that something else might
13 be just bureaucratic, or is there something else going
14 on?

15 MS. DOUGHERTY: I don't know that I could speak
16 to that based on what we asked for.

17 We did say if you haven't shared your unfunded
18 liability, when do you plan on sharing it? And I can
19 tell you, a lot of the responses had dates out in '08,
20 '09, or even TBD's, where they included comments where
21 they said, "We're still completing our valuations."
22 "It's delayed."

23 DR. GHILARDUCCI: It is not just the small
24 cities?

25 MS. DOUGHERTY: Correct, it is not just the

1 small cities.

2 DR. GHILARDUCCI: What about special districts?
3 Tell me about the people that aren't responding. Are
4 they smaller than the ones that are or --

5 MS. DOUGHERTY: A lot of them tend to be the
6 smaller special districts.

7 I can tell you anecdotally we had conversations
8 with some special districts who said, "I have two
9 retirees. One is covered through their spouse, the other
10 through military. We don't have any OPEB obligation
11 right now."

12 MR. LIPPS: And also under GASB 45, remember --
13 and I'm just going with school districts data -- I think
14 the same would apply to school districts, is that, yes,
15 there are about 1,046 school districts. But a number of
16 them, because of their size, this is not the year that
17 they have to report. They may not still have to report
18 for another two years. So it's difficult to tell from
19 this chart, you know, how many were sent out to
20 districts that this year's reporting requirement would
21 actually apply to.

22 DR. GHILARDUCCI: Because I think it's
23 important in our report to characterize the
24 non-responder.

25 But you just said something to me that really

1 bothers me. You said that they said at any point in time
2 we have two retirees, and they're not collecting. But
3 OPEB liability isn't that. OPEB liability is the
4 liability of your future.

5 Do they not understand that?

6 MS. DOUGHERTY: You know, I think it's really
7 interesting just to -- I don't know that I can answer as
8 to their understanding.

9 DR. GHILARDUCCI: Oh, no.

10 MS. DOUGHERTY: But I do think our experience
11 doing the survey has reinforced the fact that this is an
12 initial survey, the first of its attempt, to our
13 knowledge, to capture data from all these agencies. It
14 sets a baseline. But it definitely reinforces the need
15 for our recommendation to have the Controller collect
16 this data on an ongoing basis, in terms of our lessons
17 learned from having administered this survey and having a
18 more formalized routine reporting process where we can
19 truly start building institutional knowledge within the
20 agencies as to how to provide the data as well as
21 starting to see some trending for multiple years' worth
22 of data.

23 CHAIR PARKSY: Bob?

24 MR. WALTON: As I recall, the GASB 45, there
25 was three different groups, and each group was based on a

1 number of employees.

2 MS. DOUGHERTY: Revenue.

3 MR. WALTON: Revenue?

4 And I think it may be helpful to the reader of
5 the report to put in there that information --

6 MR. LIPPS: This year it's 100 million.

7 MR. WALTON: -- that this group is required to
8 report by this date, this group by that date, and that
9 group by that date.

10 And so for special districts in particular,
11 people in that area can recognize, "Okay, this employer
12 doesn't have to report until '08 or '09," or whatever
13 that is. I think that will be helpful also.

14 MS. DOUGHERTY: Definitely.

15 CHAIR PARKSY: Mr. Chairman?

16 CHAIR PARKSY: Yes?

17 MR. PRINGLE: Therefore, is the '07-08
18 requirement the first requirement then?

19 DR. GHILARDUCCI: Yes, yes.

20 MR. PRINGLE: And then it's every year after
21 that, you add in larger and larger agencies -- or smaller
22 and smaller agencies?

23 MR. WALTON: Smaller and smaller.

24 MR. PRINGLE: And I do think it would be good
25 on this chart just to be able to see each of those

1 numbers broken down into each of those three tranches, so
2 that you see who is truly avoiding versus those who may
3 not --

4 MR. WALTON: Have any requirements.

5 MR. PRINGLE: -- be paying any attention to
6 this right now or that they have other things to worry
7 about.

8 But just on a city perspective of the top ten
9 cities in California, how many of them responded?

10 DR. GHILARDUCCI: Everybody; right?

11 MS. DOUGHERTY: We have all of the top ten
12 cities based on population, yes.

13 MR. PRINGLE: Okay, and what is that revenue
14 threshold?

15 MR. LIPPS: \$100 million.

16 MS. DOUGHERTY: \$100 million or more.

17 MR. PRINGLE: \$100 million?

18 What do they define that as? General-fund
19 budget or --

20 MS. DOUGHERTY: I defer to one of our experts.

21 DR. GHILARDUCCI: It's operating budget; isn't
22 it?

23 MR. BARTEL: It's total.

24 MR. PRINGLE: Total budget?

25 MR. BARTEL: Right.

1 MR. PRINGLE: Okay. Well, that's a lot of
2 them then.

3 DR. GHILARDUCCI: No, no. Total revenue?

4 MR. WALTON: Total revenue.

5 MS. DOUGHERTY: Do you have anything you want
6 to add?

7 But we will definitely -- that's a helpful
8 suggestion in terms of the analysis doing that break-out
9 to put this response rate in the context of who would we
10 reasonably expect -- who were the stars who don't have
11 to -- I guess I'm assigning grades -- but who gave us
12 responses two years earlier than we would necessarily
13 expect them to have this data available.

14 CHAIR PARKSY: Yes, I think we need to
15 explain -- the percentages themselves may be deceiving a
16 little bit. So I think people will appreciate the fact
17 that this is the first of this kind of survey.

18 But I think we need to explain, categorizing
19 the non-responders, what the requirements are in terms of
20 dates of response.

21 MS. DOUGHERTY: Okay.

22 CHAIR PARKSY: Any other comments?

23 DR. GHILARDUCCI: Yes, if you could put a
24 column about what percentage knew what an OPEB liability
25 was, that would be interesting.

1 CHAIR PARKSY: Now, now.

2 DR. GHILARDUCCI: We'd be alarmed.

3 CHAIR PARKSY: Well, let me just say what we're
4 going to try to do is take all of this, we're going to
5 recirculate in draft form, reordered all these
6 recommendations there. And each section of the
7 report have been -- we're in the process of -- we haven't
8 done every section yet, we're almost there; and then
9 we'll try to set deadlines for commentary back.

10 If there's a crisis, we'll call everybody back
11 from Christmas vacation. But otherwise, we will try to
12 get you -- I'm very pleased with the results today. I
13 really thank everyone for the cooperation.

14 DR. GHILARDUCCI: I just have one last thing.

15 CHAIR PARKSY: You may.

16 DR. GHILARDUCCI: I said this one last time, I
17 would like the beginning of the report to reflect some of
18 the public testimony that we heard. That we actually put
19 forward a description of what California public retirees
20 look like, since our Commission is assigned to help shore
21 up those promises, account for them, fund them, that it
22 shouldn't just be a finance report. It should actually
23 respond to that charge.

24 Because we heard a lot about not only their
25 fear that it would be taken away and how important it is

1 to them, but something about their living standards.
2 They live on modest benefits. And it was a
3 representative sample of who we heard. But I would like
4 to put the people in front and center of the report in
5 some way.

6 CHAIR PARKSY: We'll see if we can come up with
7 something.

8 Yes, Ron?

9 MR. COTTINGHAM: As part of that, some of us
10 were talking just after we broke for lunch, and I guess
11 what Teresa is saying is maybe this would be kind of a
12 preamble. But one of the things that some of us have
13 looked at, is that we have, in a sense, even though we've
14 talked about the OPEB, OPEB liabilities, we've ignored
15 the real importance of health care and continuing health
16 care. So if this preamble could also have statements to
17 that effect of how important we feel this is to provide
18 these benefits, that would be, I think, beneficial also
19 in this report and to state the importance that this
20 commission places on these benefits.

21 CHAIR PARKSY: Okay.

22 Yes, Jim?

23 MR. HARD: Yes, I really agree with that
24 because we had an awful lot of testimony from public
25 retirees, public employment retirees. And, actually, we

1 don't have anything in this report about them, per se.
2 We have all this technical stuff about costs and
3 everything. And, you know, as far as I was mentioning
4 that I think the median salary of people in state service
5 that my organization represents is like \$31,000 a year.

6 Now, I'm not suggesting we use averages,
7 because averages hide all kinds of stuff. Because just
8 the range, maybe, of -- and the numbers, something like
9 that, to describe what public employees -- what their
10 salaries are and, therefore, pretty much what their
11 retirement is going to be. Some facts like that.

12 Because I think that a lot of this, the
13 background of this creation of this entire Commission was
14 a pretty intense controversy over public employment and
15 the retirement system. So I would really urge that we
16 have that, something about the employees that we are
17 concerned about.

18 CHAIR PARKSY: Well, I think you both make a
19 very good point. And I hadn't thought about a preamble,
20 but something like that that goes along. I'm going to
21 try to craft a message at the beginning, a chairman's
22 message, that will try to emphasize what everyone has
23 said, which is the importance of public employment, the
24 importance to the State. And between that and the
25 preamble, get some of these points made. I think it's

1 very good.

2 MR. PRINGLE: And, Mr. Chairman, in that, we
3 were talking earlier that I think it would be myopic to
4 overlook where there may be those folks who are at the
5 higher end of that spectrum, or who double-dip. Yet I
6 think we all know that that is a very, very small
7 percentage of overall public employees.

8 And I don't think there is anything wrong with
9 stating the obvious so people don't look like we pushed
10 stuff under the rug.

11 Hey, there's examples of this, and those
12 examples oftentimes stir the public sentiment. But it
13 also misses the mark that there are X-percentage or so
14 many employees that receive \$700 a month after 25,
15 30 years' worth of work.

16 I mean, to demonstrate that we're not just
17 ignoring public employees that make \$100,000, \$120,000 a
18 year, therefore, they're going to have a pension to
19 match. But that certainly doesn't reflect the majority
20 of public employees.

21 So I think the public looks to see where we --
22 you know, an honesty test for us, too. And I think it
23 makes the fuller case if we don't ignore the fact that,
24 yes, you've got this over here, but part of the
25 discussion is to view the whole picture. And I think we

1 have been very reasonable here in viewing the full
2 picture and not overlooking any of the issues on the end
3 of that spectrum.

4 CHAIR PARKSY: I think those are very good
5 suggestions. We'll try to incorporate it.

6 Once again, I want to thank everyone for all
7 your hard work. And we'll try to bring this to
8 conclusion through this process of letting everyone look
9 at the drafts.

10 And as I think everyone knows, I've been
11 committed to a unanimous report, and I think we have the
12 makings of that. So I'm very, very pleased.

13 DR. GHILARDUCCI: Yes.

14 MR. COGAN: Gerry, can you comment briefly on
15 the --

16 DR. GHILARDUCCI: Timing?

17 MR. COGAN: -- how we're going to do this
18 report? Is it public and to the Governor?

19 CHAIR PARKSY: It will be -- we haven't worked
20 that out yet. But I'm hoping that the week of -- the
21 first week of the new year that we can make it public and
22 present it.

23 MR. COGAN: Merry Christmas, Tom.

24 CHAIR PARKSY: Since our charge is to do it by
25 the end of the year, we're going to try to get a public

1 schedule where everyone will be invited, and we'll see if
2 we can't present it that way.

3 My goal would be to try to have it presented
4 before the State of the State message, so that if the
5 Governor chooses to include any of it, he'll have an
6 opportunity to do so.

7 MR. COGAN: Great.

8 CHAIR PARKSY: Thank you all very much.

9 *(Proceedings concluded at 3:00 p.m.)*

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REPORTER'S CERTIFICATE

I hereby certify that the foregoing proceedings were duly reported by me at the time and place herein specified;

That the testimony of said witnesses was reported by me, a duly certified shorthand reporter and a disinterested person, and was thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for either or any of the parties to said deposition, nor in any way interested in the outcome of the cause named in said caption.

IN WITNESS WHEREOF, I have hereunto set my hand on the 18th day of December 2007.

DANIEL P. FELDHAUS
California CSR #6949
Registered Diplomat Reporter
Certified Realtime Reporter